February 1963 Vol.XX No.2 Fifty cents

TELEVISION

New applause for old TV in cultural retrospective

What's right, what's wrong with TV, and who says so

Networks at midseason: Special 3-page pullout

SURGING SALES FOR COLGATE, TELEVISION'S NEW NUMBER 2 **ADVERTISER** THE SOAKY EXPLOSION PROVES THE PAYOFF IN NEW PRODUCT EMPHASIS

www.americanradiohistory.con

the 4th Dimension of WBRZ-TV



Brooks Read . . . has called on Castro, Bobby Kennedy, Ross Barnett . . . has flown to Moscow, London and Paris. An authoritative newsman, Brooks makes frequent personal appearances as a panelist and speaker; he's trusted for truth

Beyond sight, sound and action, there is a 4th dimension of television...Trust. It's a people-to-people bond; Brooks, John, Jean and the others are friends of the family to nearly a million people. They inspire trust because they possess it. They are outgoing, friendly and trusting in their personal appearances...as well as on the air. Read round this ad...and evaulate WBRZ in terms of trust, a people-to-people bond, built through truth.



PERAFSENTED BY GEORGE P. HOLLINGBERY



John Ferguson . . . program director whose daring preemptions have won him people's praise. NBC sports authority for all the South, he has play-by-played LSU for a decade . . . announces high school football too.



Jean Wheeler . . . fresh, pretty, builds trust through seriousness and sincerity, on her daily Mid-Day show. Jean is shown here with Lily Daché.



The WBRZ Videocruiser has telecast hour-long specials from Carville (hospital for the treatment of leprosy), from Oxford, Mississippi, from the Sugar, Rice, Yam and Shrimp Festivals. Now in its third year of service, it was a quarter of a million dollar down payment for the trust of the WBRZ market area.

www.americanradiohistory.com

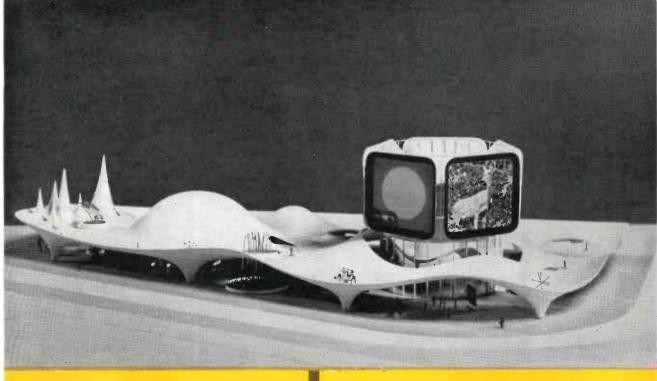
SPOT TV

MODERN SELLING IN MODERN AMERICA

Today's successful national advertisers use Spot Television more than ever before. They find that its flexibility, economy and impact make it the most practical medium. These quality stations offer the best of Spot Television in their markets.

KOB-TV	Albuquerque
WSB-TV	Atlanta
KERO-TV	Bakersfield
WBAL-TV	Baltimore
WGR-TV	Buffalo
WGN-TV	Chicago
WFAA-TV	Dallas
KDAL-TV	Duluth-Superior
WNEM-TV	/ Flint-Bay City
KPRC-TV	Houston
WDAF-TV	
KARK-TV	Little Rock
KCOP	Los Ángeles
WISN-TV	Milwaukee
KSTP-TV	Minneapolis-St. Paul
WSM-TV	Nashville

WVUE	New Orleans
WTAR-TV Noi	rfolk-Newport News
KWTV	Oklahoma City
KMTV	0maha
KPTV	Portland, Ore.
WJAR-TV	Providence
WTVD	Raleigh-Durham
WROC-TV	Rochester
KCRA-TV	Sacramento
KUTV	Salt Lake City
WOAI-TV	San Antonio
KFMB-TV	San Diego
WNEP-TV Scr	anton-Wilkes Barre
KREM-TV	Spokane
WTHI-TV	Terre Haute
KV00-TV	Tulsa





MODEL OF THE EASTMAN KODAK COMPANY BUILDING FOR THE 1964-1965 NEW YORK WORLD'S FAIR

NEW YORK • CHICAGO • ATLANTA • BOSTON

DALLAS • DETROIT • LOS ANGELES

SAN FRANCISCO • ST. LOUIS

TELEVISION

THE NETWORKS AT MIDSEASON As usual, no TV network found the hand it drew at the first of the season good enough to stand pat on all the way through, but one almost did. CBS, running up a string of rating victories the likes of which hasn't been seen ever, proved that nothing succeeds like success, that you can't go far wrong by giving the people what they want, and that what they want in 1963 is (1) comedy and (2) stars. A special 3-page pullout puts it in focus ... 52

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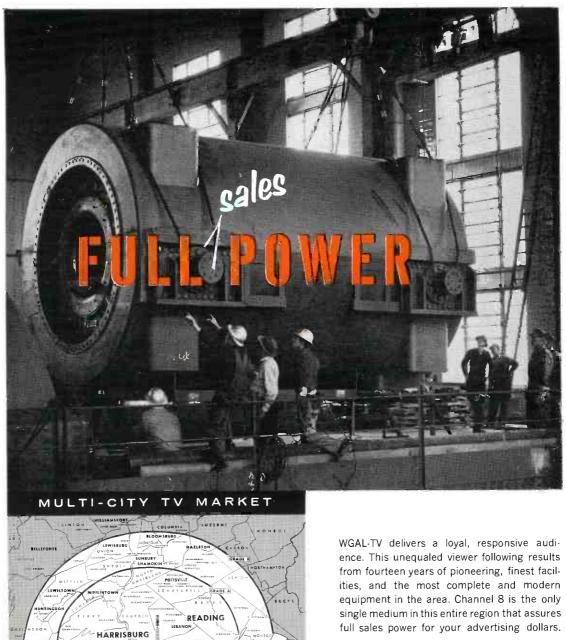
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Cover • Most of the country hadn't even heard of Soaky 12 months ago. Now it's in millions of bathtubs across the land, while millions of new sales dollars are in the coffers at Colgate-Palmolive. This issue profiles the marketing and advertising strategies which have made a new company out of an old one, and made C-P No. 2 in TV.



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ancaster, Pa. STEINMAN STATION . Clair McCollough, Pres.

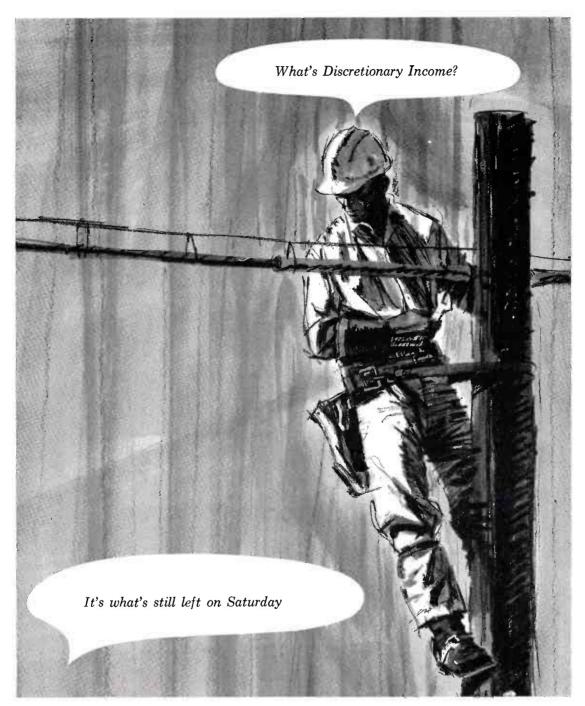
Representative: The MEEKER Company, Inc. · New York · Chicago · Los Angeles · San Francisco

316,000 WATTS

LANCASTER

YORK

GETTYSBURG



and there's 27% more of it (on the national average) in Ohio's Third Market—and no medium—but none—covers it as thoroughly as WHIO-TV, AM, FM. Ask George P. Hollingbery

Additional morsel for thought:

Dayton has been Ohio's fastest growing major metropolitan area during the past 20 years. Source: U.S. Census of Population 1960.

Associated with WSB, WSB-TV, Atlanta, Georgia and WSOC, WSOC-TV, Charlotte North Carolina



DAYTON, OHIO • WHIO • AM • FM • TV

FOCUS ON BUSINESS

TV clobbers magazines in CBS study; Revenues hit new high

■ A large body of advertising men today, their files crammed with a decade's worth of competitive audience measurement reports, hold that what media really need is more research into the hardlycharted area of effectiveness-they've had enough numbers thrown at them. Taking the cue, CBS-TV has obliged with a new study of media effectiveness matching off magazines with network television. The intention: to find a media measurement that would get around the old "apples and oranges" problem of print media readership studies vs. TV ratings. The conclusion: If you place your bets on TV effectiveness, you won't be sorry.

The CBS-TV study, "Taking the Measure of Two Media," was commissioned three years ago from Audits & Surveys Co. CBS Research supplied the approach, focused on the "attitude-changing impact of advertising on individual members of media audiences."

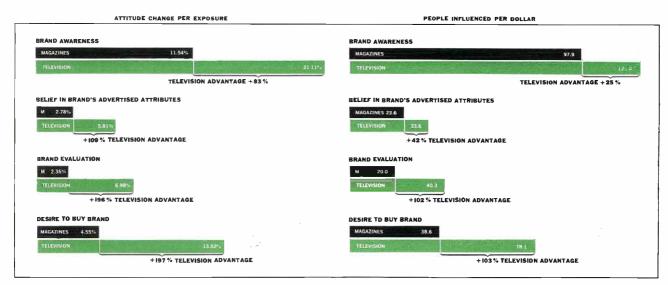
Conducted in three parts—in the spring of 1960, fall of 1960 and spring of 1961—the objective of the study was to compare the advertising effectiveness of TV and magazines by measuring the audience response under normal conditions of exposure to "parallel" magazine ads and TV commercials for 13 nationally-distributed products. In each case the copy points and ad objectives were

essentially the same in both media. The magazine ads appeared in Life, Look, Reader's Digest and Saturday Evening Post. The commercials were aired on nighttime network programs on ABC, CBS and NBC.

The advertising effects—changes in attitude—that the commercials and ads produced on individuals were compared on four levels of "attitude": (1) awareness of the advertised brand, (2) belief in the brand's advertised attributes, (3) evaluation of the advertised brand and (4) desire to buy the brand.

Measuring the attitude changes were about 6,000 interviewers. They completed 8,779 brand interviews, all with

TWO SIDES OF THE EFFECTIVENESS INDEX, WITH TV AHEAD ON BOTH





California Fond of Fonda. Out west, they go big for Henry Fonda in "The Deputy." in San Francisco, he leads his time period with a 13 rating — in Los Angeles, his rating has doubled since September (ARB, Nov. '62). Thar's gold in them thar hills. Get your share through NBC Films.

BUSINESS continued

members of their own households. Of this total, 5,400 were conducted before exposure to the advertising, 3,379 were conducted after exposure. "Exposure" was determined by the interviewers' actual observation of the respondents—the interviews were conducted just after respondents had turned past the magazine ad, or after they had watched five minutes of a show in which the TV commercial was to appear. This five-minute limit—designed to correspond with TV rating procedure—tended to weigh the results against TV because commercials might not have appeared at all in the segment seen.

In order to produce "matched samples" of individuals before and after exposure to advertising, respondents were randomly split into two groups. Before the test advertising appeared, the first group was interviewed to determine attitudes towards a brand "before" being exposed to an ad. Each member of this group was then observed after the ad appeared in order to determine whether he was eventually exposed to the ad. Only those "before" respondents who were later exposed to the test advertising were included in the "before" group analysis, a step taken to make the "before" sample comparable to the "after"

Each member of the second group seeing the test advertising was interviewed to determine attitudes towards the brand "after" exposure. (The differences in the attitudes between the before and after group are assumed to have been caused by the intervening exposure to the test TV commercial or magazine ad.)

TV SCORES ON IMPACT

The survey findings on the basis of "impact," the relative response of individuals to parallel TV and magazine exposure, regardless of cost and audience size:

- TV had an 83% greater impact than magazines in increasing the average respondent's awareness of an advertised brand.
- TV had a 109% greater impact in making a brand's advertised values more certain.
- TV had a 196% greater impact in increasing the average respondent's evaluation of an advertised brand.
- TV had a 197% greater impact in making the average respondent more eager to buy an advertised brand.

Having determined the "impact," the CBS study then multiplies it by the audience of the commercials and magazine ads tested as determined by conventional ratings and readership scores. The results, compared in terms of their cost to the advertiser for each ad dollar spent:

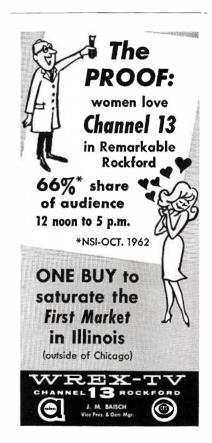
we give the facts a thorough airing

Media transactions present a risk as well as an opportunity to both buyer and seller. But the risks are considerably narrowed when all of the facts are available through our penetrating knowledge of the ever-changing market.

BLACKBURN & COMPANY, INC.

Radio · TV · Newspaper Brokers

WASHINGTON, D. C.: RCA Building, FE 3-9270 CHICAGO: 333 N. Michigan Avenue, FI 6-6460 ATLANTA: Healey Building, JA 5-1576 BEVERLY HILLS: Bank of America Bldg., CR 4-8151



KCOP TELEVISION, INC. CHANNEL 13 OLDFIELD 6-6050

915 NORTH LA BREA AVENUE

HOLLYWOOD 38. CALIFORNIA

Director of Programing

December 7, 1962

Mr. Robert Newgard West Coast Sales Manager Screen Gems, Inc. 1334 Beachwood Drive Hollywood 28, California

HE'S TALKING ABOUT THE 156 5 MINUTE COLOR CARTOONS STARRING US... WALLY GATOR, TOUCHÉ TURTLE AND IPPY THE LION

In the everyday course of business, we sometimes fail to extend credit where credit is due. In this instance, the greater portion of Dear Bob: credit is due Hanna-Barbera for their superb cartoon productions.

I want you to know that we are exceptionally pleased with the package and feel that the cartoons have been highly successful in this market, as the ratings indicate.

Viewer acclaim! High ratings! Excellent sales response! Who could ask for anything more?



HANNA-BARBERA CARTOONS are distributed exclusively by SCREEN GEMS, INC.

THE PUBLIC'S INTEREST IN PRIVATE PROFIT

"Public interest" and "private profit" . . . two phrases often used, particularly in broadcasting, and sometimes thought to be conflicting and incompatible. Corinthian believes them to be inseparable and completely compatible.

Profit is the mainspring of this country's economic system, a system we have chosen to best serve most of the needs and wants of the people. It provides our lipsticks and our locomotives, our matchbooks and our magazines, our baby bottles and our broadcasting.

The purpose of the competitive profit system is not to enrich the few, but to responsively serve the many. Those who serve best profit most. This is the incentive which encourages people to build better mouse traps . . . to operate more efficiently . . . to try to guess what the consumer will want tomorrow and the day after tomorrow.

At the heart of the profit system is a simple idea: most needs are best met by letting the people themselves make their own decisions . . . the free choice of those who use and the competitive response of those who produce. The alternative is a master plan developed and directed by government, a solution now being questioned even within the walls of the Kremlin.

Corinthian believes that this competitive profit system, although less than perfect like every human institution, has served us all well. It has provided an unparalleled standard of living and contributed importantly to the maintenance of individual freedom.

In our judgment, "private profit" is clearly in the "public interest."

Responsibility in Broadcasting

THE CORINTHIAN

BUSINESS continued

• TV made 25% more people more aware of an advertised brand than did magazines. In increasing awareness, TV scored 122 people per dollar; magazines, 97.9 people per dollar.

• TV made 42% more people more certain of a brand's advertised values than did magazines. In increasing the belief in advertised values, TV scored 33.6 people per dollar; magazines, 23.6 people per dollar.

• TV made twice as many people increase their evaluation of an advertised brand, scoring 40.3 people per dollar vs.

magazines' 20 people.

• TV made twice as many people more eager to buy, scored 78.1 people per dollar against magazines' 36.6 people.

• The overall finding of the study: TV performs twice as efficiently as magazines in carrying out two of advertising's most important objectives - improving people's evaluation of the brand and making them more eager to buy.

As with any inter-media comparison, the CBS research will be shot at; perhaps the validity of interviewers using their own families as test subjects can be questioned. But the project and its findings have to stand as a major new contribution to advertising media research.

ADVERTISING EFFECTIVENESS

And in turning to a measure of advertising effectiveness instead of keeping on the old road of advertising reach, CBS states that it recognizes the weakness in comparisons between media audiences, "since audiences as defined by different media are inherently different.'

In this, CBS even downgrades the measure of cost-per-thousand, calls it a "delusion" because "the quantities described are still dissimilar. For in each case the 'thousand' requires a definition of audience and those definitions are different for each medium - magazine copies or TV sets, issue-readers or average-minute viewers, ad-noters or six-minute viewers." Because media audiences are not really comparable, says CBS, "costper-thousand ratios are not really comparable between media either."

■ Advertisers, no matter what research they've been depending on to formulate their media decisions, have increasingly been voting for television's effectiveness, as indicated by their dollar outlays in the medium, at a new record in 1962.

Last year, according to initial Television Bureau of Advertising estimates, total TV gross time billings (including production costs) hit \$1,807,000,000, up 12% over 1961's \$1,615,000,000. The estimate breakdowns:

• Network billings-\$900 million, up 11% over 1961's total of \$810 million.

 Spot billings—\$610 million, up 15% over 1961's \$530 million.

 Local billings—\$297 million, up 8% over the \$275 million recorded in 1961.

Total advertising volume in 1962, when the final figures are in, is expected to hit \$12,365,000,000, up 4.4% over the \$11,845,000,000 spent in 1961. (Television's share of the 1962 all-media expenditure figures out at 14.6%, up about 1% over 1961.)

Increases in the basic cost of advertising (including television advertising) will likely continue in 1963, but if the economy remains on an even keel or slightly betters itself (as is the indication from most of the new 1963 economic forecasts), there should be a corresponding expansion in ad budgets.

■ The New York Stock Exchange, in its publication, The Exchange, recently shed some light on investment in the amusement industry (into which broadcast groups and many allied suppliers fall). NYSE examined the portion of available earnings for common dividends in 25 industries and the actual payout Of the 25 industries in 1961, amusements had the seventh lowest amount of earnings (\$99 million) available for dividends, and the lowest payout ratio of any industry (38.4%), which also held true in 1960 and 1959.

While specific observations cannot be made on the subject, it does seem that amusement companies have an exceptionally heavy plowback of dollars into the business, split perhaps between future product and high executive profit. From an investment standpoint, NYSE notes that "to the investor seeking growth, how much a company plows back into the business, not how much it pays out, could be a significant item."

■ RCA came up with its most successful year in 1962, achieving the best sales and profit record in its 43-year history, doing a \$1.7 billion business and netting an operating profit that is expected to exceed \$50 million.

RCA's sales gain is at least 10% ahead of 1961, its profit 40% better than in 1961. The previous RCA earnings record was \$47,525,000, achieved in 1955.

Other points in the RCA report:

- In addition to RCA's operating profit, a capital gain of \$7 million was realized from the sale of 991,816 shares of common stock of the Whirlpool Corp.
- RCA's consumer products division sold twice as many color TV sets as in 1961, had an estimated five-fold increase in profits on color apparatus and services.
- While no actual figures are disclosed NBC was said to have recorded record sales and profits. FND



- KHOU-TV HOUSTON
- KOTV
- **KXTV** SACRAMENTO
- WANE-TV FORT WAYNE
- WISH-TV INDIANAPOLIS

WANE-AM FORT WAYNE WISH-AM & FM

INDIANAPOLIS Represented by H-R

STATIONS



JANUARY PROS & CON

Just a note to say how great I thought your article on quick cuts was ["New Vogue in Old Stills," January 1963]. . . . I'm personally pleased to see the good coverage given Fred Mogubgub, whose agile mind makes some very agile pictures move with great agility. (You can see I'm too close to copywriters.)

A big pat on the back to Dick Lehman and Television Magazine for putting the spotlight on some of the better commercials of this or any season. Arthur Koch Producer, J. Walter Thompson, New York.

No history of the "squeeze" commercial can be complete without reference to its true genesis. The "solid beachhead" it established was not in 1962, as you stated, but a full four years earlier. Further, the first squeeze commercials were not made by removing frames from live action film, but via the very same method you delineated—an animation technique using still photos and other graphics. Hardly "—jerky," the first squeeze commercials serve as lessons of superb pre-planning and production skill. May I suggest that the Chemstrand Nylon commercial, aired June 13, 1958, and the very first squeeze commercial ever produced, perhaps is also the very best.

Without question, the successful squeeze beachhead resulted from the foresight and tireless efforts of Robert Bergmann, now president of Filmex, but then a producer-vice president with Transfilm, the company which in 1958 produced the very first squeeze commercial. The concept of visual squeeze was a joint effort involving the Doyle Dane Bernbach ad agency and Transfilm. The idea of using still photos belongs to the agency, but the execution of the concept was Transfilm's. I think it just that both organizations share equally as parents of this healthy child of TV.

The industry, too, owes a note of thanks to James Manilla who, while a producer with McCann-Erickson, experimented with live action, skip-frame pho-

tography and musical punctuation. This did hasten the emergence of squeeze. ALBERT BOYARS formerly Public Relations Director, Transfilm Inc.

[Editor's Note: The January article did not attempt a history of stills in film, which rightfully could have gone back to the 1920s and the Russian film producer, Sergei Eisenstein, whose idea montage many consider the true genesis of the schools discussed. Television is indebted to Reader Boyars for calling attention to the Chemstrand Nylon "visual squeeze" commercial, which is an acknowledged example of an early school in stills and a precursor of the "new vogue" schools.]

Congratulations on your very excellent and equally penetrating article on radio in the current [January] issue. It seems to me that you have most successfully analyzed radio without sweeping its problems under the wall-to-wall and without magnifying those problems out of proportion. Robert B. Jones Jr. Vice President & General Manager, were Baltimore.

Would you please send me six copies of the January 1963 edition of Television? Nathan Pinsof Vice President-Media, Edward H. Weiss & Co., Chicago.

CATV IN DEMAND

Several of our customers have inquired of us about this field (community antenna television) and various bankers have written us regarding making loans to finance the acquisition of these systems. Referring these various inquirers to a copy of your article ["Community Antenna Television: Friend or Foe?" June 1962] has been a quick way of answering many of their questions. Hugh W. Morrison Assistant Treasurer, Chase Manhattan Bank, New York.

Please be good enough to send us four copies of your reprinted article on community antenna systems. Holly McKissock Rank Organisation Inc., New York.

"Community Antenna Television." John M. McLendon President, McLendon Broadcasting Company, Jackson, Miss.

FREEDOM OF TASTE

Please send me 30 reprint copies of the article "Freedom of Taste" that appeared in your November 1962 magazine. Arch L. Madsen President, KSL-TV Salt Lake City, Utah.

I would like 10 copies of Victor Ratner's "Freedom of Taste." WAYNE KEARL General Manager, KENS-TV San Antonio, Tex.

... 25 copies of "Freedom of Taste."

School of Speech, Marquette University, Milwaukee, Wis.

MISCELLANY

Your magazine continues to turn out excellent articles, with lots of meat. ROBERT V. WALSH Vice President, Van Sant Dugdale & Company, Baltimore.

I found Morris Gelman's takeout on the drang nach New York [December 1962] a first-class job on a complex theme. Having lived through it myself, it was a stimulating experience to watch Mr. G. work his way through the lunatic maze that is the sight and sound medium. Ah well, c'est la TV. Jack Perlis Consultant on Informational Media, Talent Associates-Paramount Ltd., New York.

Would you be kind enough to send us a copy of your November issue of Television Magazine? Needless to say, we find your very fine magazine extremely interesting to us who are working with competing media. Your article on newspapers is highly factual and fascinating in many respects, consequently our request. Brian Van Mols Million Market Newspapers Inc., Detroit, Michigan.

I read the November issue of Television with a great deal of interest, particularly the article pertaining to the boom markets. I wonder if it would be possible to secure reprints of the article together with the "Fastest Fifties" chart? I would like to order 1,000 reprints. Frank R. Howell National Sales Manager, with Miami, Fla.

[Editor's Note: Yes. Complete list and price schedule of reprints appears on page 66.]

This [the December 1962 story on "UHF Unbound?"] is really the definitive story on UHF! SEYMOUR N. SIEGEL Director, Municipal Broadcasting System, New York.

... I might add that we have found your publication to be most informative and the technical and general information contained in the various articles does, we are sure, contribute greatly to the TV industry. Charles F. Hyatt First National Bank of South Carolina, Columbia.

Please send five copies of the Top 100 study, April 1962. Leslie Wallwork Broadcast Supervisor, McCann-Erickson, Los Angeles.

[Editor's Note: Reader Wallwork and others will be interested in a new Top 100 Television Markets study now in preparation and to be published in the March 1963 issue of Television Magazine.]



BERLIN '63: special television film. Pointed, definitive and exclusive interviews with Secretary of State Rusk, Chancellor Adenauer and Vice-Chancellor Erhard. BERLIN '63: further predictions on the "perennial crisis" from French and British sources. BERLIN '63: conducted by Time-Life correspondents in Bonn, Berlin, Washington, Paris, London. BERLIN '63: produced expressly by Time-Life Broadcast for its own stations.

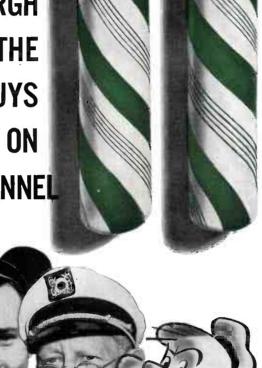
Also running on these leading stations:

WESTINGHOUSE BROADCASTING: WJZ-TV, BALTIMORE. WBZ-TV, BOSTON. KDKA-TV, PITTSBURGH, KPIX-TV, SAN FRANCISCO. STORER BROADCASTING: WAGA-TV, ATLANTA.
WJW-TV, CLEVELAND. WJBK-TV, DETROIT, WSPD-TV, TOLEDO. TRIANGLE STATIONS: WFBG-TV, ALTOONA, WNBF-TV, BINGHAMTON, KFRE-TV, FRESNO. WNNC-TV, HARTFORD - NEW
HAVEN, WLYH-TV, LEBANON. WFIL-TV, PHILADELPHIA. METROPOLITAN BROADCASTING: WNEW-TV, NEW YORK, WTTG, WASHINGTON. D. C. INDEPENDENTS: WBTV, CHARLOTT
WGM-TV, CHICAGO. WLW-T, CINCINNATI. KVAL-TV, EUGENE. ORE.. KPRC-TV, HOUSTON. KTLA, LOS ANGELES, WCKT, MIAMI, WITI-TV, MILWAUKEE, WDSU-TV, NEW ORLEANS.
WOW-TV, OMAHA, WDBO-TV, ORLANDO, KOOL-TV, PHOENIX, KOIN-TV, PROTLAND. ORE.. WRVAL-TV, RICHMOND. KXTV, SACRAMENTO, WWLP, SPRINGFIELD. MASS.. KOLD-TV, TUCSON.

TIME-LIFE BROADCAST, INC.

KLZ-TV, DENVER, WOOD-TV, GRAND RAPIDS. WFBM-TV, INDIANAPOLIS. WTCN-TV, MINNEAPOLIS/ST. PAUL: KOGO-TV, SAN DIEGO





CAP'N JIM'S POPEYE CLUB Monday through Friday — 4:30 PM BY WILLIAMS' MICKEY MOUSE CLUB Monday through Friday — 5:00 PM



Represented nationally by Blair-TV



■ Just how accurate are the rating services? The question that has been asked since broadcasting's cave man era came to some sort of settlement last month when an inquiring Federal Trade Commission handed down consent orders containing agreements by the three major rating services—A. C. Nielsen Co., American Research Bureau and Pulse Inc.—to qualify statements about the accuracy of their ratings and to adjust certain research procedures.

No admission of wrong-doing, the consent agreements stand as willingness on the part of the survey firms—under federal investigation for about five years, and in negotiation on the current settlement for six months—to clarify certain portions of their rating reports. The rating companies say their reports will not change much except for the addition of more comprehensive explanations of how measurements are arrived at.

The FTC had charged that all three rating services claimed that station and program ratings, and share-of-audience figures, were accurate measurements, resulting from error-free techniques. The FTC holds that "estimates" cannot be error-free.

In their own reaction statements to the FTG order, the three rating firms all said pretty much the same thing, in effect: "We think you're being pretty sticky about all this, but we'll be glad to further detail our methodology to guard against misinterpretation on the part of our clients. Enjoy the footnotes."

It seems to be business as usual, continuation of "life or death" (as the saying goes) by ratings. But many observers feel that the last has yet to be heard from Washington on the subject of broadcast research.

■ One of broadcasting's long-standing litigations was resolved last month when the Ford Motor Co.-owned Philco Broadcasting Co. and RCA-NBC agreed to settle an old dispute and the six-year-old Philadelphia channel 3 hassle.

RCA, in the two-part accord, has

Rating services agre to qualify accuracy; RCA, Philco in \$9 million pact; On other TV fronts

agreed to pay Philco \$9 million for Philco patent rights on radio apparatus, color TV and data processing equipment. Philco, in turn, joins NBC in filing a joint request with the FCC for withdrawal of Philco's application to operate a channel 3 TV station in Philadelphia.

The channel 3 action has stood in the way of NBC's proposed exchange of its Philadelphia stations (wrcv-am-tv) for RKO General's Boston stations (wnac-am-tv and wrko [fm]). This road block is now apparently removed.

If the FCC approves the Philco with-drawal request—hearings on the case resume February 11—NBC will repay Philco for the expenses it incurred in pushing its application, about \$550,000.

(The trouble started when Philco filed a protest to NBC's Philadelphia channel 3 renewal application in 1957 and filed its own application for the facility in 1960.)

■ John W. Kluge, moving his bustling Metromedia Inc. along at an express train clip, has closed another major broadcasting deal. His purchase last month of KTTV (TV) Los Angeles from The Times Mirror Co. gives Metromedia its seventh TV station—five VHFs and two UHFs. It also gives Metromedia a

powerhouse position among independents in the nation with TV stations in three major markets — wnew-tv New York, wtto Washington, D.C., and (subject to FCC approval) kttv.

Kluge, chairman and president of Metromedia, and Norman Chandler, chairman and president of Times Mirror, announced the KTTV sale price as "in excess of \$10 million." Robert W. Breckner, president of Times Mirror Broadcasting, is expected to stay on.

(Just prior to announcement of the KTTV sale, Kluge was cleared by the FCC of a charge of participating in off-record activities in the 1957 hearing for channel 9 in Orlando, Fla. Kluge was the principal stockholder of a group which received the grant, now WLOF-TV).

In another TV station transaction closed late in December, Hoyt B. Wooten, pioneer Memphis broadcaster and owner of WREC Broadcasting Service Inc., announced that he signed a contract to sell wrec-am-ty to Cowles Magazines & Broadcasting Inc. for \$8 million (again, subject to FCC approval).

The Memphis stations, Cowles' first entry into the mid-South, would give the broadcasting-publishing group (Minneapolis Star & Tribune Co., Look magazine) four TV stations, three radio outlets—KRNT-AM-TV Des Moines, WCCO-AM-TV Minneapolis, KTVH (TV) Hutchinson-Wichita, Kan.

■ ABC-TV's Nixon "obituary" may someday get out of the reaction stage and go down as history, but last month another bit of aftermath went into the record.

The Kemper Insurance Group, one ABC sponsor (ABC Evening Report) which pulled out of its network contract as a result of the Alger Hiss appearance on Howard K. Smith's "Political Obituary of Richard Nixon." last November, gave a more specific reason for that pullout in trying to block ABC's \$452,000 breach of contract suit against it.

James S. Kemper, chairman of the companies in the Kemper group (and a

NEWS continued

former treasurer of the Republican National Committee) said that the ABC-Kemper contract provides a 10-minute separation between "our broadcasting time and the broadcast of a competitor." Kemper claims that ABC violated this when, "not 10 minutes away but inside our time, the network asked our audience to watch the show sponsored by one of our competitors (Nationwide Insurance) on which show Hiss appeared."

Kemper, who called the Hiss appearance "reprehensible," believes the Smith plug on his time had led many people to think Kemper had sponsored the Smith program. "The furor provoked by the Hiss appearance," said Kemper, "... clearly showed the kind of image we could expect to suffer as a sponsor of an ABC news broadcast."

Kemper, in short, charges ABC with failure to provide sponsor protection. The cry, of course, isn't new. With participation advertising so heavy on the networks, more and more TV advertisers have been bemoaning the fact of close competitive product placements. And the Association of National Advertisers, for one, is mounting pressure against the "clutter" of show promos (which the Smith plug was), overly long credits, etc., that infest network time. Some new rules on network product protection and some new tactics by TV advertisers (see Colgate-Palmolive story, page 33) could be coming this year as the issue fires up.

■ And because TV advertisers want to know more about how their commercials are being shown around the country, Broadcast Advertisers Reports Inc. (BAR) has begun monitoring more than 200 TV stations daily on a sign-on to sign-off basis. BAR had been monitoring sample weeks, four or six separate weeks during the year.

The purpose of the continuous monitoring service, says BAR, is to provide buyers of TV time with day-to-day measurements of competitive activity and TV proof-of-performance in the top 75 market areas of the U.S. The program will boost BAR's total annual output of monitored broadcast hours from 160,000 to more than 1,500,000.

Non-prescription pain relievers of the "good-better-best" school of advertising well know the value of an official medical endorsement. P&G's Crest toothpaste got one from the American Dental Association several years ago and rode it to top place in a competitive market. Medical journals are watched closely and if a report should give one product an edge over its competitors, the world is sure to hear of it.

Bayer Aspirin, manufactured by Ster-

ling Drug Inc., which puts about \$7 million a year in TV for its lead product, thought it saw an American Medical Association endorsement and a competitive edge based on a recent Baltimore hospital study on pain relievers but, says the AMA—and the FTC in a false advertising complaint against Sterling and its agency, Dancer-Fitzgerald-Sample — it ain't so.

Bayer's recent TV, radio and newspaper ads cite the Baltimore study, sponsored by the FTC and reported in the journal of the AMA, as saying its product is as effective as higher-priced alternates and doesn't cause stomach upset as often. (In the study, no statistically significant differences in speed, degree or duration of relief was found when Bayer Aspirin, St. Joseph's Aspirin, Anacin, Bufferin and Excedrin were administered to 298 women with acute pain following childbirth.)

Noting Bayer's rapid move to capitalize on the study (the AMA journal was mentioned as the "highly authoritative" platform for the report), the medical group squashed its role, said the study should not be interpreted as an AMA endorsement of anything.

The FTC in its complaint challenges Bayer's claims down the line and orders a halt to them. Sterling denies the FTC charges; St. Joseph, readying its own campaign on the study, has to decide whether to break it or not; Anacin, Buferin and Excedrin, the higher priced pain relievers, denounce the study entirely.

Claims are where you find them. Keeping them can be a different story.

■ America's two on-again-off-again communications satellites—Relay and Telstar—were on-again last month, back in the communicating business after clearing up their troubled electronic circuits. And the networks jumped right on them.

NBC used Relay shortly after its circuits perked up to transmit portions of the *Today* show to Europe showing film of ceremonies at the National Gallery of Art in Washington when President Kennedy opened the display of France's Mona Lisa.

On January 15 all three networks aired a video tape pick-up via Telstar of Soviet premier Khrushchev's arrival in East Berlin for the East German party congress.

But indications are that networks will not be overdoing their globe straddling. ABC says it will no longer transmit news directly from abroad on a regular basis as it did when Telstar was operating smoothly before its malfunction. It will make use of the satellites only at the time the news warrants.

■ TV reruns, balm for program investors, are also profitable things to have going for the talent appearing in them. Actors, who work on a percentage of their first-use base fee, can run up some healthy dollar returns in rerun. Just what some of those returns are come from the Screen Actors Guild.

According to Chester L. Migden, SAG assistant executive secretary, the big money in reruns comes from second runs—last year approximately half of all rerun payments. Over a six-year span, Migden says, actors have collected \$12.8 million from second runs vs. \$7.3 million from third runs.

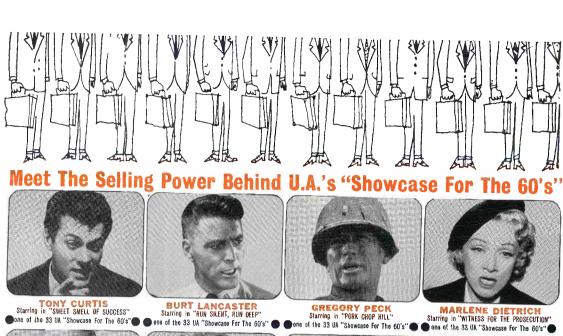
While second runs pay a higher percentage under their contracts than subsequent runs (35% of first use fee vs. 30% for third run, 25% on each additional run), the prime reason for their dollar lead is that they are so numerous—in 1961, 2,600 second run episodes as compared with 1,875 third run episodes, 1,525 fourth run, 1,125 fifth run, 675 sixth run.

In 1961, says SAG, second runs produced \$2,319,000, third runs produced \$1,036,000. And since 1956, second and third runs have collected \$20.5 million out of a total of \$27 million for all reruns. And backing up the point of diminishing returns, there have been only 36 series out of some 600 made which went through six runs.

- with CBS-TV signing up all the bigname talent it can get for 1963-64 (Danny Kaye, Judy Garland, Carol Burnett) on the increasingly sound premise (Lucille Ball, Jackie Gleason this season) that names make ratings, and with ABC-TV signing Jerry Lewis, people have been wondering if NBC-TV would join the race. That network put durable Mary Martin under contract for an undisclosed number of specials. And it probably won't be the last "name" announcement out of NBC before next fall.
- The football game being made out of New York's channel 31 UHF test—the FCC said it proved UHF workable and the Assn. of Maximum Service Telecasters saw the findings as proving VHF superiority—continued into 1963.

FCC commissioner Robert E. Lee, the Commission's staunchest UHF supporter and the man in charge of the New York project, rejected the AMST's views that within 25 miles of the Empire State Building, VHF ranged superior to UHF from 10% to 50%.

Lee expressed irritation at the AMST criticism in view of the association's participation as an advisor in the tests. He also said the FCC didn't intend the test to compare UHF with VHF.





FRANK SINATRA
Starring in "JOHNMY CONCHO"
Starring in "THE INDIAN FIGHTER"

Stee one of the 33 UA "Showcase For The 60's" one of the 33 UA "Showcase For The 60'









ROBERT RYAN Starring in "ODDS AGAINST TOMORROW"



JAMES CAGNEY
Starring in "SHAKE HANDS WITH THE DEVIL"



CARY GRANT
Starring in "THE PRIDE AND THE PASSION" one of the 33 UA "Showcase For The 60's" one of the 33 UA "Showcase For The 60's" one of the 33 UA "Showcase For The 60's"



ERNEST BORGNINE
Starring in "MARTY" one of the 33 UA "Showcase For The 60's" 🛑



ANTHONY QUINN Starring in "MAN FROM DEL RIO" one of the 33 UA "Showcase For The 60's"

This is a selling force with power behind it ... and it's selling U.A.'s "SHOWCASE FOR THE 60's", with an unprecedented entertainment line-up. With 33 top features ... and scores of stars. You have pulling power that's untapped... sales potential unequalled. Have a look at U.A.'s "SHOW-CASE FOR THE 60's". It's the easiest way we know to dazzle both audiences and sponsors. Today ... call your U.A. representative. He'll show you how U.A.'s "SHOW-CASE FOR THE 60's" can be your Showcase for profits.



JULIE LONDON
Starring in "THE WONDERFUL COUNTRY" one of the 33 UA "Showcase For The 60's"

U.C.C. ARTISIS ASSOCIATED.

NEW YORK 555 Madison Ave., MU 8-4700

EHICAGO 520 N. Michigan Ave., 467-7050

DALLAS 1905 South Center, Ri 7-8553 HOLLYWOOD 1041 N. Formosa Ave., Ho 6-3429



City-County Building Reporter for WWJ News, Kirk Knight covers the many administrative offices governing Metropolitan Detroit—heart of WWJ's primary coverage area. Especially noted for crisp, accurate reports of activities in the Mayor's Office and at daily Detroit Common Council meetings, Knight is another important member of the great WWJ News operation—the only local service that includes:

- 13-Man Broadcast News Staff—Michigan's Largest
- Newsgathering Resources of The Detroit News
- NBC Correspondents in 75 Countries



Owned and Operated by The Detroit News

National Representatives: Peters, Griffin, Woodward, Inc.



COMMERCIALS COMMERCIALS

How Sublime the Ridiculous









Evolution of a whirlwind •
The early Ajax white tornado swept the whole town clean.
But as it grew older it grew smaller, astounding the delivery boy but by now familiar to the housewife. In one version the police catch up with the white tornado just as the customer leaves her car. Common to all the commercials is the "dirty corner test" which shows Ajax APC at work.

In 1958 a lovable genie from Cincinnati named Mr. Clean poured over the nation and within 18 months took first place in the young all-purpose cleaner market. Displaced in the Procter & Gamble sales drive: one-time champ Lestoil.

Last year it was another cleaner's turn to upset the balance, and a lot quicker. A "white tornado" named Ajax All Purpose Liquid Cleaner whirred out from Colgate-Palmolive (see story, page 33) and in nine months reportedly took first place in the \$90 million all-purpose cleaner market, edging out Mr. Clean. Industry sources credited Ajax with 24.9% of the market last September vs. 24.8% for Mr. Clean.

Both P&G and Colgate, plowing their Mr. Clean and Ajax dollars primarily into TV (Mr. Clean in the last three years has spent \$5 million, \$6.2 million and \$5 million in TV; Ajax liquid about \$4 million in 1962) have followed essentially the same commercial approach—considerable reliance on fantasy to get the product message over.

The Ajax campaign started in January 1962. By September housewives had purchased 35 million bottles to put Ajax liquid into first place in sales over the well-established Mr. Clean.

The Ajax commercials, pretty much straight demonstration sell, feature a small, superimposed white tornado which hovers in animation around an Ajax bottle. The campaign theme, "Ajax cleans like a white tornado," is introduced after a commotion has resulted from the unlikely phenomenon.

Five years ago Mr. Clean struck some people just as ridiculous—an image riding into the home with the promise to slave for the housewife. But the Ajax white tornado comes on as a much more fantastic symbol. Tornados are neither white nor beneficial, although Ajax "white" represents cleanliness and ammonia, "tornado" represents power.

Early Ajax commercials showed the

white tornado whirling through a town, cleaning everything including "that dirty kitchen corner." Three later versions received the major emphasis during 1962.

One commercial opens with a delivery boy pedaling a bicycle, a white tornado hovering over his grocery box. A girl yells, "Watch out! There's a white tornado following you." Jerking around to look, the boy crashes into his customer's bushes. The housewife appears, undismayed, and gives the delivery boy a demonstration of how Ajax cleans her kitchen—that playful white tornado appears to whip away dirt and smudges.

Another version opens with two policemen following a car with a white tornado whirling above it. They, too, find the housewife undismayed.

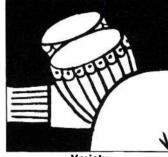
In a third version, a lady painting a dog house is astounded to see a white tornado hovering over her neighbor's grocery cart and blurts out, "It's a white tornado!" The neighbor leads into the demonstration by reminding her, "You know that dirty corner in your kitchen you're always fussin' about?"

More recent versions include a neighbor washing windows, a daughter and grandmother, a husband and wife and a man washing a car. All versions work in "the dirty corner" and speak of "the white tornado," the ammonia (accompanied by a pleasant facial expression) and many uses.

Richard Bowman, director of creative planning at Norman, Craig & Kummel, Colgate's agency for Ajax, feels that the tornado symbol makes the campaign distinctive but that it is no more important to the commercials' success than several other elements. "At a glance the campaign may appear to consist primarily of a wild but appropriate symbol for the product and its virtues," explains Bowman, "but equally important are the 'dirty corner test,' the connotations of the Ajax name and the carefully built empathy."

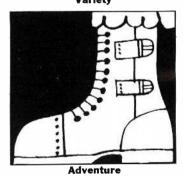
To get empathy or housewife involve-







Variety



It's the way we put them together that counts.

Programming, of course, is a network's basic product.

And frankly, our programming is slanted. A blend of many types, it is aimed, principally, at attracting the *young* viewing family. It is therefore characterized by a constant search for *new* forms of quality television entertainment and information to supplement our many established favorites.

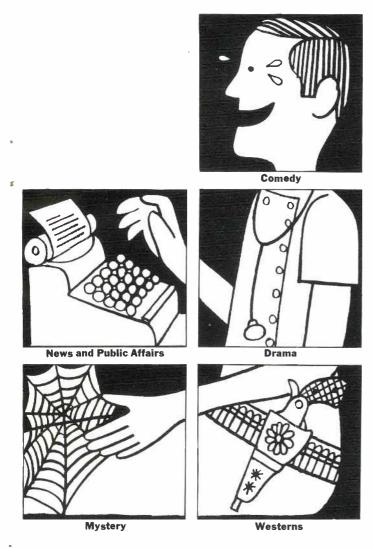
In comedy, for example, where two years ago The Flintstones added the new, successful twist of animation, this year McHale's Navy finds its fun in the lighter side of

the War in the Pacific and I'm Dickens...He's Fenster adds a new dimension in comedy.

To the serious business of responsible programming for children, ABC has contributed Discovery, which entertains as it informs, and is the only network show to

do so every weekday.

On the action-adventure front, where ABC pioneered with the first hour formats, we've again taken off in a new direction. In Combat! and The Gallant Men we dramatize the lives of men in battle, against an authenric World War II backdrop.



In Public Affairs programming, Close-up! has been consistently penetrating and far-ranging in its subject matter.

In news, with four daily network programs, including the only late-night network news, we have expanded our efforts enormously to provide a responsible, full, daily and weekly coverage.

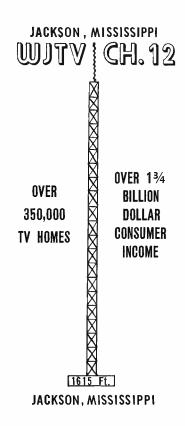
Sports? Indeed. Highlighted by ABC's Wide World of Sports, which literally covers the field on a global scale, our programming in this department provides

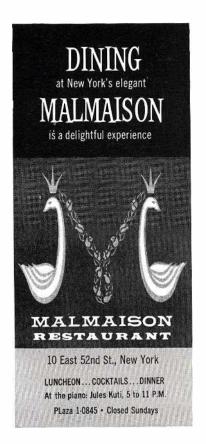
arm-chair buffs with 20 hours of diverse activity a month.

And, as becomes a young, forward-thinking network, we've concentrated on developing new, young talent. Witness Vince Edwards, Ingels and Astin, Vic Morrow, Tim Conway. ABC discoveries, all of them!

When you are dedicated to creating new programming trends rather than following them, you'll find these virtues reflected in your viewers.

They, too, are young, alert, responsive. ABC Television Network





COMMERCIALS continued

ment, Bowman explains, the commercials are given the feeling of neighborhood locales, a variety of character types and common situations. Having a housewife straighten her sweater as she talks builds realism. The fantasy element makes viewers more willing to become involved. The housewife with the Ajax also speaks as an insider, an "in-the-know" person the viewer might like to emulate.

Bowman tends to discount the power of the white tornado symbol and he feels that it shouldn't be over-emphasized. There's more to the campaign and to the marketing effort by Colgate that isn't exposed. Fred Mitchell, NC&K Ajax account supervisor, agrees.

"A mediocre product or campaign could have had damaging effects, explains Mitchell," A major effort was put into developing a product that had a crucial advantage. We also had the strong realization that the competition has vast resources [P&G is five times larger in sales, over twice larger in advertising dollars than Colgate] and could run a mediocre entry into the ground." The Ajax group was banking on a product edge and an advertising presentation that couldn't be rebutted or out-shouted.

"In Colgate research," says Dick Bowman, "product tests showed a 2-to-I housewife preference for the Ajax ammoniated formulation. We felt the preference was due to the formula's extra cleaning power. Proceeding from this, Colgate could have said, 'Housewives prefer Ajax 2-to-1 because it has extra power,' but this fails to involve the individual woman viewing, and it is the kind of a claim that competition can shout down. Most important, it fails to relate the promise to the housewife's personal experience.

"In the Ajax commercial," continues Bowman, "the housewife is put into the situation that sums up all her expectations-the moment in which she faces that seemingly impossible kitchen corner. The demonstration shows how the ammoniated formula can handle such a difficult problem."

The white tornado is used at several points to sum up Ajax's power visually. At the beginning it stimulates curiosity and intrigue. It cleans a number of items in the kitchen to signify all-purpose. At the end it gives the housewife a "memory hook" to which the message of the commercial can be attached. The delivery boy, the policemen, the neighbor provide a bridge to the housewife, "the person we must get close to in order to obtain personal involvement," explains Bowman.

During the Ajax introductory period

a large white tornado was shown cleaning up a whole town. This served to create overall excitement, hammer the all-purpose idea. A smaller, personalized tornado was later found to be effective.

'Negative reaction to something as dangerous as a tornado was a possibility," according to Bowman, "but putting the symbol into an imaginary atmosphere, fantasy perhaps, solved this. Animation also made it less real. And when the viewer accepted the idea of a white tornado, she saw it as a meaningful relationship between the product and its cleaning properties."

NC&K says that some attention was given to psychological aspects of the Ajax campaign and the competitive efforts. Does the Mr. Clean campaign imply that the housewife will be master of an obedient servant? Was the Mr. Clean image representative of a deep psychological plot?

'We discounted these questions," says Bowman, "feeling that P&G achieved success with Mr. Clean not so much because of psychology but because of a superior product, an excellent jingle (Mr. Clean gets rid of dirt . . .) and a good visual symbol.

"In the same vein," Bowman goes on, "the Ajax success appears due to superiority in these areas, plus a few added elements: empathy, the Ajax reputation for cleaning, ammonia, attention to details and the all-out Colgate effort.'

The Ajax commercials, produced by Cascade Pictures of California, have been positioned in various Colgate network shows, get day and night exposure in a major market spot campaign.

William G. Schmal, product manager for Ajax all-purpose cleaner, says that the product's 1963 ad budget will be higher than 1962's \$4 million and that the "white tornado" theme will continue.

How far will fantasy and use of the improbable go with the soap and cleanser kings? They seem to be catching on. Fantasy, in some form and in varying degree, is now finding its way into about half of Colgate and P&G's most heavily TV advertised cleaning products (Ajax. Salvo, Mr. Clean, Dash, Joy, Cheer, Ajax Cleanser, Action). The "why" of it may have a very simple answer. Says one agency executive familiar with the soap company approaches:

"Cleaning is an unpleasant job, the most commonplace of tasks. Imaginative commercials can let the housewife know the virtues of products in an easily-remembered way, like presenting a white tornado, giving her a little more sublime view of the activities in which the products assist her. Commercials that do this can earn themselves better attention and a better reception."

Why WRGB bought Seven Arts' "Films of the 50's" Volumes 1, 3, 4 and 5

Says Merl L. Galusha:

"We call our late evening weekend movie, "The Critic's Choice". This title implies

THE BEST IN MOVIES

We know that with the acquisition of Seven Arts' "Films of the Fifties" WRGB will be presenting the very best to the viewers of the Albany-Schenectady-Troy markets.

As the nation's pioneer TV station and the number one station in its market,
WRGB must constantly SEARCH FOR PROGRAMMING MATERIAL THAT WILL MAINTAIN
ITS DOMINANT POSITION. The Seven Arts' "Films of the Fifties", we are confident,
represents the top flight entertainment that will keep us in first place".





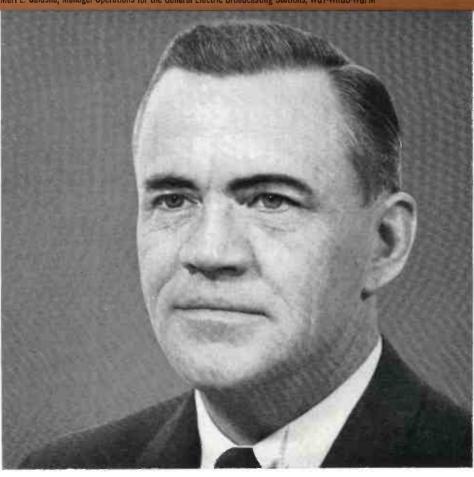
A SUBSIDIARY OF SEVEN ARTS PRODUCTIONS, LTD.

NEW YORK: 270 Park Avenue YUkon 6-1717
CHICAGO: 4630 Estes, Lincolnwood, III. ORchard 4-5105
DALLAS: 5641 Charleston Drive ADams 9-2855
LOS ANGELES: 3562 Royal Woods Drive, Sherman Oaks, Calif.

STate 8-8276
TORONTO, ONTARIO: 11 Adelaide St. West EMpire 4-7193

For list of TV stations programming Seven Arts' "Films of the 50's" see Third Cover SRDS (Spot TV Rates and Data) Individual feature prices upon request.

Merl L. Galusha, Manager-Operations for the General Electric Broadcasting Stations, WGY-WRGB-WGFM



FOCUS ON PEOPLE

GEORGE H. GRIBBIN Chairman Young & Rubicam





EDWARD L. BOND JR.

President

George H. Gribbin, 55, president of Young & Rubicam since 1958, last month did the expected, moved into the post cleared for him by the retirement of chairman of the board Sigurd S. Larmon on December 31. Succeeding Gribbin as president is Edward L. Bond Jr., 49, executive vice president and general manager of Y&R since early 1961.

Gribbin will continue as chief executive, a position he has held since early last year in the gradual turnover of powers at Y&R, last year billing an estimated \$88 million in TV, fifth ranked of all agencies. For the former copywriter and creative specialist, the top job at Y&R took 27 years to attain.

Ed Bond broke into advertising with Kenyon & Eckhardt in 1937, joined Y&R in 1946, working primarily in the agency's contact department. He has been mainly identified with new business and administrative functions, is credited largely with setting up Y&R's new divisional system, rearranging the agency's executive echelon and establishing Y&R's new international division.

Last year, under the Gribbin-Bond aegis, the agency scored heavily in new business acquisition, landing such accounts as Cluett, Peabody & Co.'s Arrow division, Allied Van Lines, Chrysler Corp. corporate advertising, Wilshire Oil Co.

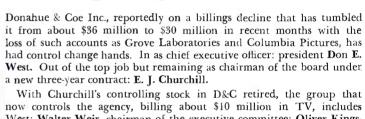
Larmon, retired after a 33-year association with the agency, saw Y&R expand from 652 employes to more than 2,700 today and third rank in total industry billings.



DON E. WEST

President

Donahue & Coe



now controls the agency, billing about \$10 million in TV, includes West; Walter Weir, chairman of the executive committee; Oliver Kingsbury, administrative vice president; Bertram Nayfack, vice president; James Ryan, vice president, and Arthur B. Churchill, vice president and brother of E. J. Churchill.

West has been with D&C since 1957. He spent 20 years with Standard Brands in sales management, also held executive posts with Ogilvy, Benson & Mather and Robert W. Orr & Associates.



FRANK E. PELLEGRIN
FRANK M. HEADLEY
DWIGHT S. REED
H-R Representatives,
H-R Television

H-R Representatives and H-R Television, national spot station representative firm, has made a top-to-bottom realignment of its executive staff for "improved 1963 selling, client servicing and meeting the challenge of network competition."

In the shifts, Frank M. Headley, one of the three founding partners of H-R, becomes chairman of the board, chief executive officer and treasurer of both the radio and TV companies. Dwight S. Reed becomes president of H-R Representatives and executive vice president of H-R Television. He continues to headquarter in Chicago and head the western divisions. Frank E. Pellegrin, third founding partner, becomes president of H-R Television, executive vice president of H-R Representatives and secretary of both.

A key appointment in the new setup: Edward P. Shurick, former CBS vice president and executive vice president of Blair-TV. Shurick will head a new creative department of station relations and forward planning in New York.

TELEVISION MAGAZINE / February 1963

CHANNEL

IN THE RICH ROCHESTER MARKET

37,600 HOMES*

Per Average Half Hour 6 PM-Midnight 7 Days a Week





*NOV.-DEC. 1962 ARB



John Burgard, vice president in charge of advertising for Brown & Williamson Tobacco Corp. (estimated 1962 TV billings: \$13.7 million), has been named chairman of the Association of National Advertisers' broadcast committee. Burgard, an active member of the committee for several years and an ANA director since 1961, succeeds Harry F. Schroeter, vice president for advertising and marketing, National Biscuit Co.

In his new ANA post, Burgard is expected to push committee work on one of his personal pet peeves—increasing the amount of entertainment time on TV programs through the reduction of the "clutter" of show promos, overly long credits and the like. Burgard has been vocal on the subject for some time. Another committee project underway is developing improved procedures for negotiations with broadcast talent unions on TV commercials.

JOHN BURGARD Chairman ANA Broadcast Committee



JAMES C. HAGERTY Vice President ABC News

THOMAS VELOTTA

ROBERT LANG

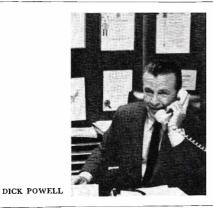


James C. Hagerty, tough-minded ABC vice president in charge of news, special events and public affairs, with a year remaining on his statement, "Give me three years to catch up to the other networks," has altered the news setup at ABC. Removing himself from the details of day-to-day operation into which he plunged, Hagerty has shifted more responsibility onto his right hand men-Thomas Velotta, vice president for administration, and Robert Lang, vice president for operations. Hagerty continues in charge of overall supervision and policy decisions of the department.

ABC News, in addition to constantly adding personnel (heavily from the ranks of former CBS News staffers, recruiter Bob Lang's alma mater), is forming special news and program units, working on a deal with Time-Life Broadcasting for Robert Drew-produced hour-long documentaries to slot in a regular 1963-64 berth alternating with Close-Up. Also underway: a refurbishing of settings and graphic displays on news shows, a push

to set up news camera crews on a global scale.

The ABC News budget this year: \$12 million, up from \$9.5 million in 1962, \$6 million in 1961 (but far from the \$27-29 million splurge in news by CBS and NBC).



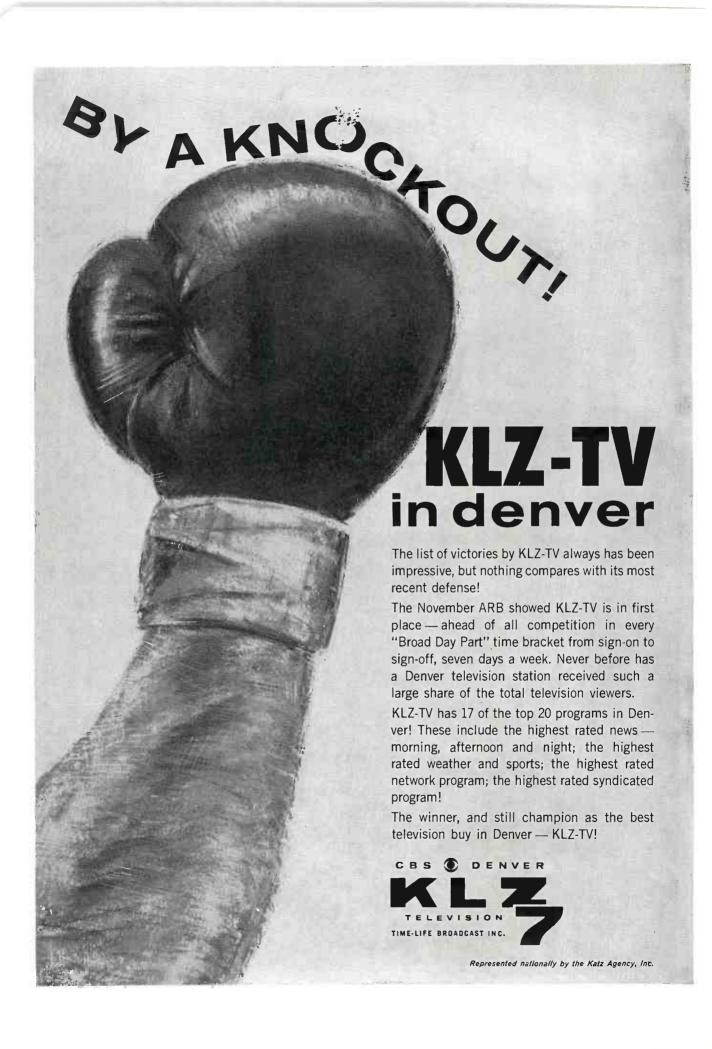
Television lost one of its ablest workers January 2 when cancer took the life of actor-producer Dick Powell, 58, in Beverly Hills. (See "Closeup," Television Magazine, September 1962.) Ill since last September but seemingly showing improvement after radiation treatments, Powell was again hospitalized as his condition worsened. The Arkansas-born star broke into movies as a singer in the early 1930s, switched to dramatic roles in the 1940s and in 1952 became one of the first top actors to enter television. Along with Charles Boyer and David Niven he founded Four Star Television, guided its development into one of the top TV production companies—six programs on the networks this season, others in syndication. Powell resigned as president of Four Star last October but stayed on as chairman of the board. For the past two years he had been executive producer-star-host of NBC-TV's Dick Powell Show. Four Star management continues under president Tom McDermott, executive vice president George A. Elber.



HUBBELL ROBINSON JUDY GARLAND CBS-TV, aiming for a 1963-64 season loaded with big-name personalities (Danny Kaye and Carol Burnett are newly signed), broke into 1963 with another announcement: Judy Garland has inked a long-term contract for a \$6.5 million, weekly hour music-variety series.

Miss Garland's shows, which have been on CBS-TV over the years, have consisted of infrequent specials. Her new contract is said to contain options for renewal over a four-year period, puts her fall work load at 32 one-hour show packages.

Here, at the signing, the high-priced singer stands with CBS-TV senior vice president Hubbell Robinson. The smiles took place amidst recurring rumors of a major executive reshuffling scheduled for CBS-TV this year. The top man involved and said to be moving on to another network: smiling Hub Robinson.



bleat

The bleat of a lamb may soften the heart of man, but the bleat of a broadcaster carries no farther than his signal, for the stations that beseech, do not necessarily reach *people*. The success of television and radio stations lies in proportion, not distortion. People watch. People listen. People know.

POST · NEWSWEEK STATIONS
A DIVISION OF THE WASHINGTON POST COMPANY

WTOP-TV, WASHINGTON, D.C. WJXT, JACKSONVILLE, FLORIDA WTOP RADIO, WASHINGTON, D.C.



PLAYBACK BY BY GK

A monthly measure of comment and criticism about TV

DEMOCRACY AND MORAL CAUSES

Irving Kristol, senior editor of Basic Books, on the topic, "Of Newton Minow and Matthew Arnold," in The New Leader, January 7, 1963:

Mr. Newton Minow is a highly controversial figure, and my own feelings about him are not unmixed. I certainly do not like the calculated campaign of bureaucratic intimidation and harassment he is carrying on against individual television stations whose programming displeases him (and me) . . . Like too many self-righteous liberals, Mr. Minow seems more interested in the immediate use of power for what he regards as a good purpose than in sustaining or refining the rule of law.

... The FCC is enigmatic, never having set down its criteria for determining whether or not a TV station is fulfilling its public responsibilities—and never having defined these responsibilities, either. I also deplore the cowardly way —there is no other term for it—in which Mr. Minow has dodged the vulgar question of money. . . . Television is a frightfully expensive medium; and if it is not to be operated as an extension of the advertising industry, at least some of its revenue will have to come from other sources. But Mr. Minow, ordinarily at no loss for words, has remained determinedly mute on this whole subject. As a matter of fact, he has not even faced the more proximate issue, itself widely discussed within the industry, of whether an advertiser should be legally permitted to exercise control over the contents of "its" program.

Nevertheless, having said all this, I must also say that I think Mr. Minow is on the side of the angels. However wrongly, in some respects, he is going about things, he is at least directing his energies toward a real and serious problem, the very existence of which the FCC and Washington in general have hitherto ignored. The problem is important

enough to be stated in a rather extreme way: How may a democracy control its own self-destructive impulses?

This is not a new question, though one may be permitted to feel it has a new urgency for America in the year 1963. Nearly a century ago Matthew Arnold, in one of his *Discourses in America*, said:

"And the philosophers and the prophets, whom I at any rate am disposed to believe, and who say that moral causes govern the standing and the falling of states, will tell us that the failure to mind whatsoever things are elevated must impair with an inexorable fatality the life of a nation, just as the failure to mind whatsoever things are just, or whatsoever things are amiable, or whatsoever things are pure, will impair it; and that if the failure to mind whatsoever things are elevated should be real in your American democracy, and should grow into a disease and take firm hold on you, then the life of even these great United States must inevitably suffer and be impaired more and more, until it perish.

. . . Yet within two generations of Matthew Arnold's discourse, it had simply ceased being a thesis that Americans found credible and was relegated to the status of an archaic moralism. . . . One force almost certainly at work was the general and ever more powerful tendency of political thinking to establish a divorce between the person and his polity. . . . What counted was an "objective" economic reorganization rather than "subjective" efforts at collective self-reform.

In the same way, democracy came to be regarded merely as a socio-political arrangement in which the free conflict of interests and passions would lead to an equilibrium tolerable to the majority of its citizens. All thought of refining or elevating these interests and passions, so as to achieve a stability that was something more than a quasi-mechanical equilibrium, was dismissed as fanciful.

Now this intellectual revolution had many consequences, most of them bad. But one of its most striking and ironic results, which is very much with us today, was—not to create the problem of "mass culture"—but to render it insoluble within the "democratic" framework as now conceived. For what it implied, and frequently openly averred, was that it was no one's democratic business to see to it that the democratic polity minded whatsoever things are elevated, or amiable, or pure, or just. . . .

The all-important question, of course, is: Whose business and responsibility could it be? His [Matthew Arnold's] answer was: It is the state's business and responsibility. What in previous, hierarchical-deferential social orders had been the burden of an elite (e.g., the clergy, the aristocracy, the learned professions) would have to be, in a modern democratic society, assumed by the state. Not that the state was in any sense ideally qualified—Arnold was as aware as the next man of the dangers of censorship, imposed orthodoxy and official lethargy. But only the state was competent, faute de mieux.

THINGS THAT ARE ELEVATED

Obviously, any democratic state that shouldered such a responsibility would have to be one administered by men who represented more than any specific interest or coalition of interests, men who cared about "things that are elevated" and were determined to "represent" them too. Also obviously, such men would be put into office, and tolerated there, only by a people who themselves recognized, no matter how obscurely, an obligation to "things that are elevated." No democracy can be better than the majority who elect; and none need be worse than the minority who govern.

... The plain fact is that the American democracy today is full of self-questioning and self-doubt. And one significant ground for this unease is the culture

PLAYBACK continued

that it sponsors and is subjected to. By "culture" I mean all the influences that form the moral and intellectual character of adult and child alike—but of children above all. It comprehends our schools and churches; and it comprehends, too, the mass media: TV, the cinema, newspapers and (to a lesser degree) books.

I should like to emphasize that I do not by any means believe that our mass media are despicable because they are not "highbrow." Indeed, I do not think them despicable at all. What is often despicable is the political, social and economic arrangements within which these

media operate.

There is nothing wrong with diverting entertainment, or even with cheap sentimentality, or glossy sensationalism, or prurient titillation—so long as they know their place. Which is to say: so long as they do not occupy the center, which is the privileged sanctuary of "things that are elevated." Majority taste most certainly ought to determine-will in any case determine-the bulk of the cultural fare that is offered to it for consumption. What it ought not be left to determine is the significance for society as a whole of this as against other fare . . . But in order for them [people] to know, someone must inform them, and in authoritative terms . . .

Yet how can anyone tell them such a thing without violating the principles of democracy? Every huckster these days is a raving democrat, defending the majority will against interference by "busybodies" and "would-be cultural commissars." And because of the distorted notion of democracy that now reigns, anyone who would like to see our society give the place of honor to "things that are elevated"-a small place, maybe, but incontestably central—is constrained to dissimulate and resort to sophistry. Like Newton Minow, he must pretend that, if only people were exposed to the nobler things, they would enjoy them, though the evidence to the contrary is overwhelming. He must deny vehemently that he wants his tastes and values given preference over the majority's, when this is precisely what he wants, neither less nor more. He must do these and similarly foolish things because he cannot envision and enunciate an idea of democracy that sanctions the predominance of the people's enlightened needs over the people's instinctive desires.

But if, on the other hand, we feel with Matthew Arnold that a democracy cannot survive unless it receive its orientation, its basic outlook, from the best minds and spirits that inhabit it, we are free to insist that the mass media respect this truth, and that the democratic state sustain it in a candid and orderly fashion.

It goes without saying there are grave risks here. To implicate the state in cultural and spiritual matters is to bring in a powerful force whose activity is as likely to be mindless as mindful. One would want to work by indirection, never by brute, intermittent intervention. But there is still much that can be done—through prudent legislation, discreet regulation, generous tax exemptions, negotiated dispensations (from trade unions, for instance) and—yes, occasional downright special privileges.

A policy of this kind could help repair the life of this nation, and bring it into harmony with those moral causes that govern the standing and the falling of states. Always assuming, of course, that we believe there are such moral causes.

TV IN THE COURTROOM

Mallory E. Horne, speaker, Florida House of Representatives, in the Florida Bar Journal edition on Canon 35:

My position in the legal profession and respect for the decorum of its public court trials would prompt me never to advocate a change which would, in any way, diminish from the importance or welfare of either court or profession.

Personally, as an attorney, I cannot fear the effect of televising or photographing a trial. We've long been committed to the accepted proposition that trials are public in nature. In my opinion, TV today is a part of that exposure.

The mechanics of television and other machinery of the visual media are an important facility in the process of making the public more a part of the proceedings than ever before in our judicial history. By the same token, the development of new techniques which make it possible to televise such events without use of bright lights and mechanical refinements that insure quieter running cameras, cause me to know that decorum and integrity would in no way deteriorate as a result of the presence of such equipment.

For the most part, I view these television productions as broadly educational. It has been my experience that the more the public is aware of the manner in which all phases of our government functions, the greater is its respect for, and pride in, government generally. Further, it is this same experience that calms any fear that broadening of the rule would depreciate in the eyes of the public, the integrity of our courts.

Viewed in a different light, the basic question lies, perhaps, in our own restrictions in the definition of the word "public." Webster defines the word, in part, as something which is "open to the knowledge or view of all; generally

seen, known or heard." Presently, our policies connote certain specific and implied restrictions in the legal definition of the word "public," including as we do, only those able or willing to personally attend the court session. In this day of modern communications, I believe we have a vehicle which enables us to realize the full meaning; an avenue through which we can open our courts "to the knowledge or view of all."

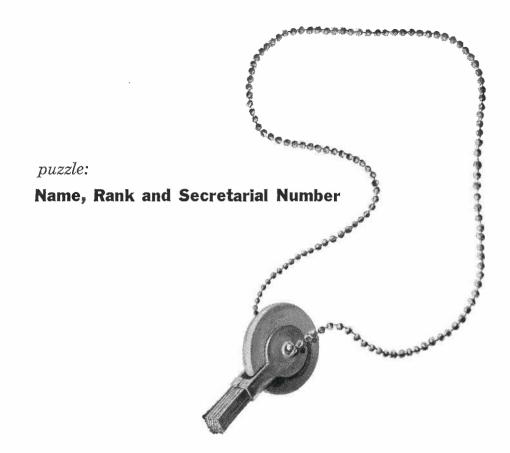
I am not naive enough to believe that the unregulated expansion of this canon would not bring forth some isolated violations of proper decorum. And in the interest of the pursuit of justice inherent in all trials, the presence of cameras and operators should be effected as unobtrusively as possible. But we should raise no more question about the orderly participation of this media, than we do about the reporter at the counsel table with his voluminous notes.

In cases such as those involving welfare of the minor, we should continue to have certain trials closed to the public. Outside these exceptions, I would strongly recommend that authority be vested in the trial judge to regulate the mechanics involved in transmission of a trial to the public by *all* media.

NEW FORMULA FOR SUCCESS

Max Banzhaf, director of advertising, promotion and public relations, Armstrong Cork Company, at the Association of National Advertisers' Workshop, Hotel Plaza, New York City, on "Managing Creative Advertising":

In the face of rising costs, increased competition, lowered profit margins and loss of confidence, certain facts of advertising economics become increasingly clear. One of them is the necessity to reevaluate the relative importance of some of our traditional advertising yardsticks. In the lush days of the early post-war period, reach and frequency were all important, as the theories of power marketing were applied with enthusiasm and vigor. The formula for success was to spend enough to capture the market, and sales and profits would surely follow. One success story after another was cited to demonstrate the wisdom of this philosophy. Regardless of how you view these theories, one fact seems clearthose days appear to be over. Dollars are too difficult to come by to take long gambles in the market place. The public no longer responds, as it once did, to the sheer weight of advertising alone. The much publicized rise in consumer sophistication should adequately explain why reach and frequency must give ground to impact in a re-evaluation of advertising yardsticks. I do not mean that reach



Three of the pillars of WMAL-TV's National Rep team (Harrington, Righter & Parsons, Inc.) are Jack Harrington, Turk Righter, and Jim Parsons. Their titles, not respectively, are Secretary, Treasurer and Vice-President. Their secretaries, also non-respectively, are Lillian, Joan and Madelon. The team is in adjoining offices 110, 112 and 114. The Vice-President is in 110.

Last Tuesday, Harrington took Lillian to lunch because she had helped him when his own secretary was ill for a few days. (This is typical of H.R.&P. team spirit. It works for clients, too.) Madelon went to a higher numbered office to eat with Parson's secretary. Later that afternoon, Righter sent his secretary to the Treasurer's office, which had a lower number than his, to get some sales figures for a client.*

What title does each man hold and what is his secretary's name? Correct answers will earn one of our fascinating awards.

** Solidify your sales figures in the D. C. area with a spot program on WMAL-TV's popular late-afternoon Westerns—"The Lone Ranger" at 5 and "Maverick" at 5:30, Monday through Friday. Check Harrington, Righter & Parsons for availabilities.

Puzzle adaptation courtesy Dover Publications, New York 14, N. Y.

Evening Star Broadcasting Company WM @ 1-tV Washington, D. C.

Represented by Harrington, Righter & Parsons, Inc.

Affiliated with WMAL and WMAL-FM, Washington, D. C.; WSVA-TV and WSVA, Harrisonburg, Va.

PLAYBACK continued

and frequency are unimportant. I do mean that they must receive less consideration as impact rises in importance. Let me also hasten to say that by impact I don't mean multipages, gatefolds, spectaculars or other gimmicks.

My whole point here is that so far as material possessions are concerned, the age of conformity is rapidly drawing to an end, and in its place we will see an upsurge of individuality. People are no longer as concerned as they once were about buying products to keep up with the Joneses. As a matter of fact, if the Joneses, the Smiths and the Browns all have it, that's reason enough not to buy at all. This, combined with the fact that today various groups of people live differently, have different needs and also have the money to be very specific and selective in satisfying those needs, leads one inescapably to the conclusion that it is far better to appeal strongly to those who are really interested in a product, than to offer a watered down appeal that tries to reach everyone. That's what I mean by impact—finding the people who represent the prime target for a product and writing advertising that has a real appeal for them-not just a recitation of claims-but real appeal. This is how to make every dollar work as hard as possible with minimum waste-and that's efficiency. How hard and how efficient? Enough to make up for the rising costs of advertising and thus, do our share as advertising managers toward reversing the declining trend of profitability. The means of getting this efficiency is what we call creativity.

TV'S FUTURE

Leonard Miall, who is planning BBC's second TV channel, speaking on "The Future of BBC Television," at Broadcasting House, London, England:

One thing is certain: television will grow and develop. Our program thoughts today will soon look as primitive and quaint as the programs of yesteryear so present in our thoughts on this anniversary [BBC's 40th]. It is important only that the medium itself not be debased. The television of the future must not sink to becoming merely the vehicle of a sales campaign, or a political method of fooling some of the people most of the time. It must not pander to lust and sadism, or perhaps worst of all, to triviality. The television of the future must serve the needs of the viewers of the future; needs for relaxation and for laughter, for some answers to man's eternal quest for greater knowledge of the world he lives in; needs for pity and for gladness and for gaiety, and for that enrichment of the spirit which comes from contact with a mind of quality or a thing of great beauty. These are the ends that the television of the future must serve; and it will be by these standards that our achievements are measured by our successors 40 years on.

MECHANISM OF PERSUASION



Richard K. Manoff, board chairman of Richard K. Manoff Inc., before the annual Mid-Atlantic Regional Industrial Advertising Conference, New York:

I hope you appreciate the peril that goes with taking the negative position in any discussion of the corporate image. It's not respectable to be against it. The propagation of the corporate image in American life has all the intensity of a new religion and its adherents have such fanatic attachment to image-worship as to make all dissident views seem like a new and violent heresy.

In fact, how can anyone be against the idea of a corporate image? One might just as easily take up arms against any other fundamentalist American precept like virtue, or the Golden Rule, or better housing, or "togetherness," or taking care of mother in her old age, and father, if he lives that long.

Let it be clear from the outset that I am not against building the corporate image. . . . I am indifferent to it.

I am indifferent to the corporate image for the simple reason that I consider it irrelevant to any serious consideration of how to promote the corporate interest. . . .

I cannot conceive of the corporate existence as an entity separate and apart from its economic purpose, its products and services. The corporation is a composite of all the goods and services it manufactures. The manufacture and

sale of these goods and services is its sole reason for being. It has no existence either without them, or beyond them. Without the success of its products, its own existence is not possible. Thus, a corporation cannot survive with an image of success.

I fail to see, therefore, how advertising devoted to the building of the corporate image can help to attain this goal in any way. In fact, I can see ways in which it can hinder it. . . .

Reality behooves us to communicate to the corporation's customers the distinctive advantages of its products and services. Each by each, and each in turn. A customer never buys a whole corporation. She buys a pot or a pan. Or a can of tuna fish. The customer is a specific. And what the corporation sells him is a specific.

Procter & Gamble identifies all its new products with its corporate name—but for only a year. The theory is that family identity helps during the product's introduction but after that, nothing can help the product but itself and its sales proposition. Procter & Gamble's one-year limitation probably is governed also by the knowledge that an unsuccessful product can diminish the value of the corporate identity with respect to other P&G products, present and future.

This is far more realistic than the typical attitude toward the corporate image as expressed by Lee Bristol when he said: "What the customer thinks of your firm can have an effect on the purchase of waffle irons and shampoos."

The process works in reverse, as every serious marketing man knows: What the customer thinks of your waffle irons and shampoos can have a marked effect on what he thinks of your firm.

This, then, is the mechanism of persuasion: to find a distinctive, intrinsic condition that will distinguish your brand from any other and then, to dramatize it so that it must intrude itself forcefully into purchase deliberation.

This product-thinking is as different from image-thinking as fact is from fancy. For image-thinking, carried to its logical conclusion, becomes less and less concerned with product reality and more and more involved with madcap meanderings in the never-never land of product and corporate personality. . . .

The truth is that no one can create a new image to replace a going reality. One has to alter the reality.

This notion in advertising that an image can be employed for a reality without becoming its substitute is the fundamental fallacy in all image-thinking. And when that happens, you're not communicating. You're talking to yourself with "make-believe."

IN SALES VALUE

leading stations already scheduling 30/63 feature films

> WNBC-TV New York

WFIL-TV

Philadelphia

WGN-TV

Chicago

WTVJ

Miami

WTEV
New Bedford-Providence

KSD-TV

St. Louis

KENS-TV San Antonio

KOMO-TV

Seattle KATU

Portland, Ore.

KTVT

Ft. Worth, Dallas

WLUK-TV

Green Bay

KONA-TV

Honolulu

WMBF-TV Rock Island

KTVK

Phoenix

WITI-TV

Milwaukee

WKBW-TV

Buffalo KOTV

Tulsa

KCRA-TV

Sacramento

WHEN-TV Syracuse

30 63 1810PS







TELEVISION

Check availabilities with your MGM Television salesman

NEW YORK • CHICAGO CULVER CITY • TORONTO

IN ENTERTAINMENT

30 outstanding post '48 features from Metro-Goldwyn-Mayer

Ambush

Angels In The Outfield

Any Number Can Play

Beau Brummell

The Big Hangover

Big Jack

Blackboard Jungle

Black Hand

The Cobweb

Dream Wife

East Side, West Side

Fiend Without A Face

First Man Into Space

Go For Broke

The Great Sinner

Green Fire

The Haunted Strangler

1 Accuse

I'll Cry Tomorrow

It's Always Fair Weather

Latin Lovers

Malaya

Pat And Mike

Saadia

Silk Stockings

Somebody Up There Likes Me

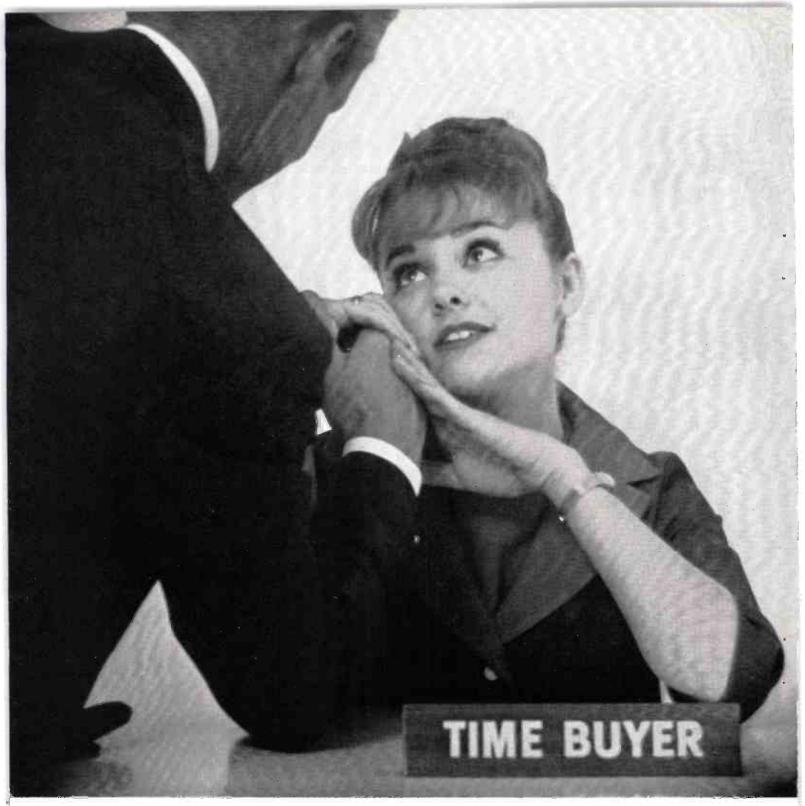
The Strip

The Tall Target

The Tender Trap

Valley Of The Kings





PUSHOVER

Market selection is a pushover when you use total TV homes delivered to make your list. In this department, Nashville ranks 30th* nationally, putting it far ahead of big name markets such as Denver, New Orleans, Birmingham, and quite a few others. Could be a situation you should take advantage of?

*ARB, March, 1962.

WSIX-TV
ABC-TV Channel 8

WLAC-TV Channel 5

WSM-TV NBC-TV Channel 4

NASHVILLE, TENNESSEE

www.americanradiohistory.com

TELEVISION

The name of the game,"
says George Laboda,
"is new products." The new
products in question
are made by Colgate-Palmolive,
an old-line company which



has found a new way of corporate life—and profits—in
blazing marketing trails. Television, which attracts
9 out of 10 Colgate advertising dollars, has
a vested interest in what's been going on with its new No. 2
customer, and what's in store. The story follows.

Colgate went into 1962 with these products on TV...



Colgate spent this much on "old" products just in the first three quarters of 1962

	SPOT	NETWORK	TOTAL TV
Ad Detergent	\$ 220,510	\$ 452,779	\$ 673,289
Ajax Cleanser	1,788,360	1,275,078	3,063,438
Cashmere Bouquet Soap	326,180	417,958	744,138
Colgate After-Shave Lotion	580	******	580
Colgate Dental Cream	2,124,050	5,736,675	7,860,725
Colgate Products* ,		398,596	398,596
Colgate Shaving Cream	3,200		3,200
Fab Detergent	1,128,550	1,633,796	2,762,346
Halo Shampoo	6,780	1,565,636	1,572,416
Lustre Creme Shampoo	57,030	1,532,999	1,590,029
Octagon Soap	20,290		20,290
Palmolive After-Shave Lotion	3,850	191111	3,850
Palmolive Rapid Shave	96,280	1,132,614	1,228,894
Palmolive Shave Cream	7,600	21,773	29,373
Palmolive Soap	446,830	1,083,526	1,530,356
Super Suds	311,650		311,650
Vel Beauty Bar	490	*****	490
Vel Liquid Detergent	971,940	509,057	1,480,997
Vel Soap Powder	61,130	4*****	61,130
Wildroot Cream-Oil	460,220	889,873	1,350,093
TOTAL * Billings on "piggyback" commercials.	\$8,035,520	\$16,650,360	\$24,685,880



In the same three quarters its TV budget was raised this much by new products

	SPOT	NETWORK	TOTAL TV
Action Chlorine Bleach	\$ 227,770	\$	\$ 227,770
Ajax All Purpose Cleaner	1,446,940	1,014,803	2,461,743
Away Air Deodorant	72,770		72,770
Baggies Plastic Bags	516,330	*29***	516,330
Barrier Insect Repellent,	5,400		5,400
Choice Soap	690,200	,	690,200
Code 10 Hair Dressing	21,220		21,220
Cold Power Cold Water Detergent	13,340		13,340
Colgate Fluoride Tooth Paste	1 019,480	******	1,019,480
Colgate Toothbrushes		223,764	223,764
Congestaid Room Vaporizer	195,600	284,572	480,172
Cue Toothpaste	550,010	 .	550,010
Dermassage	******	202,640	202,640
Dynamo Laundry Detergent	2,489,600		2,489,600
Florient Air Freshener	10,180	-680,823	691,003
Poise Deodorant	385,060	******	385,060
Quik-Solv Detergent Tablets	167,680	******	167,680
Soaky Fun Bath	1,127,540	381,846	1,509,386
Vel-o-matic Detergent		22,148	22,148
TOTAL	\$8,939,120	\$2,810,596	\$11,749,716

A potent plus has been added to the Colgate-Palmolive Company's marketing arsenal. More sweeping than a white tornado, more effective than a foaming cleanser, promising greater security than an invisible protective shield, it has spurred the 157-year-old soap and toilet goods maker into a thorough reassessment of its media strategy.

"The name of the game," says company media director George T. Laboda, "is new products. They brought a new look to the company. They provided 10% of worldwide sales in 1961 and about 25% last year. They've challenged us to come up with more creative ideas—to use more imagination with our commercials. A dearth of them used to be the basic weakness of the company—that weakness is now our strength. New products are the name of the game because new products are our lifeblood."

Never before in its long history has Colgate's lifeblood pulsed so vigorously. Last year new products alone pumped some \$165 million into Colgate's coffers. It was more money than about half of the 500 largest U. S. industrial firms made during 1961, and it stimulated company sales to

a record peak-estimated at \$670 million.

New products, too, helped make Colgate the nation's second biggest television advertiser. In all, the soap maker, formerly the medium's fifth leading advertiser, increased its TV spending last year by an estimated \$12.8 million to more than \$49 million, about every penny of the new money stemming from the introduction of new products. It marked the first time in five years that Colgate out-spent bitter rival Lever Bros. in television.

Yet, though it may be the name of the game, there appears to be more to the game at Colgate than new products. Rather, new products would seem to be the end result of a quiet but general company upheaval.

It hasn't been a thunder-storm development heralded by peals of publicity. Mainly, within the last two years, new, young and aggressive management, headed by 53-year-old George H. Lesch, president, and dynamic David J. Mahoney, executive vice president, has brought a spring-time reorganization to a company fallen into the sere. Several departments, in addition to media, have been streamlined into leaner operations, new businesses have been acquired and emphases changed. Champagne-thinking has invaded what used to be a bread-and-butter sanctuary. Authority once grasped at the top has filtered down to divisional and departmental commands and new waves of young talent developed to vie for it.

A lagging second to Procter & Gamble's soap and toilet goods industry lead for years, Colgate now is making a determined pass at a more contending position. Its domestic operations, long a clutching back-rider to foreign sales domination, have shown unmistakable signs of advancement. Two products—Soaky Fun Bath (a foaming liquid bath soap for children) and Ajax All Purpose Liquid Cleaner (an all-around household cleanser)—have surged from development laboratories to head their respective product classes within only a year of introduction. This augurs well for the company's current three-year-plan: a \$350 million worldwide sales increase towards a goal of \$1 billion in total sales by 1965. It is a big, ambitious, but not entirely unrealistic, objective.

Key to success is how quickly and to what extent the company's new products line is accepted by consumers.

Media advertising, charged with the weight of this responsibility, is part of the new look at Colgate. The company's media department has been redesigned to keep pace with the introduction of new products.

"We have developed a strategic fighting force," says department head Laboda. "Formerly each Colgate division had its own media operation, now every man is a specialist, equipped to perform an all-media function and able to size up the total situation throughout the company. It allows us to shift from one area to another, putting the emphasis where the need is greatest. We've become more functional and effective."

And along with its organizational face-lift, Colgate's media department is sporting a less dogmatic and more

imaginative advertising philosophy these days.

"Colgate has always been a meat-and-potatoes advertiser with network TV the meat and spot the potatoes," says the sales manager of an important station representative firm. "Traditionally, program climate and purely cost-per-thousand considerations have motivated Colgate's media buys. You could practically predict from one season to the next the kind of moves Colgate would make and estimate the budget allocated to each brand. Basically Colgate sought the good, wholesome programs that do not offend."

But if the company's media strategy was easy to read in the past, at least the reading was pleasant for TV's salesmen. Over the course of a five-year period 1957-1961, Colgate spent a total of \$217.5 million, or an average of 77.4% of its entire media budget, on television advertising. Last year, Colgate bettered this average considerably, putting more than 90% of its total advertising expenditures, or almost \$50 million, into network and spot TV.

Yet every flood has its ebb tide and there are indications that the new look at Colgate will be taking a new look at

the television medium in coming seasons.

"We have to cover the entire waterfront now," says media director Laboda, a veteran of 17 years at Colgate. "I can guarantee that we will be putting less than 90% of our budget into television beginning with next season. Overall, television is going to be getting more money because our expenditures are going to increase, but proportionately it will be getting less.

"The masses by themselves," Laboda explains, "are not that important any more. We have to get more definitive in isolating audiences. Cost-per-thousand, of course, is always important, but there are more qualitative considerations now. What's really important is cost-per-thousand who."

TIME FOR A CHANGE

In short, after sinking some \$295 million into television since 1950, "meat-and-potatoes" advertiser Colgate suddenly is re-evaluating its promotional spending habits. Some long established buying patterns are sure to change in the process. But it's not just the how and why of Colgate's media strategy that is to be affected. Even the who apparently is subject to modification.

Despite the revolutionary nature of Colgate's recent surge, it has not been an entirely overnight development. The

foundations go far back.

It was in 1806 that William Colgate, the son of a debtridden Maryland farmer, opened a soap factory in New York City in hopes of making good his father's bills. It took Colgate 39 years to achieve his aim, but in the process he planted the roots of an industrial dynasty that helped establish Colgate University, became the second biggest U. S. soap company and produced soaps, toiletries, pharmaceuticals and other products found in every room in millions of homes around the world.

With the run of years, the reins of command passed from William Colgate to son Samuel and subsequently on to his boy Richard, the eldest of six brothers. In 1908 the firm was incorporated as Colgate & Co. It enjoyed fortune's smile for the decade that followed, but with Richard's death in 1919, holes in the company's financial dike became apparent. Millions of Americans were buying Colgate products, but the company was not making enough money from the products it sold. In 1927, for example, Colgate realized only \$2.4 million net profit on sales of \$42 million. This point of diminishing returns also was the point of unlikely continuance for the company. Fortunately for the house of Colgate, other companies were better able to execute the lessons of modern merchandising.

MAKING THE BEST OF IT

It's likely that the Palmolive Co. is the only corporation that owes its existence to a green soap that wouldn't bleach out. About the turn of the century Caleb Johnson, owner of the B. J. Johnson Soap Co., Milwaukee, makers of laundry and tar soap products, produced an unusual new toilet soap which he called Palmolive. Green was the natural color of the new soap and as much as he tried, Johnson could not bleach it out to the white tones common to just about every other soap then sold. Aided by an energetic lawyer-turned-promoter named Charles Pearce, Johnson stuck to his green soap and soon found himself riding a merchandising whirlwind; it became the world's best-selling toilet soap.

Greatly impressed by Claude Hopkins, one of the great promotional thinkers of all time, the Messrs. Johnson and Pearce became devotees of advertising. With Hopkins' agency, Lord & Thomas (now Foote, Cone & Belding) directing the way, the Palmolive Co. (it was incorporated under that name in 1917) turned into an aggressive, im-

aginative merchandiser. It was one of the first soap manufacturers to offer coupon deals and also one of the first to sell through grocers as well as through druggists.

In 1926, prospering Palmolive acquired the business and net assets of the Peet Bros., a large and wealthy laundry soap producer, which had been in operation for 48 years. After the merger the firm's name was changed to the Palmolive-Peet Co. and its president Charles Pearce (Caleb Johnson had died two years earlier), controlling some \$35 million of assets, began seeking further acquisitions.

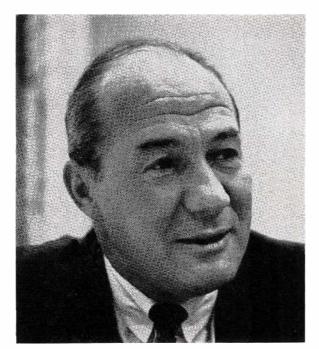
The sagging Colgate Co. was proper meat for the lion. It bore a time-honored and familiar corporate name, but by that time it was living on past successes. The merger between the parvenu and patrician corporations took place in 1928. Palmolive-Peet was definitely the dominant company. Its directors adopted the corporate name of Colgate-Palmolive-Peet and pushed the Colgate brothers into virtual retirement.

For a short time business flourished, reaching a peak of \$105 million in sales in 1928 (compared to leading soap maker Procter & Gamble's about \$160 million in sales), but then the combined companies were struck by that same malady that debilitated the Colgate Co. previously.

It was 1932, the depths of the country's worst economic depression, yet Colgate-Palmolive-Peet managed to sell some \$62 million worth of products. But sales are only the trappings of success, profits are its essence and the company's net earnings that year shrunk to a shocking \$53,301. (Procter & Gamble, in its worst year during the depression, managed to make an \$11 million profit on sales of \$94 million.) This apparent inability to make an adequate return on domestic sales has been the plague of Colgate-Palmolive (it dropped the Peet in 1953) ever since. Some financial observers say that the company has never adequately solved the distribution problems stemming from its rapid growth in the 20s. They say also that Colgate has paid too high a price for advertising and received too short a sales ride in return.

And Colgate consistently has been one of the nation's biggest advertisers. Starting in national magazines in the days of Claude Hopkins, Colgate (primarily for Palmolive soap) waged some of the most pleasing advertising cam-

HOW TV'S THREE TO	UF ACCOUNTS	01 1302	OF LIVE THE	TASE 11V	LILAMO
	1958	1959	1960	1961	1962*
1 Procter & Gamble	84 471 710	95,340,352	101 491,119	108 632 187	113 630 000
network	50,638,650	50,293,552	46,406,679	51,927,897	51,677,000
spot	33,833,060	45,046,800	55,084,440	56,704,290	61,953,000
2 Colgate	33.855,990	36,358,414	33.930,510	36 503 110	49 324 000
network	22,857,500	22,478,524	22,511,280	21,513,940	26,948,000
spot	10,998,490	13,879,890	11,419,230	14,989,170	22,376,000
3 Lever Bros.	38,537,230	46,853,895	45,148,700	47 738 418	47,751,000
network	21,958,370	32,734,955	28,613,140	28,761,548	25,619,000
spot	16,578,860	14,118,940	16,535,560	18,976,870	22,132,000



GEORGE T. LABODA Media Director



JOSEPH L. TINNEY JR. Manager, Commercial Production

WHO'S WHO IN COLGATE ADVERTISING

After its recent shake-well treatment, Colgate's media department changed from a sprawling ranch-type to a pyramid-style operation. George Laboda, at the point, directs all of the company's advertising activities. At the next level, Harry Way coordinates and stimulates thinking among product managers



HARRY D. WAY Manager, Media Planning



CHARLES T. MILLER JR. Media Coordinator



RICHARD ZAGRECKI Supervisor, Media Research



GEORGE HULL Supervisor, Media Budgets

The Colgate agencies and what they handle in television

TED BATES & CO. Action Bleach, Choice Soap, Code 10 Hair Tonic, Colgate Dental Cream, Colgate Fluoride Toothpaste, Creams, Palmolive After-Shave Lotion, Palmolive Rapid Shave Cream, Palmolive Soap, Soaky Fun Bath, Wildroot Cream LENNEN & NEWELL INC. Ad Detergent, Congestaids, Lustre-Greme Shampoo, Quik-Solv, Vel Beauty Bar, Vel Liquid NORMAN, CRAIG & KUMMEL INC. Ajax Cleanser, Ajax All Purpose Liquid Cleaner, Cashmere Bouquet Soap, Cold STREET & FINNEY INC. Away Room Deodorizer, Baggies Plastic Bags, Colgate Shave Cream, Colgate After-Shave Lotion, D'ARCY ADVERTISING CO. Cue Dental Cream, Halo Shampoo STERN, WALTERS & SIMMONS INC. Dermassage

paigns of the time. (Best remembered Palmolive ad: The small, young, delightfully nude girl just emerged from her bath and, while posturing proudly before her mother, saying, "Now, I'm Schoolgirl Complexion all over!")

Since 1950 Colgate has spent about \$500 million in four measured media (general and farm magazines, newspaper supplements, network radio and network and spot television) and during that 12-year stretch (with one exception in 1950 when the company was 12th) regularly has been included among the top 10 national advertisers. In 1961, the last year for which complete figures are available, Colgate was the nation's eighth largest national advertiser with estimated measured expenditures of \$57 million.

When radio came in, sporting advertising's longest and most frequent reach, Colgate knew it had found its primary medium. For the company sells low profit margin products and attracting volume sales is of crucial importance. First using radio in 1923, Colgate, by the 30s, already had established network program patterns that were hardly to vary for the next three decades.

In 1934, for instance, Colgate sponsored—all on the NBC Red network—a daily 15-minute soap opera, a half-hour prime-time dramatic show, and two half-hour prime-time comedy-variety programs. The same year, chief competitor P&G sponsored six daytime soap operas and one prime-time family show. Thus the broadcast advertising battle lines

and agency people, while Gregg Lincoln bosses all radio and TV ventures. Six specialists of varying functions make up the broad base of Colgate's media structure. Charlie Miller, Dick Zagrecki and George Hull report to Way, while Al Nelson and Dick Moore are under the supervision of Lincoln. One other position on this level, supervisor, media schedules, currently is looking for an occupant. As head of commercial production, Joe Tinney Jr. stands alone, responsible directly to Laboda.



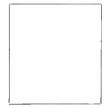
GREGORY T. LINCOLN Manager, Radio-TV Operations



ALBIN B. NELSON Supervisor, Non-Network Activities



RICHARD E. MOORE Supervisor, Production



OPEN Supervisor, Media Schedules

Colgate Toothbrushes, Fab Detergent, Palmotive Brushless and Lather Shave Hair Oil

Detergent, Vel Soap Powder, Vel-O-Matic Detergent

Power Liquid Detergent, Dynamo Liquid Detergent, Octagon Soap, Poise Deodorant Florient Aerosol Air Deodorant, Super Suds

between the two giant soap makers were early drawn: Colgate concentrated on the higher-cost, larger-circulation evening shows which provided a happy, pleasant climate and identification for its products, while P&G showed more interest in the saturation buy across the board.

By 1943 Colgate had five top advertising agencies (Sherman & Marquette, Chicago; Leon Livingstone, San Francisco, and William Esty, Ted Bates and Ward Wheelock Co., all New York) placing radio money for some 20 of its products, and was spending \$1.15 million on the CBS Radio Network alone.

Colgate cut a wide swath in radio's heyday. The soap and toiletries advertiser bought and controlled such leading programs as the Al Jolson Show, the Dennis Day Show, the Judy Canova Show, the Million Dollar Band, the Sports Newsreel of the Air, Hobby Lobby and The Inner Sanctum.

For the big network program sponsors such as Colgate, radio had charms that not even television has surpassed. Thanks to the summer hiatus practice, advertisers were able to buy programs on a 13-week basis with 45 days for renewals. The costs of such small-term commitments were relatively low and Colgate could afford to maintain a stable of popular, tightly-controlled shows.

One of the properties Colgate owned in the twilight days of radio's dominance was a real-life soap opera called *Strike It Rich*. The program, which traded people's troubles for some overstuffed prizes and audience curiosity, did a good job for its sponsor on radio. Thus when television came on the scene breathing the promise of great things to come, Colgate was prepared to make its move.

In 1951 it took *Strike It Rich* and placed the program on CBS-TV, daily from 11:30 a.m. to noon, from which time slot it became the cornerstone of the network's daytime operations. Colgate subsequently sponsored a nighttime version of the show, also on CBS, and kept both programs on the air through 1955.

Among other early network buys which included the *Howdy Doody* series, Colgate sponsored *The Big Payoff* (a daytime audience participation show) and the *Colgate Comedy Hour* (an hour-long, name-talent variety program). For the first five years or so of network television's existence these two programs plus *Strike It Rich* constituted the keystone of Colgate's TV involvement. In 1954, Colgate spent \$2.7 million sponsoring its *Comedy Hour*, \$2 million on *The Big Payoff* (a half-hour three times a week) and \$2.7 million on the nighttime and daytime (the latter twice a week) versions of *Strike It Rich*.

During this period Colgate never lost sight of its main broadcast advertising objective: to buy and control its own kind of programming (shows that sell products effectively and maintain the good feeling of the public). Included among the Colgate-owned TV programs of past years were The Thin Man (NBC), Mr. and Mrs. North (CBS), The Millionaire (CBS) and My Friend Flicka (CBS).

But as the mid-50s turned into the late 50s, Colgate found that exclusive program sponsorship was becoming an increasingly higher-cost luxury. Television couldn't afford the hiatus technique of radio; long-term commitments had come into vogue. For potential program sponsors it was either make a 52-week buy or be counted out as a primetime network advertiser.

Colgate searched for the best deal it could make, granted its particular marketing objectives. The company began placing more emphasis on spot television (see chart, page 37) and on daytime programs, which could still be bought on a 13-week basis. When the networks opened up their nighttime programming for spot carriers, Colgate had little choice but to fall in line.

"We didn't want to go to participations; it was contrary to our normal strategy," an advertising spokesman for the soap-maker recalled last month, "but circumstances forced us. Then, too, we had to buy what was available in the marketplace."

Soon Colgate was participating on as many as a dozen network spot carriers a season, but found that it didn't control much programming any more.

"What it amounts to," commented an account executive for one of Colgate's agencies the other week, "is that big

VERY IMPORTANT PROGRAMS

Television's cultural coming-of-age at the Museum of Modern Art

On February 5, in a small theatre on New York's West 53rd Street, will begin a truly extraordinary event. The Museum of Modern Art, which yields to no body as a chronicler of contemporanea, will accord to television a recognition reserved until now for classics of the older visual arts: a retrospective. For 14 weeks, twice daily for about two hours, the museum will present "Television U.S.A.: Thirteen Seasons," a 54-episode series highlighting what TV produced between the years 1948 and 1961.

The event is extraordinary on a number of counts. First, as evidence that television has achieved a cultural maturity sufficient to merit the museum's imprimatur. Second, for bringing together in one place a slice from all the thousands of hours that poured from television during those years. Third, for occurring at all: legal problems alone are of such magnitude that less determined souls have abandoned similar projects at other times.

The retrospective (the complete schedule is assembled in chronological order on the facing page) is not represented as a definitive list of the greatest television. It is, more realistically, an attempt to show TV's best by recapturing a few of the medium's more brilliant moments—"to show what it can do at the top of its capabilities." It was assembled by professionals from the field—"the first time," says Richard Griffith, curator of the museum's film library, "that we've allowed artists to have a say in selecting their work. Ordinarily they're too emotional about it. But we had to let the TV people pick. Nobody else knows enough about it."

The post of guest director of the retrospective was assumed by CBS scenic designer Jac Venza, who brought 13 years of TV experience to the job, and who spent most of his leisure moments for two-and-a-half years painstakingly putting the program together. Venza chose four men to serve as the selection committee, all recognized television craftsmen responsible in their specialties for some of the medium's most distinguished programming. "They are men," Venza adds, "whose artistic values have never been altered because of commercial reasons or ratings."

The drama category fell to Lewis Freedman, now producer of drama for NBC's Du Pont Show of the Week, who has produced 35 of the acclaimed Play of the Week series. Comedy and music was chosen by Burt Shevelove, currently producing a Judy Garland special, who has written, produced and directed television shows which have earned him the Emmy, Sylvania and Peabody awards. Education and the arts was chosen by Perry Wolff, producer of, among other CBS productions, the Emmy award-winning A Tour of the White House with Mrs. John F. Kennedy. News and special events programming was judged by Isaac Kleinerman, producer of CBS's 20th Century series.

Much of the retrospective that resulted from their labors happened on the basis of arbitrary qualifications. It begins its look backward in 1948 simply because network film libraries, the only reliable source of shows, started saving kinescopes for rebroadcast at about that time. There is no record anywhere of all the television that has been done; much of TV's product has passed swiftly from transmitters directly to oblivion, lost beyond recall.

Of the remaining television programming available to the committee the retrospective imposed an additional limitation of time. Each of the four categories was limited to about 15 programs to fit the 14-week schedule.

Venza and his colleagues began their search by asking leading producers and directors to submit suggestions. In addition, the educational network (NET) was asked to submit programming ideas, as were independent producers on the West Coast. (Venza is admittedly disappointed about the retrospective's west coast showing. If the final list looks, as one of the judges says, "like a bunch of New York snobs got together" and ignored their Hollywood film brothers, Venza says it was because of a general disinterest from that side of the country.) Altogether, the committee faced 237 entries before it ended its selection process.

Programs currently on the air were virtually eliminated from the retrospective, whose function, the committee explains, is to allow people to look back at what is not available for them to see now. In a historical sense current programs have little value. "The best of someone like Perry Como," Venza says, "is still on the air. Why show a three-year old Como segment when a viewer can turn on his set at home on Wednesday night and see him? His best programs, like many other current shows, are still to come."

The museum project was financed by the three TV networks, ABC, CBS and NBC each pledging \$5,000 to cover its operational expenses. And added to this was the work their legal departments put in getting clearances for the shows selected. The unions gave blanket consent for the retrospective, but with the provision that each cast member of a selected show give written consent to its being shown. (Other clearance problems eliminated some programs from the retrospective altogether. "Days of Wine and Roses," for example, a CBS *Playhouse 90* production, could not be shown because it's currently being released in movie form by Warner Bros.)

On their way to accomplishing the task the committee found some of the television generally remembered as having been marvelous was not, in retrospect, that good. Some of it, on the other hand, was, in retrospect, a lot better than had been suspected. Overall, they found that television has been a fertile seedbed of talent for the entire entertainment industry. They echo Lewis Freedman's hope that the retrospective will remind its audience of how many artists got their first training and showcase in television. "Not only actors," Freedman says, "although it's interesting to see stars like Paul Newman and Grace Kelly in bit parts, but work from directors like John Frankenheimer, producers like Fred Coe and writers like Paddy Chayefsky. The ugly duckling," he adds, "has laid a lot of golden eggs."



Iac Venza Guest Director

TELEVISION U. S. A.: THIRTEEN SEASONS

August 17, 1949 KUKLA, FRAN & OLLIE: "LEMONADE" NBC—Beulah Zachary

October 17, 1949 STUDIO ONE: "THE STORM" CBS-Worthington Miner

1950-1951 GARROWAY AT LARGE NBC—Bill Hobin

February 10, 1952 PHILCO PLAYHOUSE: "THE RICH BOY" NBC-Fred Coe

June 3, 1952 DANGER: "THE PAPER BOX KID" CBS—Charles Russell

March 15, 1953 VICTORY AT SEA: "BATTLE FOR LEYTE GULF" NBC—Henry Salomon

May 3, 1953 YOU ARE THERE: "THE DEATH OF SOCRATES" CBS-Charles Russell

May 24, 1953 GODDYEAR PLAYHOUSE: "MARTY"

CBS-Fred Coe

June 2, 1953 CORONATION OF QUEEN ELIZABETH NBC-Romney Wheeler & William McAndrew

June 16. 1953 FORD 50th ANNIVERSARY SHOW NBC & CBS—Leland Hayward

March 9, 1954 SEE IT NOW: "MURROW ON McCARTHY" CBS—Edward R. Murrow & Fred Friendly

ADDII 6. 1954 SEE IT NOW: "McCARTHY ON MURROW" CBS-Edward R. Murrow & Fred Friendly

October 3, 1954 ADVENTURE: "GENETICS 1" CBS—Perry Wolff

November 14, 1954 OMNIBUS: "BERNSTEIN ON BEETHOVEN'S

CBS—Robert Saudek January 22, 1955 NBC OPERA: "TOSCA" NBC—Samuel Chotzinoff

June 19, 1955 ADVENTURE: "THE FAMILY OF MAN" CBS—Robert Northshield

October 2, 1955 PHILCO PLAYHOUSE: "A MAN IS TEN FEET

NBC-Gordon Duff November 25, 1955 YOUR HIT PARADE NBC-Don Lounsberry

February 26, 1956 OMNIBUS: "THE ART OF BALLET" CBS-Robert Saudek

March 18, 1956 HALLMARK HALL OF FAME: "THE TAMING OF THE SHREW" NBC-Joseph Cunneff

March 28, 1956 KRAFT THEATER: "A NIGHT TO REMEMBER" NBC-George Roy Hill

June 25, 1956 STUDIO ONE SUMMER THEATER: "MR. ARCULARIS"
CBS—Robert Herridge

October 11, 1956 PLAYHOUSE 90: "REQUIEM FOR A HEAVYWEIGHT" CBS-Martin Manulis

December 6, 1956 PROJECT 20: "THE JAZZ AGE" NBC—Henry Salomon

January 6, 1957 AIR POWER: "TARGET PLEESTI" CBS—Perry Wolff

January 19, 1957 ERNIE KOVACS SHOW NBC-Ernie Kovacs

February 7, 1957 PLAYHOUSE 90: "THE MIRACLE WORKER" CBS—Martin Manulis

April 29, 1957 PRODUCERS SHOWCASE: "CINDERELLA" NBC—Mort Abrahams

May 12. 1957 THE MIKE WALLACE INTERVIEW: "PKILIP ABC-Ted Yates

December 8, 1957 SEVEN LIVELY ARTS: "THE SOUND OF JAZZ"

CBS-Robert Herridge

December 15, 1957
OMNIBUS: "THE LIFE OF SAMUEL JOHNSON"
NBC—Robert Saudek

March 16, 1958 CAMERA 3: "WAITING FOR KRAZY" CBS—Lewis Freedman

March 24, 1958 HALLMARK HALL OF FAME: "LITTLE MOON OF ALBAN"

NBC-George Schaefer November 23, 1958 A DANCER'S WORLD WITH MARTHA GRAHAM NET-Nathan Kroll

November 30, 1958 ART CARNEY MEETS PETER AND THE WOLF ABC—Burt Shevelove

February 8, 1959
WISDOM: "A CONVERSATION WITH
EDITH HAMILTON"
NBC—Robert Emmet Ginna Jr.

October 27, 1959 CBS REPORTS: "BIOGRAPHY OF A MISSILE" CBS-Fred Friendly

December 4, 1959 V. I. P. NBC—David Susskind

December 10, 1959 SPECIAL: "TONIGHT WITH BELAFONTE" CBS—George Charles

1958-59 SMALL WORLD

January 31, 1960 SPECIAL: "THE FABULOUS FIFTIES" CBS—Leland Hayward

January 14, 1960 CAMERA 3: "THE STAMP OF STEINBERG" CBS—John McGiffert

April 9, 1960 GUNSMOKE: "THE EXURBANITES" CBS—Norman MacDonnell

April 16, 1960 WAY OF THE CROSS NBC-Lou Hazan

July 3, 1960 & July 13, 1960 NATIONAL POLITICAL CONVENTIONS CBS—Paul Levitan NBC—Reuven Frank

November 7, 1960 PLAY OF THE WEEK: "TKE ICEMAN COMETH" NTA—Lewis Freedman

November 13, 1960 CAMERA 3: "ACTORS CHOICE #7" CBS—John McGiffert

November 25, 1960 HARVEST OF SHAME CBS-Fred Friendly

December 7, 1960 BELL & HOWELL CLOSE-UP: "YANKI NO!" ABC—Robert Drew

December 20, 1960 NBC WHITE PAPER: "SIT IN" NBC-Irving Gitlin

March 5, 1961
TWENTIETH CENTURY: "BURMA SURGEON"
CBS—Burton Benjamin

March 7, 1961 The Red Skelton Show: "Laughter, the Universal Language" CBS—Cecil Barker

March 29, 1961 PROJECT 20: "THE REAL WEST" NBC—Donald B. Hyatt

May 14, 1961 CASALS MASTER CLASS, DVORAK, CONCERTO IN B NET—Nathan Kroll

IN ADDITION to the above the retrospective will present a special comedy program, featuring highlights from Jack Benny, Mil-ton Berle, Art Carney, Sid Caesar, Jackie Gleason, Bob Hope, Ernie Kovacs and Red

Screenings are scheduled at the Museum of Modern Art, 11 W. 53rd St., at 3 and 5:30 p.m. from February 5th through May 2nd. All programs are subject to change without notice. For further information call the Museum of Modern Art, Circle 5-8900.



Lewis Freedman

Drama



Some of the plays included in the museum's retrospective were produced 13 years ago. Freedman found that time has not dimmed their ability to entertain and captivate an audience, that the performances, the themes, the moods of television's Martys are as true and as beautiful today as they were the first time around. The retrospective shows the versatility with which television spans the world of drama from the character study of a "Requiem for a Heavyweight" to the classical comedy of "The Taming of the Shrew," from the fantasy of a "Mr. Arcularis" to the action of a *Gunsmoke*. Freedman finds it "incredible how self-destructive TV has been," sees the need for a continuous retrospective "to remind people that not everything has to vanish by tomorrow morning."

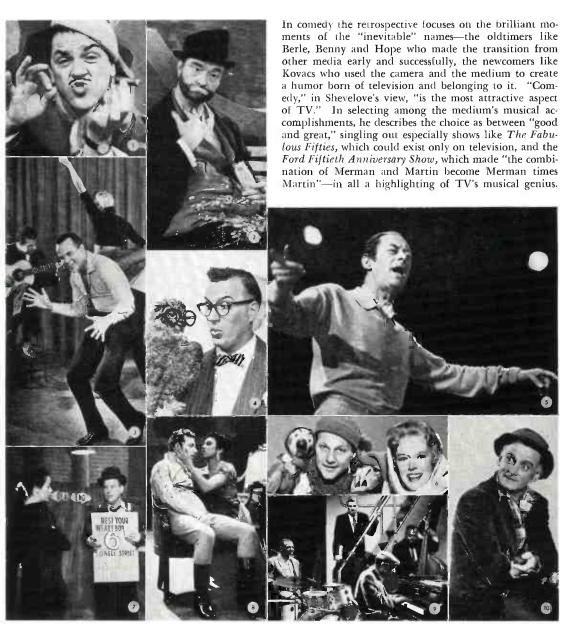


1. "The Iceman Cometh"; 2. "The Miracle Worker"; 3. "The Taming of the Shrew"; 4. "A Night to Remember"; 5. Gunsmoke: "The Exurbanites"; 6. "Requiem for a Heavyweight"; 7. "The Death of Socrates"; 8. "The Storm"; 9. "Little Moon of Alban."



Burt Shevelove

Comedy & Music



1. Ernie Kovacs; 2. Red Skelton: "Laughter, the Universal Language"; 3. "Tonight with Belafonte"; 4. Garroway at Large; 5. "The Fabulous 50s"; 6. Kukla, Fran & Ollie; 7. Your Hit Parade; 8. NBC Opera: "Tosca"; 9. "The Sound of Jazz"; 10. Art Carney Meets Peter and the Wolf.



Perry Wolff

Education & the Arts

Perry Wolff came away from viewing 13 years of television programming in education and art with these multi-colored impressions: "Some arts don't go on television. Painting usually ends up as a show on editing or the use of montage. . . . Ballet is great on TV. You can't produce a show on calculus unless you assume the audience had some. . . . The medium can do things only within the limits the audience wants it to. . . . There's no lobby for art. Television responded to government pressure for news and audience pressure for situation comedies. Nobody pressures for art. . . . In the beginning viewers shared an aesthetic experience, now TV is flickering wallpaper to audiences. If there was a golden age of television, it was the golden age of audiences."



1. The Piper by Eugene Harris—from "The Family of Man"; 2. "Way of the Cross"; 3. Omnibus: "Bernstein on Beethoven's 5th"; 4. Casals Master Class, Dvorak, Concerto in B; 5. Omnibus: "The Art of Ballet"; 6. Wisdom: "A Conversation with Edith Hamilton": courtesy of Roger Murphey.



Isaac Kleinerman

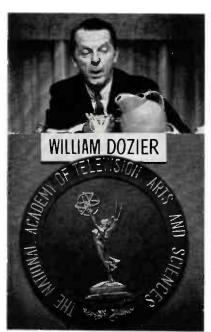
News & Special Events



1. 1960 Political Conventions; 2. "Murrow on McCarthy" & "McCarthy on Murrow"; 3. "Yanki No!"; 4. "The Jazz Age"; 5. "The Real West"; 6. "The Battle for Leyte Gulf"; 7. "Harvest of Shame"; 8. "Coronation of Queen Elizabeth"; 9. "Biography of a Missile"; 10. "Burma Surgeon."

JUST ABOUT ALL THERE IS TO SAY ABOUT TV

In December, in Hollywood, on one platform, men representing almost all sides pro and con TV had at it at one time. Here, condensed, is what they said.



Forum for the "What Is Right and What Is Wrong with TV" panel was provided by the Academy of Television Arts & Sciences. William Dozier, west coast VP for Screen Gems, arranged and moderated the imposing panel.



FRANK FOGARTY
Executive VP, Meredith Broadcasting

■ My thesis simply is, and I am sure that at least one later speaker will disagree, that the government is attempting to influence television programming in a manner that is contrary to the interests of a free society and a creative art. Now, so that we will not be lost in semantics, I am deliberately avoiding use of the word censorship—nearly everyone, preeminently Chairman Minow, is agreed that government should not censor TV.

The difficulty comes in defining what constitutes censorship. The philosophical foundation for governmental interest in television was laid by Mr. Arthur Schlesinger when he wrote, and I quote, "The only way to equalize the alleged competitive disadvantages of responsible programming is to have standards established by the national government as it did in the case of sweat shops through the Wage & Hours Act. The FCC, as the designated representative of the public interests, must lay down standards and must be prepared to enforce these standards through periodic review and, if necessary, revocation of licenses.

Back in July of 1960 the FCC pub-

lished a list of 14 categories of programming which a licensee, a broadcaster, would generally be expected to supply his community. It strongly implied that the broadcaster would also be expected to consult community leaders in certain designated areas regarding programming. The inference from this is that your license is safer if you talk to selected community leaders and mechanically supply 14 kinds of programming.

Then there is what Earl Stanley Gardner would perhaps call The Case of The Loaded Letter. Stations with renewals pending have been known to receive letters from Commission staff members inquiring about the lack of discussion programs or minority interest programs in prime time. The obvious short cut to license renewal is a hasty revision of schedules to supply these programs. Now a highly placed member of the FCC staff has just completed a report in which, among other sweeping changes, he proposes a new type of trade association for broadcasters modeled after one in the stock and bond field. The government would be a partnersenior partner, of course. Membership in the association and adherence to its programming code would be compulsory



for broadcasters. Code infractions would be punished by expulsion from the association and probably loss of license.

Clearly there are people in government, important people in government, who equate television programming with sweat shops and bucket shops. The net of all this, in my opinion, is that government is moving massively and steadily into a role of overwhelming influence over broadcast programming. Such a

"Piece by piece . . . TV is losing its freedom"



trend probably cannot be arrested short of program control. That, I submit, is what is wrong with TV. TV is an art and art must be free to flourish. TV is entertainment, and state entertainment is sterile. TV is a teacher and teachers need academic freedom. TV is journalism and journalism cannot be a slave to government—particularly in these days when management of the news is proclaimed to be part of our weaponry. TV is the best tool of peliticians and its programming should be in the hands of private citizens.

What is right with television? The fact that it was born in the travail of private enterprise and brought up in

What is wrong with television? The fact that piece by piece, day by day, turn of the screw by turn of the screw, it is losing its freedom.

MARK GOODSON

President, Goodson-Todman

■ Let me go to Broadway for a second. When the curtain fell on the opening night of "My Fair Lady" many years ago, the audience went wild and after all the curtain calls, the fans of Alan Jay Lerner, Fritz Loewe and Moss Hart packed backstage to give their congratulations to the creators. This apocryphal story states that Abe Burrows, fighting his way through, finally got to Alan, who was surrounded by people, clapped him on the back and said: "Alan, as far as I'm concerned, I liked it."

Now, that's a Broadway story. To make it into a television story Abe would have had to say to Alan: "Alan, it was a great opening episode, now what are we going to do next week?"

Now most of the debates about television float airily above this pragmatic problem, and what do you do next week is left to the producers, the writers and the technical backs.

If a network could program Monday "My Fair Lady" and follow on successive nights with "Ben Hur" and then on Wednesday with "Bridge on the River Kwai" and then "Sound of Music," "Mary, Mary," and "Gigi," and "Death Of A Salesman" and end up on Sunday with "The Longest Day," I will concede that audiences would tune to this lineup with unprecedented enthusiasm. Even Ben Casey and The Beverly Hillbillies, as well as To Tell the Truth, would go down to defeat against this competition.

And having said that, what have I really said? That writers would like more frequent inspirations, actors better parts, publishers more Pulitzer Prize winners. Isn't it a persistent and unfortunate truth that excellence in everything is rare? Nature is stingy with excellence and this is equally true with supply of creative talents. An equally relentless

natural law is the tyranny of time. Brilliance requires, as the cliche says, not merely inspiration, but perspiration.

Can anybody name the great Broadway hit that was written and produced in a month, much less a week? My friend, Sidney Kingsley, dedicated five years to his play Night Life, which is closing after eight weeks. Sam Spiegel, who filmed "Bridge on the River Kwai," has been toiling over "Lawrence of Arabia" for three years. Edward Weeks, the distinguished editor of the Atlantic Monthly, says that any year that produces five books that stand clear, is good. One of the books this year was "Ship of Fools," which took Katherine Anne Porter a decade to write. Certain vital processes cannot be rushed and, as one wiseacre noted, it is just not possible to impregnate nine women and have a baby in one month.

In my mind's eye I sometimes see a fantasy cartoon about television and I call it "The Room with the Faucets." There is one room with a golden faucet which is marked E for Excellent. Out of the faucet come a very few drops of good programming. In the room also

"Nature is stingy with excellence"



is a stainless steel pump marked M for Medium and out of that comes the average work-a-day shows. One faucet is of iron-a great big iron pump marked W for Wasteland-and you know what comes out of that. Now presiding over this room in my cartoon are men called Selfish Interests and they keep the golden faucet padlocked and the shoddier pumps going at full blast because it is more profitable that way. The only trouble with this fantasy is that if the men in charge were to open the golden faucet, all the way, and throw away the lock, I doubt that any more than the same, few, irregular, little drops would come plopping down.

Now networks have opened a new pump—it's one that's been around for

awhile but now it's operating all the time. It's called Public Affairs. It's worked overtime now. Now out of this font have come many of the finest things television has done. It does not solve the real problem of television which, in my opinion, has had a lift of quality of entertainment, but it does perform a remarkable function for the networks. First, public affairs shows are really liked by everyone-even by those who don't see them. They are successful if only for being listed in the log and by the sound of their titles alone read off at subsequent FCC hearings. Since these programs are put on basically for public relations credits they don't even have to compete for ratings. For example, NBC is cancelling or shifting its entire Monday night schedule with the exception of one show, Brinkley's Journal, and that one show has the lowest rating.

Television's dilemma is not going to be solved by tossing in another new show—another public affairs show—every time its entertainment schedules are attacked by angry critics, because, like it or not, most people in this country, and every country in the world where they are given free choice, watch television to be entertained. And the challenge for television is how to raise the quality of entertainment in the light of the mass of material demanded.

I have just a couple of suggestions:

First, I would like to suggest that the climate for the creator of entertainment be improved. Let's give him some of the honor and prestige which now go principally to men in public affairs. I suggest producers be guaranteed more freedom, and I mean by this the right to be wrong; the freedom to be bad as a prerequisite of the freedom to be good.

Second, a helpful step would be the diminution of the influence of that group of men in the networks who wield power under such high sounding departmental titles as Program Practices, Standards and Practices and Continuity Acceptance. I suggest for a starter that they be stripped of these euphemistic labels which should be replaced promptly by the real thing—the door should read Censorship Division. It would be helpful if any show touched by their hands carried a required announcement: "The foregoing program was carefully censored so as not to offend anyone."

Third, critics should begin to judge shows on their individual merits, not by family status. A good western is better than mediocre opera. A good panel show is better than a third rate documentary. Let's stop grading programs by referring to their assigned family position in the show business social directory. And finally, let's get rid, if we can, of the puritanic hangover that makes us vaguely ashamed when all a TV program gives us is pleasure.

NEWTON N. MINOW Chairman, FCC

■ I don't think there are many truths about TV. I think there are many half truths and many quarter truths-but one whole truth which I very sincerely believe is that TV is doing very well in the world of reality and I don't think it's being done for the logs of the FCC. I think that TV is doing a great job when we can see and hear Colonel Glenn and when we can see and hear the Rose Bowl, the Ecumenical conference live from Rome, when we can see and hear the interview with President Eisenhower, or see and hear President Kennedy talking to us about Cuba, or the conflict of the Berlin Wall. Here in the world of reality TV creative people are free, they are venturesome and they are contributing to the stretching of the American

Yet I think in the world of entertainment, with some very notable exceptions, we find that Fred Allen's warning-you will recall that Fred Allen said that imitation is the sincerest form of TVhas been borne out with the passage of time because too often we see and hear what Hubbell Robinson once described this way: "That TV entertainment often reduces its audience to the ranks of the emotionally and mentally underprivileged." Why is this so? One reason, I believe-not the only reason-but one reason, I believe, is that in the world of entertainment TV creative people are not as free as they are in the world of reality.

During the FCC's network hearings one TV writer, Robert Alan Aurthur, summed up what seems to me to be one basic point. Mr. Aurthur said, and I read you his testimony: "There was one experience on What Makes Sammy Run? where the sponsor insisted on cutting the show into four acts instead of the usual three because they had a Crest commercial that needed a certain number of spots, and I remember going up to the agency man while the show was in rehearsal and begging him not to do it because I thought the drama of the show was more important in its con-

tinuity, and as I looked into his cold slitted eyes, I knew I was fighting a losing fight because, as he told me, 'the Crest story is very important'—and I agreed the Crest story was very important but I wondered why it wasn't advertised as such—tonight at eight o'clock we present The Crest Story. They didn't do that—they insisted we present What Makes Sammy Run? The strange thing about TV is that the Crest story is really more important and the drama is something that goes in between the commercials and will be sacrificed at any given time for that purpose."

Now, so spoke Robert Alan Aurthur. Whether you agree with him or not I think his point involves one thing that is wrong with TV.

LEE RICH

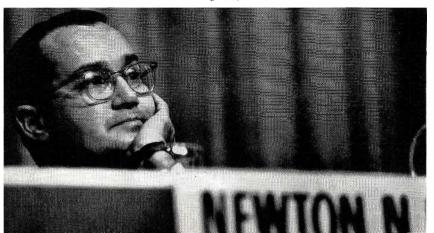
VP, Media & Prog., Benton & Bowles

■ I'll tell you what kind of a night it's going to be-we're the agency for Crest. Why did I hop a jet and come out to California? Maybe it was the lure of publicity. To tell the truth I not only had visions of my name in print, but I went a step further. I wrote my own headline. I figured it might save some time for the ladies and gentlemen of the press, and the headline reads as follows: 'Rich asks networks for open door programming policy." I won't hold out for the largest type, or even complete coverage, but whoever omits "Rich asks networks for open door programming policy" has missed the point.

We can utter high sounding platitudes from here to eternity but eventually we will have to face one fact. You and we are almost at the mercy of three small groups of men. Creativity and programming can and must come from many sources. If this door to creativity is not opened wide we might find ourselves with a strong doorman, the government.

For all practical purposes these three groups I'm talking about constitute the networks, and for all practical purposes they determine just exactly what the American public will see and will not see on television. The networks must be made to realize that all of us can aid

"TV is doing very well in the world of reality... in entertainment creative people are not as free"



and contribute to this magnificent medium. The continued rejection of our contributions and suggestions will in effect open the way to government intervention and this is something no one wants. We must impose self discipline so that intervention will not be justifiable from any source. And whether television is regarded as a creative force, a commercial medium or both, I know one thing-the networks have hamstrung our freedom of action and entirely subverted whatever opinions we hold to theirs. This is not to say that my opinions or yours are infallible by any means, but it is to say that we have as much right to be wrong as they do-and I assure you the networks are whittling away that right day after day and this must stop. They cannot and must not be the sole judges of television programming. Just by way of looking into the Divine Right theory they rely on, let's see what sort of record of infallibility they have racked up.

Which network has over 16% of its nighttime schedule occupied by old movies? Which network wanted to cancel the program that is today in or close to the Top 10? What per cent of each of the networks daytime schedules is composed of reruns of nighttime programs? And, incidentally, how many new daytime programs have been successfully introduced by the networks? And last, how have program mortality levels fared?

Now are we perfect, you and I? Not by far. But isn't your experience and mine, whatever it may be, worth something? All this is not to argue that you, as a writer, a producer or an actor, and I have everything in common in this situation. The truth is that in spite of our common denominator of interest in the success of television we do have large differences. Unfortunately these have sometimes led to misunderstanding and distrust but they needn't, and I am sure they won't when we recognize that our differences stem mainly from our having different objectives. There is no reason in this world to apologize for having different goals. It's part of our way of life. Certainly we don't want a society where only one group can obtain its objectives to the exclusion of others.

The government, Mr. Minow and the FCC want the rights of all concerned to be protected. Again, parenthetically, I would hope within the limits of our system of government. And each has a right to pursue his own objectives without being penalized because he is seeking a different set of goals. The point I'm making in regard to our situation is this: the specific objective which you have, Mr. Writer, Mr. Producer, Mr. Actor, and those which I have, do not preclude our working together to provide the best television within our power. The best interests of the American



"Networks have hamstrung our freedom"

public will be served through a balanced achievement of our individual although sometimes diverging objectives. What concerns me most today is the recent changes in our business which have disturbed the balance and that is the unmistakable trend to a Divine Right attitude on the part of the networks. A trend on the part of the self-styled sovereigns of the air waves to say "Let 'em eat cake as long as it's baked in our ovens."

HUBBELL ROBINSON Senior VP, Programs, CBS-TV

■ No objective observer would seem likely to contest that television is the most powerful, fastest, most economical instrument for mass communication ever invented, and from that point on confusion reigns. Television is good or bad, a blessing or a blight, depending on which area of Dwight MacDonald's mass cult, mid cult or upper cult you inhabit. After thoughtful and continuing examination, the bulk of television criticism leads one to conclude that a large body of the assaulters are blood brothers to a certain Indiana senator about whom Mr. Lincoln said, "He can compress the fewest ideas into the most words of any man I ever met."

The confusion it seems to me germinates from the failure of all parties to the complex to anchor and cement the central fact that television reaches its greatest utility as a channel to the hearts and minds and emotions of millions. Its primary necessity is to energize that special capacity. It is and always will be a medium whose competence must be measured by its success in penetrating majorities, not minorities. Its bigness is its essential ingredient and in this organic massiveness it is blood brother to other American industries of compar-

able dimension—automotive, food, drug. The list itself is big. For whether all of us like it or not, the ideology of expansion, growth—the reach for bigness—is part of the indigenous texture of the American dream. The unremitting thrust for size is part of the warp and woof of our national character. The evolution of the 13 colonies into 50 states, which seems to have a traceable relevance to that contention—Levitowns, compact cars, pocketbooks—are topical and typical examples of the American compulsion to bring more of what most consider the good things in life to more people at lower cost.

Sartre said "Critics have an obligation to suggest alternatives." Few of TV's exterior critics seem able to mount practical alternatives. TV's greatest field of usefulness, its greatest challenge, is to find ways to arouse in millions of American homes a greater awareness, understanding and comprehension of the world around us. In doing that, it can enrich more lives than all the writers, painters and philosophers in the world have ever been able to reach. More specifically, if TV is to fulfill its potential, it must bring this kind of understanding, appreciation and pleasure to people who do not have it now, are probably unaware of the sparseness of their lives, and resent or would scoff at it if it were suggested to them. Whether it does it through entertainment, education or informational programming is secondary to the end accomplishment. TV's necessity, therefore, it seems to me, is to infiltrate and fracture the indifference to culture, esthetics, the higher reaches of participation, in the day-to-day artistic appreciation which makes existence a richer and more fruitful experience.

Television's size and impact give it history's greatest opportunity to assault the uninformed, unaware areas of our population. Now it is, of course, absurdly optimistic to suppose the accomplish-

"TV must penetrate majorities, not minorities"



ment will ever be a total one. But certainly, TV has the force to make the cultured segment of our society the largest minority in history. In aspiring toward that goal, we will undoubtedly have to creep, not run. What is essential is an autocracy of decision that will find the effective and penetrating ways to enlist, provoke and develop interest in these fields among people normally unlikely ever to be exposed to them, let alone be interested in them.

TV programming, striving for this goal, must advance its purpose, by words and pictures that will engage the interest of the American currently more obsessed with the future of Notre Dame football, the Yankees, his golf score, Beverly Hilbillies and Wagon Train. The hard core viewers whose support makes possible the continuation of CBS Reports, Project 20, 20th Century and the NBC White Papers, should not be our concern in this frame of reference any more than the readers of Harper's, Foreign Affairs, the Atlantic Monthly or the Partisan Review should be.

The sole and final target—the big bull's eye—should be those layers of the viewing audience as yet unreached by programming of this nature.

RICHARD SALANT President, CBS News

■ Being here to talk on the issue of what's right and what's wrong with TV -an issue which seems to be only slightly less eternal than the triangle-reminds me of the position that old T. Reed Powell, law professor at Harvard, took at the height of the controversy many years ago over whether the teacher should take an oath to support the Constitution. When Terry was asked whether he would take such an oath, he said, "Hell yes I'll support the Constitution— I've made my living out of it for 60 years." And just so I'll take my oath to support TV if only because I find myself in the same position as T. Reed Powell. The Beverly Hillbillies and all their relatives support me and without them and their revenues, the CBS-TV network couldn't support my news division's very expensive habits.

I don't like the habit of some of our best friends and some of our severest critics of trying to divide all TV into two parts—entertainment and non-entertainment—and then quickly put the nonentertainment into one side with a "that part of it's all right."

There is no such great dichotomy in TV. The TV schedule is one integrated whole and each supports the other part. And I don't like the corollary habit of playing heroes and villains with the TV schedule. These characters make us in the news division the heroes—and everything we do is supposed to be good, they



"I don't like the habit . . . of dividing TV in two"

say. Everybody on the entertainment side is a villain, in their books, and everything they do is bad. It isn't so. Everything we in news do isn't good and a bad news broadcast—and there are some—is, to me, worse than a bad entertainment program. So I wish some of our best friends would stop making us the good boys. We are just as mortal and we are just as fallible as our colleagues in the program departments. And from what I know personally of my colleagues in the programming department they want to do well and they want to do good—just as much as we do.

I don't like, in fact I can't stand, those Marya Mannes called the "lost tribe of TV"—the people of high intelligence— "who don't support the very TV which is directed to them." I ran across a classic example of this "lost tribe" last week. One of our CBS Reports producers attended a meeting of a foundation which spends millions of dollars a year in the civil rights field. He was asked to screen the CBS Reports "The Other Face of Dixie," the broadcast in which we went back to Norfolk, Little Rock, Atlanta and Clinton. Tennessee, to see how integration was working in the schools there. Of the 30 foundation trustees at that meeting only one had seen the broadcast. In the course of the discussion, one of the trustees expressed delight, but he expressed doubt that we would ever have the courage to tackle the more pressing problem of voting rights for Negroes in the South. Not one of the 30 trustees-and this was their first field of specialty-not one of the 30 trustees had seen or heard of the CBS Reports of just two months before, "Mississippi and the 15th Amendment."

With all due respect, we in news don't like to be pushed around by anybody—advertisers, pressure groups, boycotters or benevolent federal officers or congressmen. I would remind our benevolent friends that we are a vital part of journalism, we are not little old ladies, with or without sneakers, and we take fierce

pride in our ability to get across the street all by ourselves. I assure all my friends that we and you can do it on our own and we shall. We want to be in the schedule or out of the schedule only because we deserve to be and not because anybody outside has so decreed. That's what a free press is all about, and that's the way I like it.

ROD SERLING

■ Because I didn't prepare any remarks I have been placed in a somewhat stronger position in being able to comment, however briefly, on a few remarks that the various panel members have made ahead of me. I would direct my first comments to Mr. Fogarty, who seems to represent what is a pressing point of view on the part of the networks and the individual large stations. This is in a sense a panicky fear of any kind of governmental interference or any federal statutes which purport to control what would be the programming content. I find this a rather odd phenomenon in which networks and individual stations have indicated no reluctance to relinquish perogatives, freedoms, creative rights to agencies, sponsors and pressure groups. Why suddenly are they so terribly timorous of the sponsorship indicated on a federal level? Mr. Fogarty comments on the three functions of television-entertainment, teaching, journalism. I would say that we are in complete agreement as to these three functions, but my guess is that until we have a free medium, a medium which can say what it wants to say in the way that it wants to say it within the bounds of good taste, at no time will we ever achieve any one of the three functions in its proper perspective and in its proper manner.

I submit here that there is not only room but a place, a real place, for all kinds of television programming—panel shows, *Beverly Hillbillies*—any and all kinds. I simply say that on the spectrum of television there seems to be such a minority of thoughtful programming that I would question how we arrive at what numbers of people want what kinds of programs.

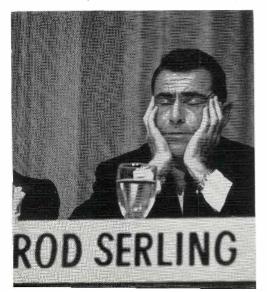
I yet fail to see any concrete statistical evidence that supports a show being put on or a show being taken off. What comes to mind almost immediately is the Tewksbury show [It's A Man's World, NBC], which I have seen, which I have admired and which I have respected. I am told that it doesn't have high ratings and I don't understand this. I realize this is an oft-bleated plaintive cry, but I still am waiting to be shown how many people are called qualitatively in telephone surveys and if a large segment of the population viewing any

given program will also purchase the products sponsored by that show.

Now to Mr. Minow-and parenthetically let me state that I welcome him not only here on this panel but in his functioning capacity as head of the FCC. He mentions censorship. I don't think he has held any big club over our head and I fail to see it yet, but for Mr. Minow's information if he wants to witness censorship in action, let him try to shoot a television show that involves any organ of the federal government. For example, try to shoot any Army or Navy show and get the loan of one carbine without the Army or Navy checking out what the script is, or what they want the script to be. I think we in Hollywood can attest to what is the problem of censorship and intrusion on the part of the federal government when we try to make dramatic comment on a function of the government.

I have saved my last remarks for Mr. Lee Rich. I've never been known necessarily as a friend of the agency. I think rather I am considered by the agency to be rather a feisty little s.o.b. who walks on his lower lip all the time. He says that creativity must come from many sources, but in some 15 years of writing for this medium I have yet-repeat yet-to have a comment from an ad agency man on any show that talked about characterization, motivation, scene design, structure or theme. Those areas which he was concerned with happened to involve the sponsor's product. On the other hand I have seen over and over again-and this is old music, old notes, old words-over and over again, intrusion, intrusion, intrusion on the part of non-creative people with the functions and services of creative people. I would guess that many of us are culpable in this area of mediocrity, of weakness, of imitativeness, but I would ask of the ad agency rather than simply point the finger to the network in their cry for freedom-extend that same freedom to the people who create the

"... a medium which can say what it wants to say"



SYLVESTER L. WEAVER JR.

President, McCann-Erickson Productions

■ We forget a lot: that television's real greatness is in its communications innovation. It is a more important development for man than print in many of our minds. If we look ahead 20 years with our satellite delivery, memory storage and information handling and other systems that are now being developed, we can right now predict that any man on earth, any place on earth, at the push of a button and at the speed of light, will have access to the total of man's knowledge and experience and can see everything of all of our arts and cultures.

Television is also right in its timing. We have it now and now the world is convulsed in a great revolution. Many of us forget that this revolution is basically good. It comes from new knowledge—it comes from new capabilities that we have for the human individual and human society. In the obsolescence that we all face, television is the educator and the communicator, the informer, the thing that can inspire and enrich man as he makes his greatest transition from what he is today into the first genuine adult human being.

Now as to its errors. Television of course fundamentally is wrong in having too few stations in the major markets. With the new FCC regulations on UHF all-channel sets—at least a dozen years too late but thanks, Mr. Chairman, for finally getting it to us—we will have five or six stations in the 40 major markets and that completely explodes the business.

Television does have too much power concentrated in a few hands as has been mentioned tonight and it is wrong to focus too much of its program attention on story telling and particularly on the B-picture form. Now, the point hereand it's been touched on by the othersreally is different: it is that the communications, the coverage use of TV, is by far its most important point. This is not just TV, it's human society and human endeavor. If you take the total spectrum of interest that people have it is a much wider thing than story telling. If you go into show business itself, story telling is only a small part of what interests people. I am not talking just about the classic theatre or the modern theatre, or talking about just the cultural arts, the ballet, the opera, the concert hall, the symphony and so on. I am including the flea circus and the aquacade, I am including the vaudeville hall, the review stages, the radio studio, wherever people gather to be entertained, informed, to share an experience, TV can be there under the coverage and communications philosophy that made the medium explode in its first 10 years and to which it is now finally returning at least in



"TV's real greatness is in its communications innovation"

part. But story telling is not important particularly in general entertainment and it certainly isn't important when you get to communications. Nothing is clearer than this when you think of the major magazines, all of which have been nonfiction in the last 25 years of success.

TV is wrong when its management does not challenge the creative community, does not press for experimentation, does not open up new forms for writers and producers to work in, does not go after news coverage opportunities, and new ways to engage the best creative people from all the media.

It's wrong when it denies huge segments, and they are huge as anybody knows who looks at any good music station cumulative audience figures. There are huge segments of the population who are not getting prime nighttime service to follow their interests. All of the cultural performing arts and most all nonfiction subjects are covered better in other countries than in the U.S. This is because the fundamental systems abroad do involve competition from the government. This causes the other people to put on more cultural programming and more non-fiction programming on their commercial networks.

TV is wrong when it does not continue to find new ways to serve the advertisers. Without getting into the argument about our negative attitude in some ways, the fact is that advertising pays the bill.

The thing we have to remember tomorrow is that we live in an audio-visual revolution. All of our interests are better served by audio visual equipmentby microwave relay over wires, by cartridges based on electronic systems, by cartridges based on optical systems, delivering programs in units to you in your home. All of us will be receiving a full spectrum of service to cover all of our interests, the whole range, not just simply popular type entertainment programs. But the thing we must remember tonight is that TV really is a delivery system of the goods and it's coming to us at a very crucial time for man and we need its power to liberate us through knowledge from prejudice and ignorance and stupidity and fear.

QUESTION:

Can a big network find happiness with a band of assorted funnymen, slapstick comedy, variety acts, big name stars, courtroom dramas and an occasional flash of gunfire out of the Old West?

BY ALBERT R. KROEGER

EXCEPT for a powerful series of rating victories by CBS-TV, the 1962-63 network television season hasn't been setting off many rockets. But if the current season hasn't been overly impressive in the area of program innovation, it at least has shown a fair amount of stability through its first 13-week cycle: only six programs—two for ABC-TV, three for NBC-TV, one for CBS-TV—have been axed so far. As many more may be due for discard in March and April.

The headlines have been mostly CBS, the network that apparently will pick up the golden apples this season and have the sponsors banging down its doors for program berths in its next schedule. 1963-64 selling has already started, with CBS in its strongest bargaining position in years.

The joy at CBS comes right off the national Nielsen ratings, which have put that network in the lead since the season started. The Nielsen report for the two-week period ending November 25 had 18 CBS series in the Top 20—the first time that any network has attained that high a figure since the rating service began its regular season reports in 1952. And it was almost the same story on the first December Nielsens—CBS put 16 shows in the Top 20.

Compounding the CBS November victory were these sidelights: CBS-TV programs won seven out of seven nights, nine out of the top 10 positions. In the averages, CBS got a 21.3, NBC a 16.5 and ABC a 14.5. This gave CBS a 29% edge over NBC, a 47% edge over ABC and in competition with the other networks combined, a 37% advantage—its biggest lead since April 1957. The December reports gave CBS averages much the same.

Comedy seems to be king on television this season and CBS, which builds its schedule around comedy, benefits. Seven out of the top 10 shows are comedies, led by *Beverly Hillbillies*, *Red Skelton* and *Candid Camera* in the rating's

1-2-3 spots. (Game and variety formats also seem to hit it big—five of the top 20 shows fall into this category.)

And proving the unpredictability of TV viewers—and perhaps a weakness in FCC chairman Newton Minow's "give 'em culture' argument—the Number One show in the land, with a December rating of 37.9, turns out to be *Beverly Hillbillies*, a sleeper when the season started. CBS, which has long prided itself on quality, is almost apologetic about this one, a far-fetched slapstick about an Ozark family's doings in Hollywood.

Hillbillies also is the only brand new show in the 1962-63 schedule to make the Top 20, going against the general rule of only older, established programs making the top grades. (Lucy and Jackie Gleason also made the Top 20 ranks, but while classified as new shows this season, their stars and general formats go back some years.)

The only non-CBS entries in TV's most-popular roster over two reports were ABC's Ben Casey in number four position in November, down to tenth in December, and NBC's Bonanza, thirteenth ranked in the late November report, up to fourth place in December.

ABC, faring worst in the ratings race, is likely to make a sweeping reshuffle of its 1963-64 schedule, but for the present it seems content to stay with what it has, axing only the Roy Rogers-Dale Evans variety show and Cheyenne, the latter a move it planned before the season started.

To replace Rogers 7:30-8:30 Saturday night (a tough slot facing Jackie Gleason), ABC has moved Gallant Men over from Friday night, plugged the war drama's old 7:30-8:30 period with two dusty re-run half-hours that had been holding forth 6:30-7 and 7-7:30 Sunday night, Winston Churchill-The Valiant Years and Father Knows Best. (The Sunday hole opens up into station time.)

ABC has replaced Cheyenne 7:30-8:30 Monday night with

"TELECAST" HAS BEEN DESIGNED TO DETACH EASILY

FRIDAY RAWHIDE Participating FENSTER ALFRED HITCHCOCK HOUR Participating JACK PAAR SHOW EYEWITNESS Participating P. Lorillard (L&N) (and participation BC CBS NBC

SATURDAY SAM BENEDICT Participating JACKIE GLEASON SHOW Participating AWRENCE WELK GUNSMOKE Johnson & Johnson (Y&R) General Foods (B&B P.&G (B&B) Alberto-Cui. (COMP) FIGHT OF THE WEEK MAKE THAT SPARE Brown & Williamson 'Bates'

TELECAST MIDSEASON '63

The current network television season has a slightly altered look about it, as does every season after programmers put the first 13-week patches on. Six entries which began the season last fall have disappeared, four new ones have arrived, six others have shifted time periods. (Changes are indicated by black-and-white panels.) This edition of TELECAST shows at a glance the 91 programs in prime time on the three networks, plus sponsorship information. "Participating" shows have more than two sponsors per half-hour or more than four per hour. Agencies of record, indicated by abbreviations in the TELE-CAST, are listed in full below.

AGENCY KEY

AYER	
BATES	Ted Bates
	atten, Barton, Durstine & Osborn
B&B	Benton & Bowles
C-E	Campbell-Ewald
C&W	Cole & Weber
COMP	Compton Advertising
D-F-S	Dancer-Fitzgerald-Sample
D'ARCY.	D'Arcy Advertising
DPB	D. P. Brother
ESTY	William Esty
FCB	Foote, Cone & Belding
FSR	
GARD	
GREY	Grey Advertising
GBB	Guild, Bascom & Bonfigli
JWT	J. Walter Thompson
L&N	Lennen & Newell
LB	Leo Burnett
M-E	
MJ&A	MacManus, John & Adams
	McCann-Marschalk
	Needham, Louis & Brorby
	North Advertising
	Ogilvy, Benson & Mather
	Papert, Koenig, Lois
PARK	Parkson Advertising
SACK	Ben Sackheim
S&J	Sweeney & James
	llivan, Stauffer, Colwell & Bayles
WADE	Wade Advertising
Y&R	Young & Rubicam

CBS

NBC

ABC

HERE ARE THE TV STATIONS THAT HAVE LICENSED THE **COLUMBIA POST-48's**

STATION	cim
WCBS-TV	NEW YORK CITY
WCAU-TV	PHILADELPHIA
KMOX-TV	ST. LOUIS
WBBM-TV	
KNXT-TV	LUS ANGELES
WTIC-TV	HARTFORE
WHBF-TV) ROCK ISLAND Grand Rapids Syracusi
WOOD-TV	GRANU RAPIUS
WSYR-TV	SYRACUSE
WAPI-TV WTPA	BIRMINGHAM Harrisburg
WOAI-TV	SAN ANTONIO
WKBW-TV	BUFFALO
KCMO-TV	KANSAS CITY, MO
KPHO-TV	PHOENIX
KPHO-TV Wrbl-TV	COLUMBUS, GA
WBTV	COLUMBUS, GA Charlotte, N.C
KHVH.TV	HONOLULU
WKRG-TV	MORUE ALA
WNEM-TV	BAY CITY PORTLAND, ORE WILKES-BARRE-SCRANTON
KOIN-TV WBRE-TV	PORTLAND, ORE
WBRE-TV	WILKES-BARRE-SCRANTON
WKBN-TV	YUUNGSTOWN
WAII-TV	ATLANTA
WGAN-TV	PORTLAND, ME
KKTV	COLORADO SPRINGS
KLZ-TV	DENVER MEMPHIS
WREC-TV	MEMPHIS
WBAY-TV	GREEN BAY Albany, N.Y
W-TEN WTVD	ALBANY, N.Y
WIVD	RALEIGH-DURHAM
WALB-TV	ALBANY, GA
WJHG-TV KLAS-TV	ALBANY, GA PANAMA CITY, FLA LAS VEGAS
WTVT	TAMPA
WKVT	I FYINGTON KY
WKYT WEAU-TV	LEXINGTON, KY Eau Claire
KCPX-TV	SALT LAKE CITY
KCTV	SAN ANGELO
WTOP-TV WCCB-TV	WASHINGTON D.C.
WCCB-TV	MONTGOMERY, ALA
WTCN-TV	MINNEAPOLIS
KAVE-TV KMJ-TY	CARLSBAD
КМЈ-ТУ	FRESNO
KTUL-TV WSAU-TV	TULSA
WSAU-TV	WAUSAU
WFGA TY	JACKSONVILLE, FLA MIAMI, FLA
WTVJ	MIAMI, FLA
WLOS-TV	ASHEVILLE
KVOS-TV	BELLINGHAM
WTMJ-TV	MILWAUKEE
KFMB-TV KFVS-TV	SAN DIEGO Cape Girardeau
WITN-TV	CAPE GIRARDEAL
KPLC-TV	WASHINGTON, N. C LAKE CHARLES
KALB-TV	ALEXANDRIA
KGGM-TV	ALBUQUERQUE
WXY7-TV	DETROIT
WXYZ-TV KSBW-TV	SALINAS
KGO-TV	SAN FRANCISCO
	- ONIT FRANCOISOE

KETV CHARLESTON, S.C. BDSTON WCIV-TV WBZ-TV ROCKFORD, ILL. WTVO WWL-TV NEW ORLEANS PITTSBURGH, PA. CHICO-REDDING EVANSVILLE WTAE ... KHSL-TV NORFOLK, VA. SO. BEND WTAR-TV WNDU-TV KFDA-TV COLUMBIA, S.C. BEAUMONT WCCA-TV KFDM-TV KING-TV SEATTLE SIOUX FALLS MADISON, WISC ROCHESTER, N.Y. KELO-TV WKOW-TV WHEC-TV SPOKANE MARQUETTE WLUC-TV CLEVELAND WSAZ-TV WTVH HUNTINGTON PEORIA STOCKTON-SACRAMENTO KOVR KHOL-TV KEARNEY CADILLAC WWTV KVTV SIOUX CITY COLUMBUS, OHIO DAYTON WLW-C WLW-D FLORENCE LANSING WJIM-TV KGUN-TV TUCSON KIVA NO. PLATTE BAKERSFIELD KNOP-TV ANCHORAGE Fairbanks Duluth KFAR-TV KTVO KIRKSVILLE STEUBENVILLE AUGUSTA, GA. WSTV WRDW-TV CHATTANOOGA FARGO WRGP-TV SHREVEPORT YAKIMA KTBS-TV WICHITA KOLN-TV LINCOLN, NEB. BISMARCK KFYR-TV CHAMPAIGN PEORIA
FT. WORTH-DALLAS
SAN ANTONIO
SCHENECTADY WMBD-TV KTVT KENS-TV WRGB KSHO-TV LAS VEGAS KGMB-TV PORTLAND, ORE.



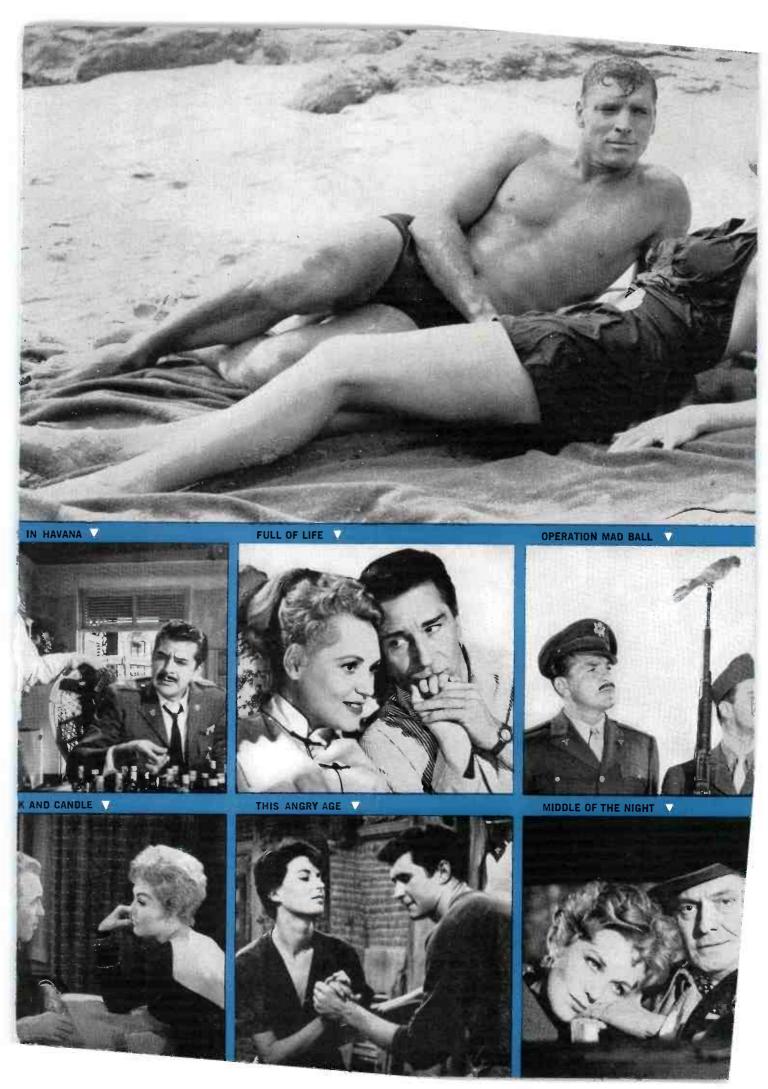
THEY CAME TO CORDURA V BELL, BO

Now...another 73 great **COLUMBIA POST-48's** are available for TV ... great ones like these!

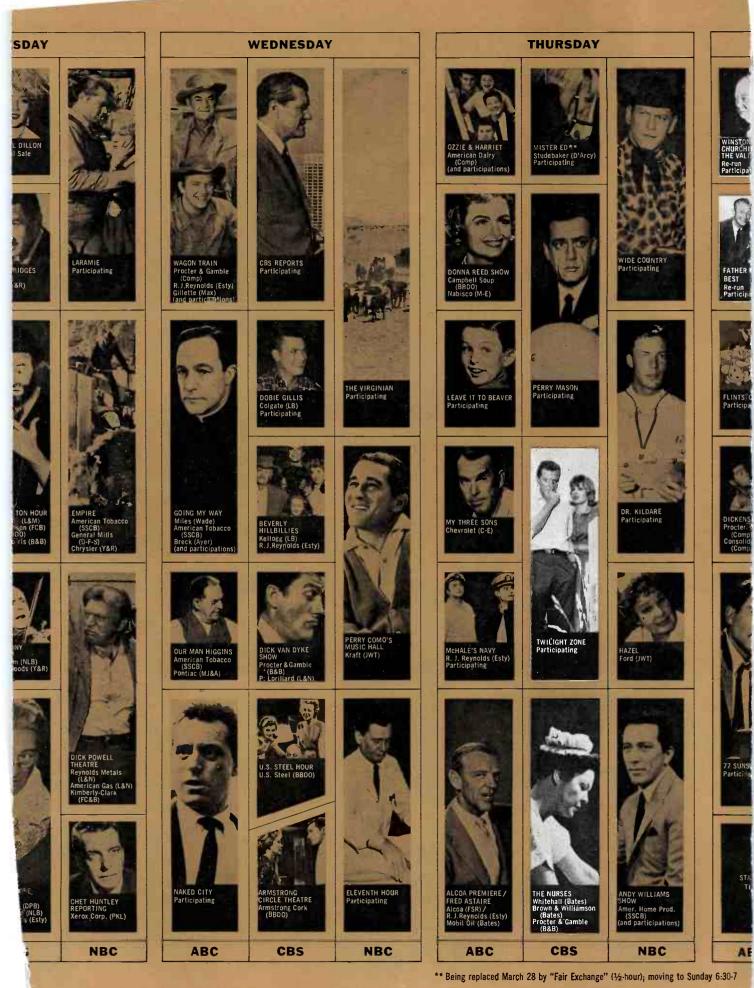
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FRIDAY





FENSTER ed Cigar

3C













SATURDAY















ABC

AWRENCE WELK





NBC

TELEVISION MAGAZINE MIDSEASON '63

The current network television season has a slightly altered look about it, as does every season after programmers put the first 13-week patches on. Six entries which began the season last fall have disappeared, four new ones have arrived, six others have shifted time periods. (Changes are indicated by black-and-white panels.) This edition of TELECAST shows at a glance the 91 programs in prime time on the three networks, plus sponsorship information. "Participating" shows have more than two sponsors per half-hour or more than four per hour. Agencies of record, indicated by abbreviations in the TELE-CAST, are listed in full below.

AGENCY KEY

AVED

N W Aver

AIER
BATES Ted Bates
BBDO Batten, Barton, Durstine & Osborn
B&B Benton & Bowles
C-ECampbell-Ewald
C&WCole & Weber
COMP Compton Advertising
D-F-S Dancer-Fitzgerald-Sample
D'ARCY D'Arcy Advertising
DPB D. P. Brother
ESTYWilliam Esty
FCBFoote, Cone & Belding
FSRFuller & Smith & Ross
GARDGardner Advertising
GREY Grey Advertising
GBB Guild, Bascom & Bonfigli
JWTJ. Walter Thompson
L&N Lennen & Newell
LBLeo Burnett
M-E McCann-Erickson
MAXMaxon Inc.
MJ&A MacManus, John & Adams
M-MMcCann-Marschalk
NLB Needham, Louis & Brorby
NORTH North Advertising
OBM Ogilvy, Benson & Mather
PKL Papert, Koenig, Lois
PARK Parkson Advertising
SACK Ben Sackheim
S&JSweeney & James
SSCB Sullivan, Stauffer, Colwell & Bayles
WADEWade Advertising
Y&R Young & Rubicam

CBS

HERE ARE THE TV STATIONS THAT HAVE LICENSED THE **COLUMBIA POST-48's**

STATIO	N
WCBS-TV	
WCAU-TV	
KMOX-TV	
WBBM-TV	
KNXT-TV WTIC-TV	
WITE-TV	
WHBF-TV WOOD-TV	
WSYR-TV WAPI-TV	
WAPLTV	
WTPA	
WTPA WOAI-TV	
WKBW-TV KCMO-TV	
KCMO-TV	
KPHO-TV	
WRBL-TV	
WBTV KHVH-TV	
KHVH-TV	
WKRG-TV	
WNEM-TV	
KOIN-TV WBRE-TV	
WRKE-IV	.WI
WKBN-TV WAII-TV	
WCAN TU	
WGAN-TV KKTV	
KLZ-TV	
WRFC-TV	
WBAY-TV W-TEN WTVD WALB-TV	
W-TEN	
WTVD	
WALB-TV	
WJHG-TV KLAS-TV	
KLAS-TV	
WTVT WKYT WEAU-TV	
WEAHTH	
KCPX-TV	
KCTV	
WTOPTV	
WCCB-TV WTCN-TV	
WTCN-TV	
KAVE-TV.	
K M I- 12	
KTUL-TV	
WSAU-TV	
KTUL-TV WSAU-TV WFGA TY	
WTVJ	
WTVJ WLOS-TV KVOS-TV	
KVUS-IV	
WTMJ-TV	
KFMB-TV	
KFVS-TV WITN-TV	
KPLC-TV	
KALB-TV	
KCCM.TV	

WXYZ-TV KSBW-TV

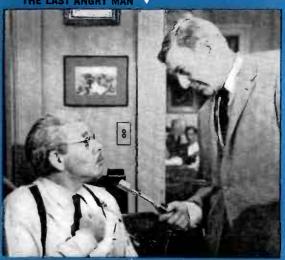
NEW YORK CITY ST. LOUIS CHICAGO LOS ANGELES HARTFORD ROCK ISLAND GRAND, RAPIDS SYRACUSE BIRMINGHAM HARRISBURG SAN ANTONIO BUFFALO KANSAS CITY, MO. PHOENIX Columbus, ga. Charlotte, n.C. HONOLULU MOBILE, ALA. BAY CITY PORTLAND, ORE. LKES-BARRE-SCRANTON YOUNGSTOWN ATLANTA PORTLAND, ME. COLORADO SPRINGS DENVER **MEMPHIS** ALBANY, N.Y. RALEIGH-DURHAM ALBANY, GA. PANAMA CITY, FLA. LAS VEGAS LEXINGTON KY. SALT LAKE CITY SAN ANGELO WASHINGTON, D.C. MONTGOMERY, ALA. CARLSBAD FRESNO WAUSAU Jacksonville, Fla. Miami, Fla. ASHEVILLE BELLINGHAM MILWAUKEE SAN DIEGO CAPE GIRARDEAU WASHINGTON, N. C. LAKE CHARLES

STATION KETV WCIV-TV WBZ-TV WTVO WTAE KHSL-TV WTVW WTAR-TV WNDU-TV KFDA-TV KING-TV KELO-TV WKOW-TI WHEC-TV WHO-TV WSAZ-TV WTVH KOVR WWTV KVTV WLW-T WLW-C WLW-D WBTW KGUN-TV KCRL KIVA KNOP-TV KERO-TV KENI-TV KFAR-TV WSTV WRDW-TV **WRGP-TV** WDAY-TV KTBS-TV KFYR-TV WCIA WMBD-TV KTVT KENS-TV KSHO-TV KGMB-TV

.OMAHA CHARLESTON, S.C. BOSTON ROCKFORD, ILL. NEW ORLEANS PITTSBURGH, PA. CHICO-REDOING EVANSVILLE NORFOLK, VA SO. BEND BEAUMONT SEATTLE SIOUX FALLS MADISON, WISC. ROCHESTER, N.Y. MARQUETTE. CLEVELAND DES MOINES HUNTINGTON STOCKTON-SACRAMENTO KEARNEY CADILLAC SIDUX CITY CINCINNATI COLUMBUS, OHIO Dayton FLORENCE REND YUMA NO. PLATTE BAKERSFIELD ANCHORAGE FAIRBANKS KIRKSVILLE AUGUSTA, GA CHATTANDOGA FARGO SHREVEPORT WICHITA BISMARCH CHAMPAIGN FT. WORTH-DALLAS SAN ANTONIO SCHENECTADY LAS VEGAS HONOLULU PORTLAND, ORE. KANSAS CITY, MO.



THE LAST ANGRY MAN





THEY CAME TO CORDURA V

BELL, BO

Now...another 73 great COLUMBIA POST-48's are available for TV ... great ones like these!

ALEXANDRIA

DETROIT

ALBUQUERQUE

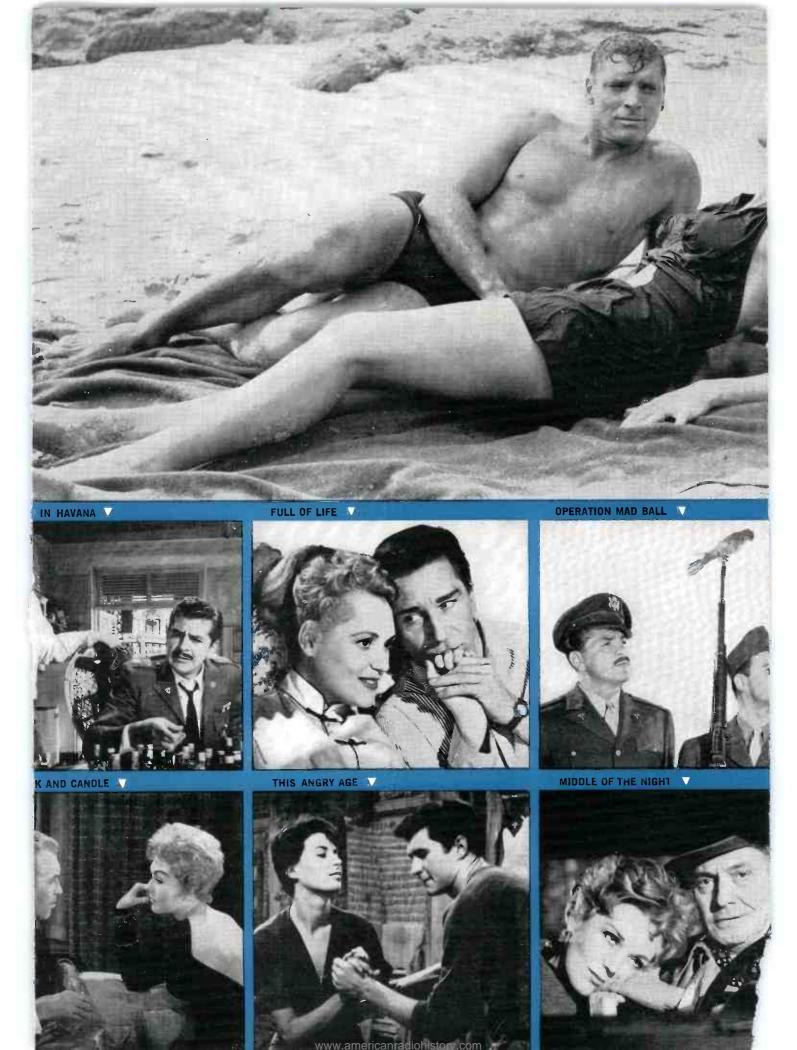
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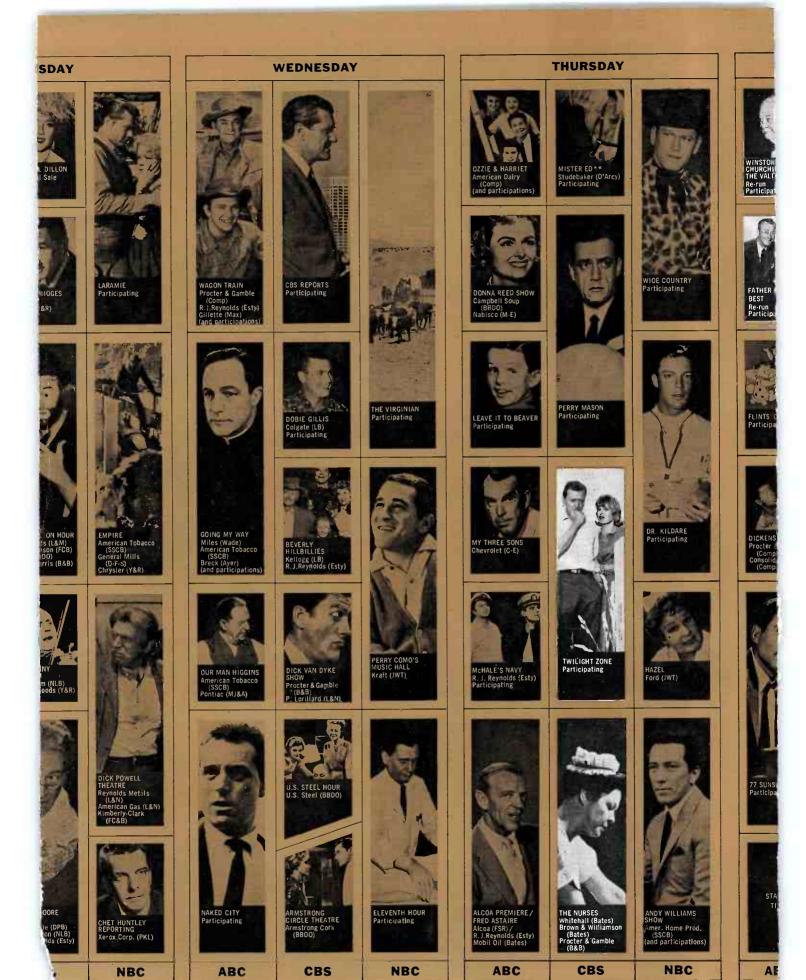


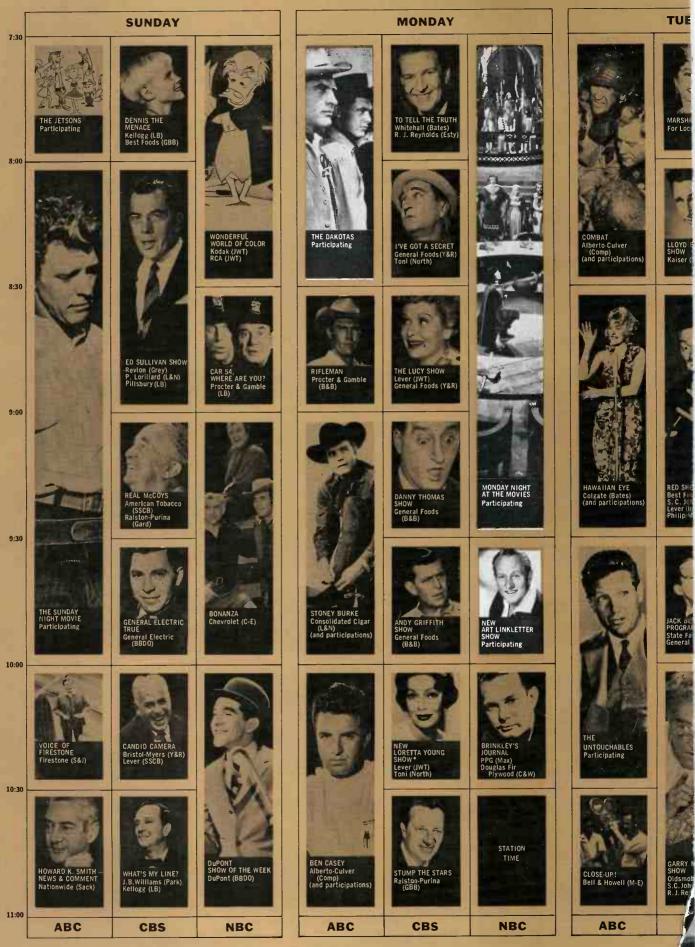
SCREEN GEMS, INC.

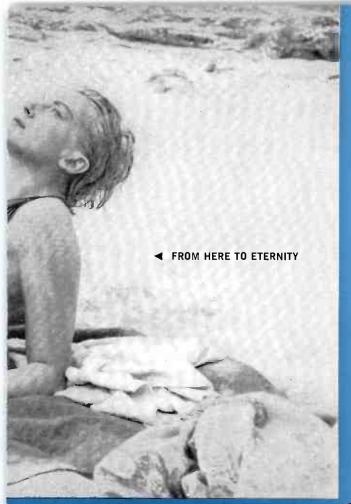












The New York Times.

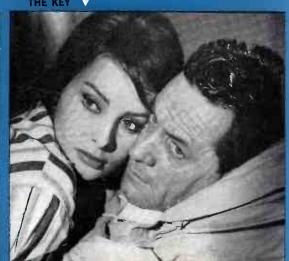
"...IRONICALLY ENOUGH
INSTEAD OF DIMINISHING
IN APPEAL AFTER 15
YEARS OF TV, THE
FEATURE-LENGTH FILMS
APPEAR TO BE, IF
ANYTHING, MORE DURABLE
THAN EVER..."

JACK GOULD N.Y. TIMES, WESTERN EDITION JANUARY 16, 1963

THE EDDY DUCHIN STORY V



THE KEY



"MR. GOULD... IF YOU NEED FURTHER PROOF FOR THIS STATEMENT, JUST CITE THE AMAZING SALES RECORD OF THE COLUMBIA POST-48's!"

ROBERT SEIDELMAN SCREEN GEMS, INC.

ANSWER:

You bet your sweet Beverly Hillbillies it can!

CBS-TV's 1962-63 rating victories are so heavy
there's a sag in the roof at 485 Madison. 1963-64?

More comedy, more top draw stars.

a duplicate western out of the Warner Bros. stable, The Dakotas.

CBS, doing so well in the ratings, has eliminated only Fair Exchange from its nighttime schedule. But Exchange, the first situation comedy ever done in hour form, isn't finished as a show. CBS is taking it back in half-hour form for scheduling Thursday 7:30-8 on March 28, replacing Mr. Ed, and the talking horse will move to Sunday, 6:30-7. (Password, occupying the 6:30 Sunday spot, will move March 25 into Loretta Young's Monday 10-10:30 time. CBS has announced that Loretta isn't making it the second time around.)

CBS also has made some competitive programming shifts. It has moved *The Nurses* down an hour from Thursday's 9-10 slot to 10-11 (getting it out of competition with the midpoint of *Dr. Kildare*), shifted *The Alfred Hitchcock Hour* from 10-11 Thursday to 9:30-10:30 Friday, replacing *Fair Exchange*. Into the hole left by *Nurses*, CBS has brought back *Twilight Zone*, a half-hour casualty from last season now expanded to hour form.

At NBC, the programming gears have gone through the most vigorous manipulation. The network has revamped its Monday night lineup almost entirely, killed *It's a Man's World* (7:30-8:30) and *Saints & Sinners* (8:30-9:30), moved *The Price Is Right* (9:30-10) over to 9:30-10 Friday night to fill in for *Don't Call Me Charlie!*, NBC's third fatality.

NBC took a page from its Saturday night notebook for its new Monday night leadoff—Monday Night at the Movies, again a case of 20th Century-Fox feature film filling the gap for two hours. Following the movies at 9:30 there is now fun and games with The New Art Linkletter Show.

The networks going into February are ahead of their 1961-62 program shuffling pace. By March last year there were only four program failures. There have been six so

far this season with four "new" shows replacing them. After the close of the 1961-62 season, 40 programs failed to return. As many this season may fail to make it into 1963-64.

The shows that the networks have picked to replace their failures this season can't really be called "new." The word "safe" may apply better. The new gap fillers, The Dakotas, Monday Night at the Movies, Art Linkletter and Twilight Zone, are all recognizable warmovers. The risks in starting brand new series or concepts are just too great at midseason. The networks may choose from series they rejected when they made up their schedules, a second best situation. New series are not far enough along and sponsors prefer not to slot a new, untried show against established competition, established viewing patterns. But most importantly, few clients buy this late in the season on the showing of a pilot. And packagers do not want to risk a property for the closing weeks of a season, to gamble away its chances for a later sale and an even start with the competition.

The fact is that 1963-64 season thinking is already so far along that the current season is left to run its course, for better or worse, on the lines laid down months ago.

But the lessons of the current season are clear—and these are being acted on for next fall. Comedy is clicking and the big-name personality like Lucille Ball and Jackie Gleason still wows the viewers. The programming accent in the 1963-64 season will be on more comedy and a continuing trend to top draw stars, with more live and film drama. Announcements of 1963-64 shows have been coming fast.

CBS hopes to better a schedule that can't get much better on the ratings chart than it is now by trotting out Danny Kaye, Judy Garland and Phil Silvers in new shows. And ABC has signed Jerry Lewis to a two-hour series stint, while NBC has cornered Mary Martin. It's already goodby 1962-63, hello 1963-64.



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Consistently reliable audience estimates at a practical price is an offer worth investigating. Call your ARB representative and discuss it today.

AMERICAN RESEARCH BUREAU

DIVISION OF C-E-I-R INC.

Colgate's George Lesch: a chapter out of Walter Mitty, a 29-year climb to the top

advertisers today are jacks of all types of programming and masters of none.

And as a non-master of programming, Colgate discovered that it was receiving a minimal degree of product protection. The growth of network spot carriers and the multiplicity of products advertised, the soap and toiletries company felt, were diluting the effectiveness and impact of its TV commercials.

The protection dilemma came to a boil in 1961 when NBC reduced from 15 minutes to 10 minutes its guaranteed separations between competing products, and it sizzled into the spot TV area last spring when Westinghouse Broadcasting announced intentions of making virtually the same move. Stepping in quickly to douse what, by that time, threatened to become a wildfire movement throughout television was Ted Bates & Co., Colgate's long-time major agency and spot TV's biggest buyer. Reportedly acting under instructions from Colgate, Bates immediately said it would recommend that its clients place no business on TV stations offering less than 15 minutes of product protection. At the time, it also was indicated that Colgate had instructed its other agencies to follow Bates' lead on cancellations for substandard protection.

Ultimately Bates (and Colgate) came to some peace with Westinghouse when the group operator agreed to give advertisers the option to either change or move or cancel commercials when full 15-minute protection could not be insured. The compromise brought a tenuous truce to the spot television battlefield, but it left the product protection conflict still smoldering over network

"The networks must understand the advertisers' position," savs Laboda. "We can't measure the hurt. The climate of the show might have something to do with it. The nature or the presentation of the commercial itself might be at fault. But certainly lack of identification must hurt a

This then was the stage upon which Colgate's conservative management took a turn for the younger and possibly the keener. Edward H. Little, 81, who ruled the Colgate domain for 22 years, is one of the great figures of contemporary business life. Strong-featured, handsome. endowed with a colorful personality. Little (now retired, though still a Colgate director) not only headed his company, he embodied it.

"As a boss," says an executive at one of the six Colgate agencies, "Mr. Little was like the sun. I mean by that," he explains, "that everyone rotated around him and everything radiated from him. He probably involved himself more directly and immediately with the purchase of television time and the production of television commercials than any other corporate executive of similar

"He had to put his personal stamp of approval on every advertising campaign that came out of Colgate. Whatever Colgate achieved in television advertising or in any of its other corporate affairs, or whatever the company's failings, you can be sure Mr. Little was responsible."

And over the span of his more than two decades at the Colgate helm, during which he outlasted two presidents who served under him. Edward Little was responsible for a great deal. Most important, from a marketing standpoint, in 1956, he reorganized his company divisions: Household Products, Toilet Articles and Associated Products (currently there is also a Pharmaceutical division). Each division was put in the charge of its own vice president and each was made responsible for its own sales, advertising, market research, purchasing, manufacturing and profits.

Yet, though his own abilities and achievements are renowned enough not to require further elaboration, Little has been criticized for running a tight shop which offered few opportunities for individual creativity. In the last years of his rule, Colgate became enmeshed in a particularly stagnant marketing situation: more than half of its sales and about 75% of its profits came from its 34 foreign subsidiaries (the company now also has 10 wholly-owned domestic subsidiaries). Actually, foreign sales were increasing more than two-and-ahalf times and earnings over three-fold, while domestic net income remained substantially unchanged.

INTERNATIONAL BUSINESS

George H. Lesch, who was elected president of the company in April of 1960, helped generate this avalanche of international profits. Colgate's foreign fortunes were his main business concern for 24 years and he learned their ins and outs from the bottom up.

Hired as a company accountant in 1932, after working for an accounting firm that serviced Colgate, Lesch was sent to Europe as an auditor in 1936. From there on his career reads like a chapter out of Walter Mitty: every promotion Lesch must have dreamed about he quickly received. In 1939, the bottom

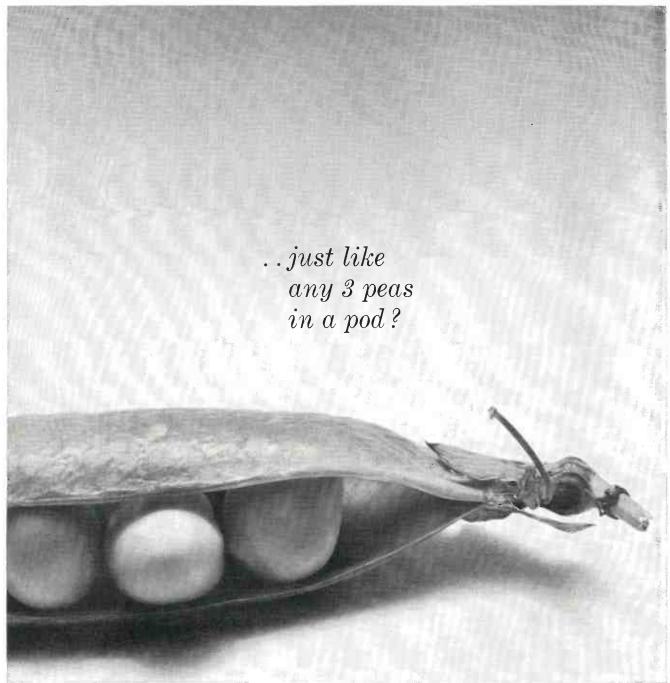
rung in his climb to the top was clutched when he became office manager of the company's large and successful Mexican subsidiary. Some 16 years later the former keeper of the books and manager of paper clips was elected president and general manager of the Mexican

When a business executive like Lesch is on the rise he resembles nothing so much as one of fortune's children, destined from the start for progressively bigger and better things. By 1957, Lesch was directing the company's entire foreign operations as president of Colgate-Palmolive International, as well as being a corporate vice president and a director. With foreign sales thriving so remarkably under his leadership, it was natural that he should be called on to cultivate more of the same potion for the ailing parent company. It took him 29 years to arrive, but in April 1961 George Lesch became the new occupant of the room at Colgate's top when he was elected chairman of the board and chairman of the board's executive committee.

PRODUCT INNOVATOR

Lesch came into power harboring a deep-seated determination to breathe life into the company's lethargic research and development operation. In the pre-Lesch regime the company was hardly known as a product innovator. Mostly, in order to broaden its sales horizon, Colgate relied on the acquisition of somewhat related companies and the subsequent promulgation of their products. Thus in 1959, when the lack of new domestic business was becoming acute, Colgate acquired the Wildroot Co. of Buffalo and began selling its popular Wildroot Cream-Oil Hair Dressing. And about the same time, Colgate also bought the Sterno Corp. for its Sterno Canned Heat brand and the S. M. Edison Chemical Corp. Co. for a non-alcoholic body rub product called Dermassage. Yet these were not virgin products, untainted by promotional campaigns and unknown to the public. Instead they had already undergone their baptism of exposure and, in most cases, their market destinies had been determined.

But thanks to the introduction of company-developed new products, Procter & Gamble and Lever Bros., the world's two other dominant soap and toiletries companies, were persistently tearing away at some of Colgate's more established market shares. In the dentifrice field, for example, P&G's Crest, a new fluoridated toothpaste, propelled



You'll agree it's hard to tell one pea from the other two... but imagine one in green.

THERE IS A DIFFERENCE. Give your television commercials the PLUS OF COLOR and see the difference! Straightaway your product stands out. Customers see it as you see it—a colorful reality identify it the instant they see it on dealers' shelves, in friends' homes.

Whatever you do—be sure to film your commercials in color. Your black-and-white prints will be much, much better. Shades and subtleties will stand out as never before.

For more information on this subject, write or phone: Motion Picture Film Department, **EASTMAN KODAK COMPANY**, **Rochester 4**, **N.Y.** Or—for the purchase of film: **W. J. German, Inc.**, Agents for the sale and distribution of EASTMAN Professional Film for Motion Pictures and Television, Fort Lee, N.J., Chicago, III., Hollywood, Calif.

FOR COLOR ..

Lesch brought in David J. Mahoney, whose rise to prominence is pure Horatio Alger





the nation's major advertising agencies. In 1951, when he was 28, the future soap industry executive, seemingly in dread of picking up any moss, posted his own business banns.

As an advertising agency, David J. Mahoney Inc. at first had youth, imagination and endless energy, but practically no clients. It also had a chief executive whose boyish looks pronounced him more as an Eagle Scout candidate than as the wise and experienced director of million-dollar advertising accounts.

"Sorry," a time salesman hoping to do business with the Mahoney agency once said to him, "I'd like to see your father."

Yet enough people accepted Mahoney in the end to make the agency a modest triumph. By the time Mahoney sold it to MacManus, John & Adams in 1955, it was billing about \$2 million from such clients as White Rock Corp., Noxzema Chemical Co., Virginia Dare Wines, Brioschi and Medaglia D'Oro coffee.

Another of the agency accounts, the Good Humor Corp., a Brooklyn ice cream maker, was sufficiently impressed with Mahoney's business acumen to install him as its president. For six years Mahoney pounded away until he molded a silk purse merchandiser out of a sow's ear company. His method for sales marvels: promoting an exotic special ice cream such as Pink Lemonade Good Humor every weekend.

When the Thomas J. Lipton Co., an

When the Thomas J. Lipton Co., an almost fully-owned subsidiary of Lever Bros., acquired the business and assets of Good Humor in 1961, Mahoney took his most consequential career climb. As executive vice president of Colgate-Palmolive, Mahoney has dedicated himself to making the company "the most aggressive selling organization extant."

With such a driving duo as Lesch and Mahoney at the controls, Colgate's rate of growth has accelerated considerably

The power behind Colgate-Palmolive's new surge forward comes largely from two men: George H. Lesch (left), chairman of the board, president, and chief executive officer, and David J. Mahoney, new executive vice president. Lesch helped generate an avalanche of international business for Colgate, stepped in to cure the soap giant's domestic ills three years ago. Mahoney, with a touch of Horatio Alger and Madison Avenue dash, climbed into Colgate harness in 1961 dedicated to making the company "the most aggressive selling organization extant."

for nearly 50 years.

To help fill this new products void and to generally boss and beef-up domestic operations, George Lesch brought in a Madison Avenue tornado named David J. Mahoney. In his comparatively brief swirl around advertising row, Mahoney had managed to blow up a

by a surprising American Dental Associa-

tion grant of recognition, rocketed up

to and eventually eclipsed Colgate Den-

tal Cream, the market's top-selling brand

powerful reputation.

If George Lesch's career reads like a Walter Mitty dream come true, David Mahoney's rise to prominence is pure Horatio Alger. A product of New York's survival-of-the-toughest-and-most-enterprising jungle (for a time he sold newspapers on street corners), Mahoney parlayed athletic prowess into a scholarship at the University of Pennsylvania. World War II interrupted his successexpress for a time but after his military service discharge he took a most fortunate side track. By suggesting an impractical but imaginative advertising plan to the agency's executive vice president, Mahoney cornered a \$25-a-week mail room job at Ruthrauff & Ryan (now Erwin Wasey, Ruthrauff & Ryan).

Devouring the rudiments and then later the refinements of the advertising business during the day, commuting to Philadelphia's Wharton School of Finance & Commerce at night, the budding dynamo tooled-up for the future. By the time he was working for his master's degree at Columbia University, Mahoney was handling some of Ruthrauff & Ryan's most affluent clients, including Lever Bros., Lifebuoy, Rinso and Spry accounts.

At the age of 26, when most such youths are still using the short form for their income tax returns, David Mahoney was supervising the media direction of some \$4 million worth of billings as a \$25,000-a-year vice president of one of

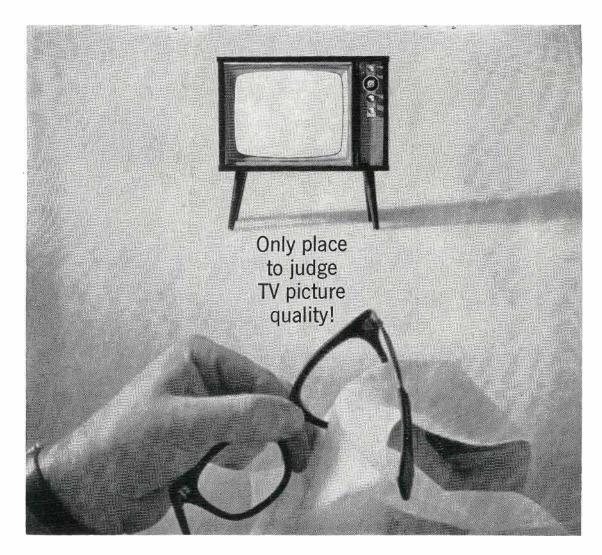
in the last two years. Consolidated sales for the company for each of the first three quarters and full nine months period of 1962 were each the highest of any corresponding quarter and period in the company's history.

Key to the growth unquestionably has been new products. It's been estimated that for 1962's first nine months new products represented more than 50% of the \$52.76 million increase in Colgate's consolidated sales performance.

Actually new products are reshaping Colgate-Palmolive even more than sales figures would indicate. In the last year or so Colgate added some 30 new brands to its established product lines. Among the more prominent ones are Action Bleach, a ehlorine-type dry bleach containing bluing and marketed in dissolvable packets; Baggies Plastic Bags, a ready-to-tear-off roll of plastic bags for sandwiches, left-overs and other uses; Congestaid, a spray vaporizer; Cue and Colgate Fluroide Toothpaste, two stannous flouride dentifrices, and Dynamo, a heavy-duty liquid detergent.

Not all of Colgate's new entries have rated salutes. Ad Tabs, a pre-measured detergent tablet, expected to wage serious battle with P&G's Salvo and Lever Bros.' Vim, was one quick casualty. After some brief test market skirmishes, fought with the aid of spot TV, it was pulled off the sales firing line.

Then, too, not all of Colgate's introductory brands are even granted the blessing of television promotion. Bite'n Brush, a toothpaste tablet; Trav, powder-form soap in packets; Disposa-Pans, throw-away aluminum frying pans, and Lather Once, a green liquid lustre-cream, are some of the company's non-TV advertised new brands. Actually a merchandiser as big as Colgate can sometimes keep a product alive without any advertising. Colgate Instant Shave Cream, a brand that has been marketed for some



Judge it where tv viewers do ... where today's best-selling pictures come from Scotch®BRAND Video Tape

Today's great American theatre is the living room—not the projection room. If you're viewing to commercials or pilots on the conference room screen, remember: the only "screen" the tv audience sees is the face of the tube! When you view shows or commercials as you would a movie you're sitting in the dark all alone . . . no one you're trying to reach will see them that way! The tube is the test every time! Put your commercial

or show on "SCOTCH" BRAND Video Tape and view it on a tv monitor. Then you'll be looking at it with the same eyes as the customer. There are no optical-to-electronic translation problems. Every image is an electronic original completely compatible with the tv set in the home.

Picture-prove it! View a filmed and a video-taped production side by side on monitors. See the inimitable "here and now" quality that "SCOTCH" Video Tape offers agencies, advertisers, producers, syndicators. Extras are pushbutton ease in creating unlimited special effects, immediate playback, and no processing wait for either black-and-white or color. For a free brochure "Techniques of Editing Video Tape", write 3M Magnetic Products Division, Dept. MCS-23, St. Paul 19, Minn.



"SCOTCH" IS A REGISTERED TRADEMARK OF MINNESO:A MINING & MANUFACTURING CO., ST PAUL 19, MINN. EXPORT: 99 PARK AVE., NEW YORK CANADAL LONDON, INTARID \$1963, 3M CO

Magnetic Products Division



Reprint Checklist

These Reprints Still Available!

THE MEDIA COMPETITION: RADIO 16pp from January 1963 35¢ each	
This study is focused on the elder states of broadcast media, radio. It's a medium has lagged far behind in the national opetition since its kid brother, television, calong to entice away its primary audience its principal customers. Change was cafor in radio, and change there's been special report recounts these changes in	that com- ame and alled This
TELEVISION'S FASTEST FIFTIES	
8pp from November 1962 25¢ each The boom days aren't all behind in televi As the nation grows, and populations shif do TV's audience patterns change. Here report on those markets where things changing both fastest and mostest. Com with two charts: Fastest 50 in Numbers and Fastest 50 in Percentage Gain.	t, so 's a are olete
THE FREEDOM OF TASTE 199 from November 1962 15¢ each	
Victor M. Ratner's essay on the historic flict between media and critics stands the definitive statement on the side of a ing the people's taste to prevail. It desa a place in the files of all persons serie concerned about television and its future	llow-
THE MANY WORLDS OF LOCAL TV	
A cross-country report of local television complex personality of many parts, it worlds. It shows the forces working to relocal programming meaningful to all.	n, a many make
TOP 50 NATIONAL ADVERTISERS 6pp from July 1962 15¢ each	
The record of how television has done ness with the Top 50 national advert over a span of 5 years, through 196: charted in this special six page pull-out. complete dollars-and-cents media histor the five years is published on the reside.	isers L, is The v of

SPECIAL REPORT: NETWORKS UNDER

32pp from March 1962 40¢ each

The complete story of the significant FCC hearings into network practices, with condensed testimony of all network witnesses.

TELEVISION MAGAZINE

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COLGATE-PALMOLIVE continued

years, is an example of how the formidable Colgate name alone can keep a virtually non-advertised product on store inventory lists.

Yet if Colgate had its inevitable share of product disappointments it also had unexpected windfalls. Ajax All Purpose Liquid Cleaner and Soaky Fun Bath provided the company with its most fruitful marketing harvests of the year. Ajax Liquid Cleaner, a brand-name spin-off of Ajax Cleanser, Colgate's 17year-old, strong-selling scouring powder product, was the issue of a difficult birth. For years marketing executives at Colgate felt that a new product using the popular Ajax name would become a natural best-selling item. The idea, however, received a top-level brush-off. It was argued that a new commodity using a strongly established brand name might climb to success at the expense of the already successful product. So though it was said it couldn't be done, liquid Ajax pulled off a surprise. In the remarkably short period of a year, it zoomed past P&G's heavily-promoted Mr. Clean into a narrow first place in the all-purpose cleanser league (see "Focus on Commercials," page 17).

Soaky, a foaming liquid bath soap for children, packaged in plastic bottles cast in the images of popular cartoon characters, has an even more exciting success story to tell. Introduced in January 1962, it has captured the burgeoning kiddie's bubble bath market by sales storm and placed added emphasis on the increasing merchandising importance of packaged premiums. Certainly representing a unique and clever concept, Soaky also reflects the new reign of resourcefulness currently running rampant at Colgate.

This nurturing of creativity and concentration on new products has grown in intensity with each passing year of George Lesch's administration. In 1960, six new products were introduced at a total cost for research and development and promotion of \$2 million. A year later some \$8 million (\$2.2 million for research and development and \$5.8 million for introductory promotion) was spent to initiate 12 new products to national and test markets. Last year the cost of developing and promoting new products shot up to about \$15.2 million and it's anticipated that \$25 million will be spent for the same purposes this year.

Apparently it has been money judiciously spent. As previously noted, new products amounted to an estimated 10% of sales in 1961 and a whopping 25% in 1962. These gains were made possible only with the powerful aid of network and spot TV. Television Bureau of Advertising figures show that in the first

three quarters of 1962, 19 of the 38 C-P brands advertised on TV were new. They accounted for \$11,749,716 of Colgate's total TV advertising expenditures for the nine-month period. Breaking new products expenditures into percentages they equalled 32.2% of the total spent by all Colgate brands on television from January 1 to September 30, 1962. The introductory brands were particularly heavy users of spot. Out of 35 spotadvertised Colgate brands 16 were new products accounting for a striking 52.7%, or \$8,939,120, of the advertiser's total spot expenditures. Networks' share of new product spending was considerably less impressive (few products are introduced nationally from the start; most make a run of test, regional and individual major markets before going national). During the 9 months period, 7 new products out of 19 in all provided a 14.4%, or \$2,810,596, chunk of Colgate's aggregate network investment.

Over the broad front, Colgate-Palmolive's promotion of new products helped the company register one of the biggest (since projections are involved it's not certain at this writing whether Colgate or Bristol-Myers produced the larger increase) expenditure jump in television advertising last year. According to reliable projections the soap and toiletries advertiser spent \$49.3 million in 1962 compared to an audited \$36.5 million expended the previous year. Its spot spending shot up about \$7 million from \$15 million in 1961 to a projected \$22.3 million last year, while its network billings showed an approximate \$5.4 million gain, from \$21.5 million to \$26.9 million.

Colgate's freshly-installed all-media "fighting force" probably is more a direct consequence of this new products revolution than are any of the other recent organizational changes at the company. George Laboda, who, as director of radio and television under the old system was the only media man at Colgate to cut across divisional lines, thinks his redesigned department is going to be producing many more creative ideas in the months ahead.

"We're consultants to the agencies now for every brand," he stresses. "As a single team we are better able to handle broader concepts. The agency does the work, but we talk to them . . . give them the benefit of healthy giveand-take. We're more able to challenge them now to come up with more creative work: carbon copy ideas have to go. What we've got to develop is a new flexibility to cope with new things."

Evidently some of that new flexibility will be provided by magazines (a medium that barely received a million

\$1 or more.)

WHO-TV's FIGURES "STACK UP"!

The Nielsen '61 map shows how WHO-TV covers Central Iowa, *plus*—but take a look at the market-data figures for this 42- county area:

TV Homes
Households
CSI\$1,914,739,000
Farm Households 72,994
Gross Farm Income \$1,006,961,000
Food Sales\$ 295,009,000
Gen. Merch. Sales \$ 136,641,000
Home Furn. Sales \$ 57,579,000
Automotive Sales \$ 241,026,000
Gas Station Sales \$ 119,710,000
Drug Sales \$ 43,530,000
Total Ret. Sales \$1,377,012,000

(Sources: May, '62 SRDS: Iowa Annual Farm Census, 1960: June 10, 1962 Sales Management.)

Get your share of this great market—most economically. WHO-TV offers you lowest costs-per-thousand on *many* great spot buys. Ask Peters, Griffin, Woodward, Inc.



Moine

CHANNEL 13 • DES MOINES WHOTY





dollars in advertising billings from Colgate in 1961) in the near future.

"Magazines," notes Laboda, "are at an all-time high in circulation. They've chosen specific audiences and are tailoring themselves more to the needs of consumers. They are using all kinds of marketing plans, like coupon inserts, and they're doing much better promotion. We're taking a new look at magazines. They may be able to broaden our reach and increase our frequency.

"In certain markets we're conducting tests," the media executive points out. "We're using 100% TV in some campaigns, and a large amount of TV plus magazines in other instances. Afterwards we'll try to evaluate the results.'

Laboda emphasizes that television need not panic; it will still be by far Colgate's major advertising media vehicle. "Actually," he adds, "our examination of magazines is a healthy thing for television. I don't see any reason why media can't live together.'

In his efforts to provide more effective media techniques to deal with Colgate's sudden flow of new products, Laboda, who, one observer of the advertising scene thinks, "looks like he'd

be a perfect type-cast for a role as the gentle, knowing and faithful manager of a Hollywood star," has come up with a few other philosophic departures which are likely to effect television.

"In network television," he explains, "we are going partly back to where we started in the days of radio. I can't stress product protection enough. Protection of our products in our nighttime buys is at the foundation of our efforts. We have to consider that when a new brand comes into the field it has to have a place to go where it won't be in conflict with a competing product. Consequently," he goes on, "next season we're going to be buying more spot and more on a daytime basis. Flexibility is the key here. We want to be able to move if there's a need to.

Actually, Laboda indicates, as a perhaps more important outcome of its product protection demands, Colgate next season is going to reduce the total number of network shows it now supports, while increasing proportionately its time on shows it does buy.

Harry's Girls, an MGM-TV-produced comedy series slated for NBC-TV next fall, and House of Hope, a half-hour

soap opera with a medical setting, are examples of Colgate-Palmolive's new television strategy. Both are Colgateowned programs and both provide the advertiser with rare opportunities to exercise product control. In the case of House of Hope (it hasn't as yet found a network), Colgate, through Ted Bates, hopes to program it five times a week in the daytime. Present plans call for the soap company to sponsor half the show daily, or the whole show several days a week, and then sell the remaining time to a completely unrelated advertiser.

Currently Colgate buys varying participations on 10 prime-time network programs (the company also advertises on Il network daytime shows and three children's programs, as well as NBC's Sports International series on Saturdays). "These 10 nighttime shows," says Laboda, "probably will be cut back to six or seven in the fall. Wherever possible," he continues, "we want to be in position as a major participator so that we can insist on product protection."

Though Colgate is going to be enforcing its product defenses on television more assiduously next fall, it has not neglected the question this season. Last month, George Laboda sat back in his neat but undemonstrative Park Avenue office and spelled out Colgate-Palmolive's current product protection credo. He also gave, perhaps unwittingly, ample demonstration of how big a stick a closeto-\$50 million advertiser can swing in TV:

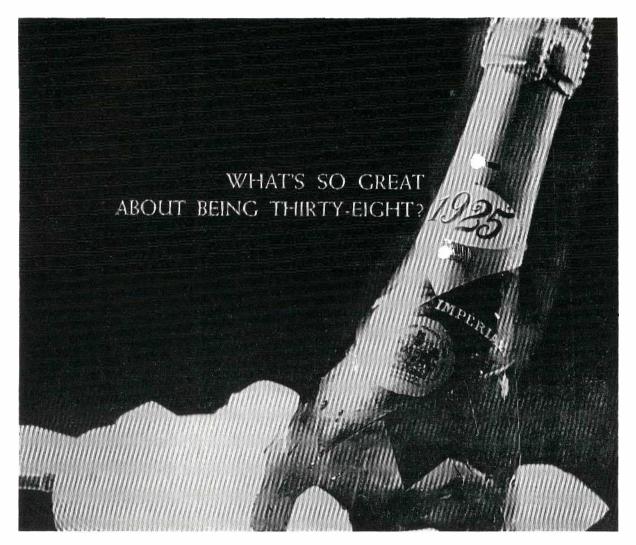
"As far as nighttime is concerned," Laboda began, "for brands in programs on a weekly basis, we insist on protection for the entire program. There are two exceptions to this rule," he pointed out. "On programs where we take only a minor participation [alternate week buy], we will agree to protection only on the weeks we participate. These participations are supplementary," Laboda adds in explanation—"we use them to add temporary weight to a product.

"The other exception," he continues, "is when we make a movie buy [feature film telecast], where the movie is an hour-and-a-half or two hours long, we insist on a half-hour protection on either side of our commercial.

"In the daytime," he concludes, "we have no policy. We negotiate each show individually. On Play Your Hunch, for example, we have complete protection for all our products. In spot, of course, we demand full 15-minute protection."

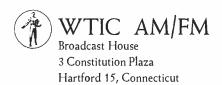
Colgate's seeming preoccupation with product protection gives strong indica-tion as to how the influx of new products is going to change the way major companies advertise in the future. It's likely that they are going to be looking for different platforms for exposure and





Everyone makes much about the tenth anniversary . . . it's a real tizzy when the twenty-fifth is reached . . . and they commission bards to pen immortal ballads for the fiftieth anniversary. So, why all the fuss about WTIC Radio being thirty-eight years old which it is, by the way, on February 10. Maybe it's because this is the last year we'll have a chance to claim that we're younger than Jack Benny . . . or perhaps it's because we'd like to remind you that you can still rely on WTIC for top radio advertising this year, just as you have in the past thirty-eight. Incidentally, we're not showing any signs of age. Perhaps it's because we're too excited about the future to dwell too long on the past.

If you want proof of WTIC Radio's vigor and clear leadership, ask your Henry I. Christal man to show you a copy of the latest Politz survey of our rich, rich Southern New England area.



WTIC AM/FM is represented by the Henry I. Christal Company

greater assurances that their brands will have a chance to stand out from the ever-multiplying crowd. It might all add up to considerably changed patterns of buying for television advertisers. The medium itself, however, stands only to gain: the more new products launched the more television, advertising's most effective launcher, is needed.

For Colgate the way to the future seems star-high and more and more blue

sky ahead. David Mahoney, in a speech delivered last April before the American Marketing Assn. in New York, spoke about the differences between playing to win and playing not to lose.

". . . the man who plays to win is a leader," Colgate's executive vice president said. "The man who plays 'not to lose,' who plays it safe, who freezes the ball when he is slightly ahead, is doomed to mediocrity."

Colgate is blessed with new marketing men. It's putting, in the words of David Mahoney, "creativity ahead of conformity, individual judgment ahead of the safe and anonymous committee system" . . . it understands the difference between playing to win and playing not to lose.

The Colgate-Palmolive Co. is a leader very much playing to win. New Products is the name and television a large part of its game.



NBC's Robert Rubin

WATCH OUT FOR STRANGERS

One man's method of playing the cost control game

In the never-never land of network program cost control, where one show's budget is often another show's secret expense account, ends never seem to meet. Dollars have a habit of getting lost, and with final accounting usually months behind actual production, finding out what's happened is somewhat like discovering a shortage in the company books after

the assistant treasurer is reported living it up in Brazil. It's then too late. But the cost control game can be played—and won.

One TV man playing the game and apparently winning is Robert Rubin, production supervisor for Irving Gitlin's creative projects unit at NBC News. It's Rubin's job to advise on and create documentary production techniques, to research and develop. He also acts as administrator for shooting crews, personnel, schedules and, not least, money. And he claims that all of Gitlin's shows come in at or under their allotted budget.

This is no small trick to perform considering that documentary production is not easily constructed. Too many things can go wrong. An entertainment show can be assembled, filmed at a specific time and place and that's it. (Or at least, that's how the grass looks to the producers of documentaries.) A documentary shooting crew, however, may have to wait days before the event it wants takes place, before equipment is flown in to a remote spot, before someone is ready to be interviewed, with costs mounting all the while.

Rubin's open secret for keeping his production house in order (and now in use by a number of NBC-TV program departments) is so simple it could almost be called crude. He just keeps his own books on a day-to-day basis, estimating beforehand what his known expenses will be, checking and recording all the bills that come in to make sure the charges are in line before they go to the NBC accounting department—in effect, double-entry bookkeeping.

According to Rubin, the big mistake production management often makes is letting billing for a show go solely through "normal" channels to accounting's IBM machines. This means weeks or months for items to trace out, too late for a producer to know where he stands dollar-wise while a show is in work,

if he's under or over budget, if he's in trouble or isn't.

While the efficient IBM machines purr, a lot may be going wrong. One trick of the production trade is burying the costs of one show in another.

"Every show has an accounting code number," says Rubin. "Say I'm a producer of a show I know is going to be over budget. A lot of unexpected expenses have come up. If I want to 'write off' the extra dollars, I learn the code number of another show, feed my extra costs along with the borrowed number to accounting and let the IBM machines tell another producer the bad news next month. He'll find the 'strangers' in his bookkeeping, but too late to do anything about it."

Rubin keeps "strangers" from the Gitlin books by entering incoming bills before they go to the mechanical jaws of accounting. He keeps way ahead of the IBM machine and therefore knows the score before any dollars change hands. "We have a yardstick to plan by," says Rubin, "a check against IBM. We don't get any surprises."

Part of Rubin's cost control system, of course, is his own experience, knowledge of many cost categories. (Prior to joining NBC in 1961, Rubin had a similar production role at CBS News. He followed Girlin over to NBC as production "answer man.") By using a combination of experience and information, estimated and actual costs, Rubin knows where a show stands at any given moment.

With the ability to predict known commitments—17,000 feet of film can be developed for X amount of dollars, film and tape can be bought in bulk at what discount—matched with the overall budget and how far a show is along, Rubin can tell a producer flatly, "You have \$14,000 left to complete the show. What can you do with it? Can you get away without using that much?"

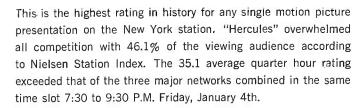
"When a producer knows his dollar position," says Rubin, "he can work better, more creatively. He is in a spot to say 'spend, keep the crew on another week.' The producer who doesn't know his position in a show from day-to-day is in a bind. He may not know where he stands and if he's afraid of this, his work may suffer."

To Rubin the whole question of cost control is motivation, having a goal in mind and working toward it. It is discipline, knowing your business, skill, order, common sense. "Our system could be used on any show," he says. "It's no secret weapon, and once it's started it doesn't take much time. It's really like an expense account. It's easy to write down what you spend on the day you spend it, but wait a month and things are pretty hard to remember."

JOSEPH E. LEVINE'S "HERCULES" SMASHES ALL OPPOSITION

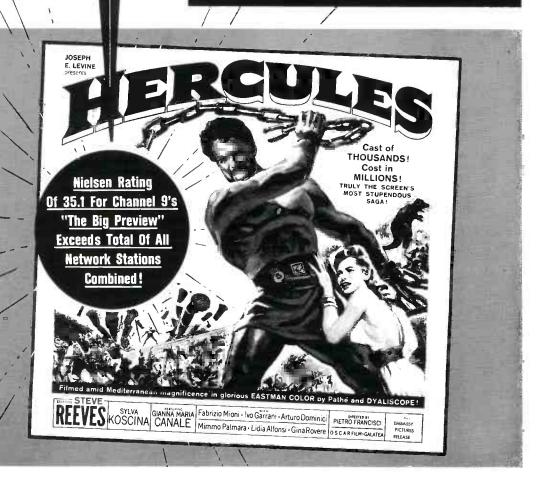
IN RACKING UP ALL-TIME RATING HIGH ON WOR-TV!

35.1



This is the first of the thirty-three motion pictures purchased by WOR-TV, Channel 9 from Embassy Pictures.

NOW AVAILABLE FOR THE REST OF THE UNITED STATES FROM EMBASSY PICTURES CORP.





TELESTATUS

Exclusive estimates computed by Television Magazine's research department for all markets, updated each month from projections for each U.S. county

FEBRUARY TELEVISION HOMES

TV HOMES in each market are derived in part from Television Magazine's county-by-county projections of television penetration and the measurement of total house-holds made by the Bureau of the Census in 1960, plus various industry interim reports.

The coverage area of a television market is defined by Television Magazine's research department. Antenna height, power and terrain determine the physical contour of a station's coverage and the probable quality of reception.

Other factors, however, may well rule out any incidence of viewing despite the quality of the signal. Network affiliations, programming and the number of stations in the service area must all be taken into consideration. The influence of these factors is reflected in the various industry audience measurement surveys made on a county-by-county basis which are accepted by the magazine for determination of viewing levels in individual television markets.

After testing various formulae, Television Magazine adopted a method which utilizes a flexible cut-off point of 25%. Television homes in a county generally will be credited to a market if one-quarter of these homes view the dominant station in the market at least one night a week.

Penetration figures in markets with both VHF and UHF facilities refer to VHF only.

The television penetration potential varies by sections of the country. Many areas in New England have achieved a saturation level above 90%. Other areas—sections of the South, for example—have reached a rather lower plateau.

Future increases from either level can be expected to be distributed over a longer period of time than was characterized by the early stages of television growth.

In a number of markets, therefore, the TV homes count is at a temporary plateau. These markets will be held for an indefinite period of time. The factor chiefly responsible for this situation is that penetration increases are often offset by current trends of population movement which for some regions have shown at least a temporary decline.

In some markets it has been impossible to evaluate the available and sometimes contradictory data. These areas are under surveillance by this magazine's research department and new figures will be reported as soon as a sound estimate can be made.

In many regions individual markets have been combined in a dual-market listing. This has been done whenever there is almost complete duplication of the television coverage area and no substantial difference in television homes. Furthermore, the decision to combine markets is based upon advertiser use and common marketing practice.

The coverage picture is constantly shifting. Conditions are altered by the emergence of new stations and by changes in power, antenna, channel and network affiliation. For this reason our research department is continuously reexamining markets and revising TV homes figures accordingly where updated survey data becomes available. For a complete explanation of the various symbols used in this section, refer to the "footnote" key at the bottom of each page.

Copyright 1963 Television Magazine Corp.

☆AUNTIE MAME☆DAMN YANKEES ☆THE OLD MAN AND THE SEA ☆THE MAN IN THE GRAY FLANNEL SUIT ☆ BERNARDINE ☆SAYONARA☆THE PAJAMA GAME☆SERENADE☆BATTLE CRY ☆DALLAS☆CLOAK AND DAGGER☆A STAR IS BORN ☆MISTER ROBERTS☆PLUNDER OF THE SUN☆BIG JIM MCLAIN ☆ ALONG THE GREAT DIVIDE ☆ COVER GIRL ☆ THE LADY IN QUESTION

A SONG TO REMEMBER

CAFE METROPOLE

> FAMOUS FILMS—FAMOUS STARS ☆ ROSALIND RUSSELL ☆ TAB HUNTER ☆ SPENCER TRACY ☆ GREGORY PECK ☆ PAT BOONE ☆ MARLON BRANDO ☆ DORIS DAY ☆ MARIO LANZA ☆ VAN HEFLIN ☆ GARY COOPER ☆ LILLI PALMER ☆ JUDY GARLAND ☆ HENRY FONDA ☆ GLENN FORD ☆ KIRK DOUGLAS ☆ JOHN WAYNE ☆ GENE KELLY ☆ RITA HAYWORTH ☆ CORNEL WILDE ☆ LORETTA YOUNG

MOVIE LOVERS...LOVE CHANNEL 2 MOVIES 6 NIGHTS A WEEK...EXCLUSIVE IN BALTIMORE!

MONDAY THROUGH FRIDAY 11:20 P.M., SATURDAY 11:00 P.M. FIRST RUN FILMS FEATURED FRIDAYS AND SATURDAYS!

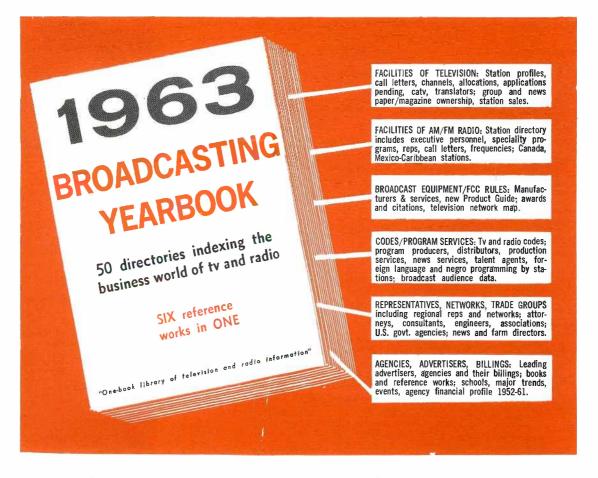
No Wonder—In Maryland Most People Watch

BALTIMORE 3, MD.

Represented Nationally by The Katz Agency, Inc.

FEBRUARY 1963		Market & Stations—% Penetration	TV Homes	Market & Stations—% Penetration	TV Homes
TOTAL U.S. TV HOMES		BEAUMONT-PORT ARTHUR, Tex.—88	166,700	CHEBOYGAN, Mich.—85	36,400
U.S. TV PENETRATION		KFDM-TV (C); KPAC-TV (N); KBMT-TV (A)	,	WTOM-TV (N,A) (See also Traverse City)	20,111
Unlike other published coverage figures, these		BELLINGHAM, Wash.—89 KVOS-TV (C)	*49,000	CHEYENNE, Wyo.—85 KFBC-TV (A,C,N)	**90,000
station nor network estimates. They are copy may not be reproduced without permission. L are all commercial stations on the air.		BIG SPRING, Tex.—87 KWAB-TV (A,C)	20,600	(Operates satellite KSTF, Scottsbluff, Neb.) CHICAGO, III.—95	2,302,700
Market & Stations—% Penetration	TV Homes	BILLINGS, Mont.—83 KOOK-TV (A,C); KGHL-TV (N)	60,100	WBBM-TV (C); WBKB (A); WGN-TV: WNBQ CHICO, Calif.—87) (N) 129,000
		BILOXI, Miss.	†††	KHSL-TV (A,C)	
ABERDEEN, S.D.—83 KXAB-TV (N,C,A)	25,500	WLOX-TV (A)		CINCINNATI, Ohio—91 WCPO-TV (C), WKRC-TV (A); WLWT (N)	■754,000
ABILENE, Tex.—86 KRBC-TV (N)	***81,200	BINGHAMTON, N.Y.—90 WNBF-TV (C); WINR-TV† (N); WBJA-TV† (A)	235,800 †49,300	CLARKSBURG, W. Va.—85 WBOY-TV (A,C,N)	95,000
(KRBC-TV operates satellite KACB-TV, San Angelo, Tex.)		BIRMINGHAM, Ala.—79 WAPI-TV (N); WBRC-TV (A,C)	441,400	CLEVELAND, Ohio—94 WEWS (A); KYW-TV (N); WJW-TV (C)	1,302,700
ADA, Okla.—82 KTEN (A,C,N)	83.300		**46,700	CLOVIS, N.M.—83 KICA-TV {A,C}	19,700
AGANA, Guam KUAM-TV (C,N,A)	††	BISMARCK, N.D.—83 KXMB-TV (A,C); KFYR-TV (N,A) (KFYR-TV operates satellites KUMV-TV, Williston, N.D., and KMOT, Minot, N.D.)	**46,700	COLORADO SPRINGS-PUEBLO, Colo.—87 KKTV (C); KRDO-TV (A); KOAA-TV (N)	98,700
AKRON, Ohio—45 WAKR-TV† (A)	† 71,400	BLOOMINGTON, Ind.—90	670,000	COLUMBIA-JEFFERSON CITY, Mo.—84 KOMU-TV (A,N); KRCG-TV (A,C) (KRCG-TV operates satellite KMOS-TV, Seda	**129,800
ALBANY, Ga.—80	163,500	(See also Indianapolis, Ind)		COLUMBIA, S.C.—82	227,700
WALB-TV (A,N) ALBANY-SCHENECTADY-TROY, N.Y.—93	** 426,60 0	BLUEFIELD, W. Va.—82 WHIS-TV (N,A)	139,000	WIS-TV (N); WNOK-TV† (C); WCCA-TV† (A)	■ †38,800
WTEN (C); WAST (A); WRGB (N) (WTEN operates satellite WCDC, Adams, Ma		BOISE, Idaho—88 KBOI-TV (C); KTVB (A,N)	81,700	COLUMBUS, Ga.—80 WTVM (A,N); WRBL-TV (C)	■ 186,700
ALBUQUERQUE, N.M.—84	164,900	,	1.811.600	COLUMBUS, Miss.—79 WCBI-TV (C,N,A)	76,100
KGGM-TV (C); KOAT-TV (A); KOB-TV (N) ALEXANDRIA, La.—80	107,100	BOSTON, Mass.—94 WBZ-TV (N); WNAC-TV (A,C); WHDH-TV (C,N)	COLUMBUS, Ohio—92 WBNS-TV (C); WLWC (N); WTVN-TV (A)	485,500
KALB-TV (A,C,N)		BOWLING GREEN, Ky. WLTV	††*	COOS BAY, Ore.—79	13,600
ALEXANDRIA, Minn.—81 KCMT (N,A)	103,800	BRISTOL, VaJOHNSON CITY- KINGSPORT, Tenn.—78	190,200	KCBY-TV (N) CORPUS CHRISTI, Tex.—87	111,500
ALPINE, Tex. KVLF-TV (A)	†††	WCYB-TV (A,N); WJHL-TV (A,C)		KRIS-TV (N); KZTV (C,A)	111,500
ALTOONA, Pa.—89 WFBG-TV (A,C)	308,700	BRYAN, Tex.—80 KBTX-TV (A,C)	45,200	DALLAS-FT. WORTH, Tex.—90 KRLD-TV (C); WFAA-TV (A); KTVT; WBAP-	768,000 TV (N)
AMARILLO, Tex.—88 KFDA-TV (C); KGNC-TV (N); KVII-TV (A)	122,700	BUFFALO, N.Y.—94 WBEN-TV (C); WGR-TV (N); WKBW-TV (A)	*582,300	DAVENPORT, Iowa, ROCK ISLAND, III.—92 WOC-TV (N); WHBF-TV (A,C)	332,400
AMES, Iowa—91 WOI-TV (A)	285,800	BURLINGTON, Vt.—88 WCAX-TV (C)	*162,100	DAYTON, Ohio—93 WHIO-TV (C); WLWD (A,N)	504,400
ANCHORAGE, Alaska—93	22,800	BUTTE, Mont.—82 KXLF-TV (A,C,N)	55,400	DAYTONA BEACH-ORLANDO, Fla.—92 WESH-TV (N); WDBO-TV (C); WLOF-TV (A)	330,900
KENI-TV (A,N); KTVA (C)			***115,500	DECATUR, Ala.—49 WMSL-TV† (C,N)	†41,300
ANDERSON, S.C. WAIM-TV (A,C)	††	WWTV (A,C) (Operates satellite WWUP-TV, Sault Ste. Marie, Mich.)		DECATUR, III.—83 WTVP† (A)	†126,400
ARDMORE, Okla.—81 KXII (N)	77,900	CAGUAS, P.R.	ŧŧ	DENVER, Colo.—91	375,000
ASHEVILLE, N.C., GREENVILLE- SPARTANBURG, S.C.—85	446,800	WKBM-TV		KBTV (A); KLZ-TV (C); KOA-TV (N); KTUR DES MOINES, lowa—91	267,400
WISE-TV† (C,N); WLOS-TV (A); WFBC-TV (N); WSPA-TV (C)	††	CAPE GIRARDEAU, Mo.—80 KFVS-TV (C)	238,900	KRNT-TV (C); WHO-TV (N) DETROIT, Mich.—96	*1,602,200
ATLANTA, Ga.—88 WAGA-TV (C); WAII-TV (A); WSB-TV (N)	593,000	CARLSBAD, N.M.—87 KAVE-TV (A,C)	12,800	WJBK-TV (C); WWJ-TV 'N): WXYZ (A) DICKINSON, N.D.—81	18,400
AUGUSTA, Ga.—82 WJBF-TV (A,N); WRDW-TV (C)	201,400	CARTHAGE-WATERTOWN, N.Y.—91 WCNY-TV (A,C)	*92,000	KDIX-TV (C) DOTHAN, Ala.—78	114,400
AUSTIN, Minn.—89 KMMT (A)	182,100	(Includes CATV Homes) CASPER, Wyo.—83	43,800	WTVY (A,C) DULUTH, MinnSUPERIOR, Wis.—88	161,400
AUSTIN, Tex.—84	145,300	KTWO-TV (A,N,C) CEDAR RAPIDS-WATERLOO, Iowa—91	306,600	KDAL-TV (C); WDSM-TV (A,N) DURHAM-RALEIGH, N,C,—85	353,600
KTBC-TV (A,C,N)	143 300	KCRG-TV (A); WMT-TV (C); KWWL-TV (N)	300,000	WTVD (C,N); WRAL-TV (A,N)	373,000
BAKERSFIELD, Calif.—93 KBAK-TV† (C); KERO-TV (N); KLYD-TV† (A)	142,200 †68,300	CHAMPAIGN, III.—89 WCIA (C); WCHU† (N)1 (IS a Springfield listing)	327,600	EAU CLAIRE, Wis.—86 WEAU-TV (A,C,N)	88,700
BALTIMORE, Md.—93 WJZ-TV (A); WBAL-TV (N); WMAR-TV (C)	776,900	(*See Springfield fisting) CHARLESTON, S.C.—82 WCSC-TV (C); WUSN-TV (A); WCIV-TV (N)	143,300	EL DORADO, ArkMONROE, La.—80 KTUE (A,N); KNOE-TV (A,C)	169,000
BANGOR, Me.—88 WABI-TV (A,C); WLBZ-TV (N,A) (Includes CATV. Homes)	102,100	CHARLESTON-HUNTINGTON, W. Va.—83 WCHS-TV (C); WHTN-TV (A); WSAZ-TV (N	427,800	 Major facility change in market subsequen county survey measurement date. Market's coverage area being re-evaluated. 	t to latest
BATON ROUGE, La.—85 WAFB-TV (C,A); WBRZ (N,A)	290,600	CHARLOTTE, N.C.—86 WBTV (C,A); WSOC-TV (N.A)	610,600	† U.H.F †† Incomplete data, ††† New station; coverage study not completed.	
BAY CITY-SAGINAW-FLINT, Mich.—93 WNEM-TV (N); WKNX-TV† (C); WJRT (A)	395,900 761,300	CHATTANOOGA, Tenn.—83 WDEF-TV (A,C); WRCB-TV (N); WTVC (A	209,600	* U.S. coverage only. ** Includes circulation of satellite (or booster). *** Does not include circulation of satellite.	

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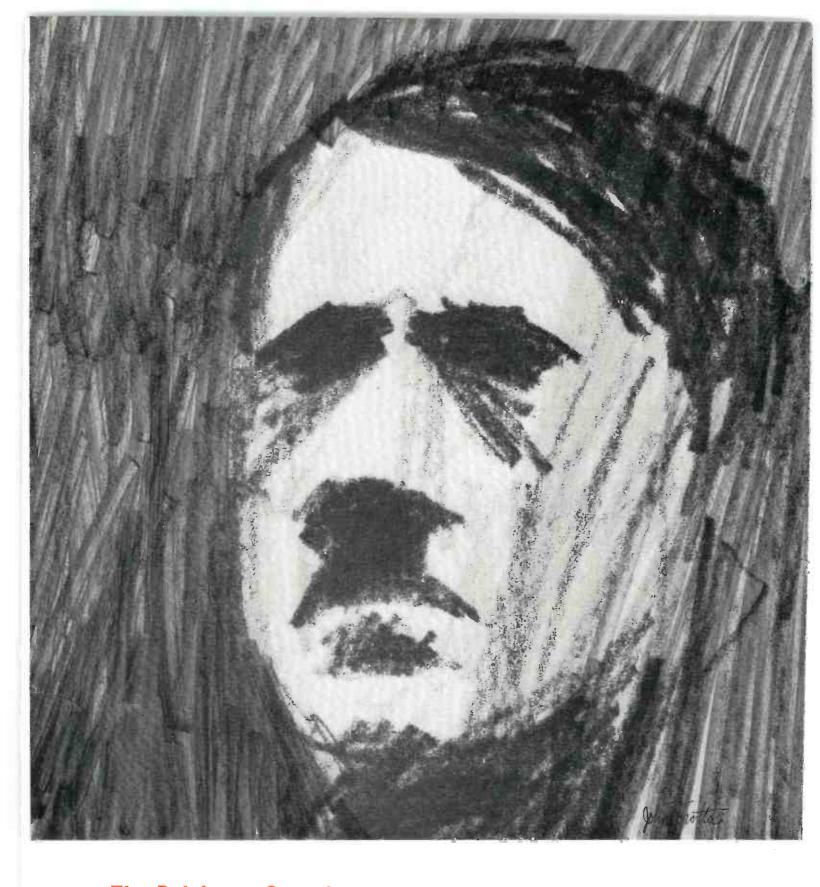
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Market & Stations—% Penetration TV	/ Homes	Market & Sta
ELKHART-SOUTH BEND, Ind.—66 WSJV-TV† (A); WSBT-TV† (C); WNDU-TV† (N	†1 43,50 0)	HANNIBAL, KHQA (C,/
EL PASO, Tex.—88 KELP-TV (A); KROD-TV (C); KTSM-TV (N)	°109,200	HARLINGEN KGBT-TV
ENID, Okla. (See Oklahoma City)		WSIL-TV
ENSIGN, Kan.—83 KTVC (C)	37,300	(WSIL-TV Poplar Blu
EPHRATA, Wash.—39 KBAS-TV† (C,N) (Satellite of KIMA-TV†, Yakima, Wash.)	† 5,600	HARRISBURG WHP-TV†
ERIE, Pa.—91 WICU-TV (A); WSFE-TV† (C,N) (Includes CATV Homes)	172,700 †61,100	WSVA-TV HARTFORD-I NEW BRIT
KVAL-TV (N); KEZI-TV (A)	*104,100	WTIC-TV WHNB-TV
(KVAL operates satellite KPIC-TV, Roseburg, Or		HASTINGS, I KHAS-TV
EUREKA, Calif.—86 K!EM-TV (A,C); KVIQ-TV (A,N)	55,100	HATTIESBUR WDAM-T\
EVANSVILLE, IndHENDERSON, Ky.—83 WFIE-TV† (N); WTVW (A); WEHT-TV† (C)		HAYS, Kan KAYS-TV
FAIRBANKS, Alaska—85 KFAR-TV (A,N); KTVF (C)	10,700	(Operates
FARGO, N.D.—84 WDAY-TV (N); KXGO-TV (A) (See atso Valley City, N.D.)	151,400	HELENA, Mo
FLINT-BAY CITY-SAGINAW, Mich.—93	395,900	WEHT-TV
WJRT (A); WNEM (N); WKNX-TV† (C)	161,300	HENDERSON KORK-TV
FLORENCE, AIa.—70 WOWL-TV† (C,N,A)	†21,700	HOLYOKE-SI WWLP† 11
FLORENCE, S.C.—80 WBTW (A,C,N)	156,800	HONOLULU,
FT. DODGE, Iowa—64 KQTV† (N)	†29,500	KGMB-TV KTRG-TV (Satellites
FT. MYERS, Fla.—91 WINK-TV (A,C)	34,500	to KGMB- Hilo to Kh
FT. SMITH, Ark.—76 KFSA-TV (C,N,A)	68,300	KFOY-TV
FT. WAYNE, Ind.—80 WANE-TV† (C); WKJG-TV† (N); WPTA-TV† (A)	†1 68,500 \)	HOUSTON, T
FT. WORTH-DALLAS, Tex.—90 KTVT; WBAP-TV (N); KRLD-TV (C); WFAA-TV	768,000 / (A)	WHTN-TV
FRESNO, Calif.—73 KFRE-TV† (C); KJEO-TV† (A); KMJ-TV† (N); KAIL-TV†; KICU-TV† (Visalia)	1194,900	HUNTSVILLI WAFG-TV
GLENDIVE, Mont.—83 KXGN-TV (C,A)	3,900	
GRAND FORKS, N.D.—88 KNOX-TV (A,N)	38,200	1
GRAND JUNCTION, Colo.—82 KREX-TV (A,C,N) (Operates satellite KREY-TV, Montrose, Colo.)	**28,300	
	■557,20 0	i ! !
GREAT FALLS, Mont.—85 KFBB-TV (A,C,N); KRTV (Includes CATV Homes)	57,300	Name
GREEN BAY, Wis.—90	312,100	Compa
WBAY-TV (C); WFRV (N); WLUK-TV (A) GREENSBORO-WINSTON-SALEM, N.C.—87	394,400	Addres
WFMY-TV (A,C); WSJS-TV (N)		City
GREENVILLE-SPARTANBURG, S.C., ASHEVILLE, N.C.—85 WFBC-TV (N); WSPA-TV (C); WLOS-TV (A); WISE-TV† (C,N)	446,800 ††	☐ Sen
GREENVILLE-WASHINGTON, N.C.—84 WNCT (A,C); WITN (N)	■218,300	PUBLIS
GREENWOOD, Miss78 WABG-TV (C)	77,500	PUBLIS

A December 1	TV Harry	No. leaf C. Stations Of Depotention	TV Homes
Market & Stations—% Penetration	TV Homes	Market & Stations—% Penetration	1 4 Humes
HANNIBAL, MoQUINCY, III.—87 KHQA (C,A); WCEM-TV (A,C)	160,300	HUTCHINSON-WICHITA, Kan.—87 KTVH (C); KAKE-TV (A); KARD-TV (N) (KGLD-TV, Garden City, KCKT-TV, Great E	**351,600 Bend and
HARLINGEN-WESLACO, Tex.—81 KGBT-TV (A,C); KRGV-TV (A,N)	*70,600	KOMC-TV, Oberlin-McCook, satellites of KARD-TV)	20110, 0110
WSIL-TV (A)	***192,700	IDAHO FALLS, Idaho—88 KID-TV (A,C); KIFI-TV (N)	65,100
(WSIL-TV operates satellite KPOB-TVt, Poplar Bluff, Mo.)		INDIANAPOLIS, Ind.—91 WFBM-TV (N); WISH-TV (C); WLWI (A)	692,200
HARRISBURG, Pa.—83 WHP-TV† (C); WTPA† (A)	†129,500	(See also Bloomington, Ind.)	
HARRISONBURG, Va.—78 WSVA-TV (A,C,N)	68,900	JACKSON, Miss.—84 WJTV (C); WLBT (A,N)	■274,400
HARTFORD-NEW HAVEN-		JACKSON, Tenn.—76 WDX!-TV (A,C)	64,200
NEW BRITAIN, Conn.—95 WTIC-TV (C); WNHC-TV (A); WHNB-TV† (N); WHCT†	727,400 1335,000	IACKSONVILLE, Fla.—87 WJXT (C,A); WFGA-TV (N,A)	269,000
HASTINGS, Neb.—86 KHAS-TV (N)	103,300	JEFFERSON CITY-COLUMBIA, Mo.—84 KRCG-TV {A,C); KOMU-TV {A,N)	**129,800
HATTIESBURG, Miss.—87 WDAM-TV (A,N)	56,700	(KRCG-TV operates satellite KMOS-TV, Sed	ialia, Mo.)
HAYS, Kan.—80 KAYS-TV (C)	**60,000	JOHNSON CITY-KINGSPORT, Tenn BRISTOL, Va.—78 WJHL-TV (A,C); WCYB-TV (A,N)	190,200
(Operates satellite KLOE-TV, Goodland, Kan.		JOHNSTOWN, Pa.—91	578,800
HELENA, Mont.—85 KBLL-TV (C,N)	7,700	WARD-TV† (A,C); WJAC-TV (N,A)	ŤŤ
HENDERSON, KyEVANSVILLE, Ind.—83 WEHT-TV† (C); WFIE-TV† (N); WTVW (A)	217,400 †115,900	JOPLIN, MoPITTSBURG, Kan.—82 KODE-TV (A,C); KOAM-TV (A,N)	144,500
HENDERSON-LAS VEGAS, Nev.—92 KORK-TV (N); KLAS-TV (C); KSHO-TV (A)	53,000	JUNEAU, Alaska—69 KINY-TV (C)	2,300
HOLYOKE-SPRINGFIELD, Mass.—91 WWLP† (N); WHYN-TV† (A,C)	**†181,000	KALAMAZOO-GRAND RAPIDS, Mich.—92 WKZO-TV (C); WOOD-TV (N); WZZM-T	■557,200 ∨ (A)
(WWLP operates satellite WRLPt, Greenfield,	, Mass.)	KANSAS CITY, Mo.—90 KCMO-TV (C); KMBC-TV (A); WDAF-TV	612,000
HONOLULU, Hawaii—88 KGMB-TV (C); KONA-TV (N); KHVH-TV (A)	**142,800);	KEARNEY, Neb.—86	**101,100
KTRG-TV (Satellites: KHBC-TV, Hilo and KMAU-TV, W to KGMB-TV. KMVI-TV, Wailuku and KHJK-	-TV,	KHOL-TV (A) (Operates satellite KHPL-TV, Hayes Cente	
Hilo to KHVH; KALA, Wailuku to KONA-TV.		KLAMATH FALLS, Ore.—88	26,900
HOT SPRINGS, Ark.—82 KFOY-TV	13,700	KOTI-TV (A,C,N)	
HOUSTON, Tex.—89 KPRC-TV (N); KTRK-TV (A); KHOU-TV (C)	516,200	 Major facility change in market subseq county survey measurement date. Market's coverage area being re-evaluated 	
HUNTINGTON-CHARLESTON, W. Va.—83 WHTN-TV (A); WSAZ-TV (N); WCHS-TV (427,800	† U.H.F. †† Incomplete data. ††† New station; coverage study not complete	ed.
HUNTSVILLE, Ala.—43 WAFG-TV† (A)	†18,700	 U.S. Coverage only. includes circulation of satellite (or booste Does not include circulation of satellite. 	

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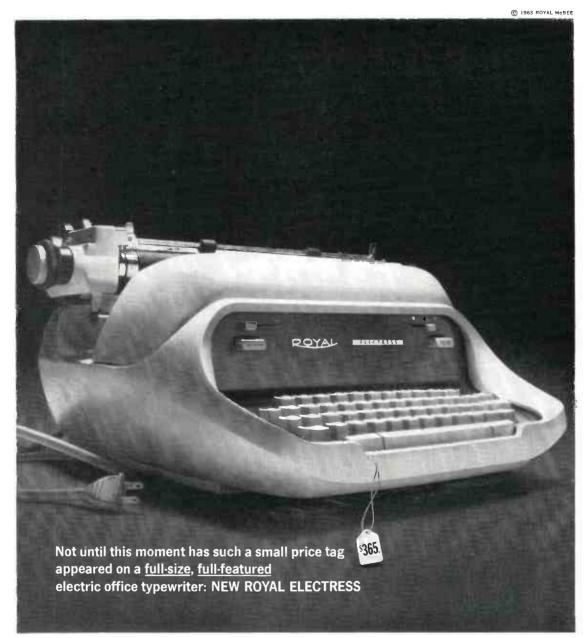


The Reichstag Speech Out of American radio sets on April 28, 1939, came a familiar but troubling voice. Never had the German gutterals sounded more like the roll of drums. Now it whispered, now it shouted, now it curled around the measured utterances of ridicule—and all the while, in disquieting contrast, flowed the precise, impersonal words of the English translator. It was Adolf Hitler's last great peacetime speech, but in it Americans had already heard the Stuka's scream, the Panzer's roar. One episode in a history of publishing service unmatched in the businesspaper field.

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MACHINE MACH				131,000	KEPR-TV† (C,N)	†31,300
MARCH NO. MERCY CO. WYD (C.)		110,400			PEMBINA, N.D.—82	14,700
MARCHER, Is.—34 104-99 1	KLFY-TV (C); KATC (A)	= 120,000		655,500		**†168,500 A)
LINCALTER, LIBANODE, Page 50 70,000		104,400			PHILADELPHIA, Pa.—95	2,088,000
LASSING, Mile—9			WISN-TV (C); WITI-TV (A); WTMJ-TV (N)		PHOENIX-MESA, Ariz89	252,200
LARDO, Fa. —BQ	LANSING, Mich.—93 WJIM-TV (C,A); WILX-TV (N) (Onondaga)	368,900	KMSP-TV (A); KSTP-TV (N); WCCO-TV (C		PITTSBURG, KanJOPLIN, Mo.—82	144,500
MASOULA, Manit — 84 57,800 PLATTBURG, N.Y.—87 PITZA BURG, N.Y.—97 PITZA BURG,		14,400	MINOT, N.D.—82	*38,400	PITTSBURGH, Pa.—93	1,248,700
MITCHELL S.D.—84 31,500 POLAND SPRING, Me.—92 329,900 MOREL, S.D.—84 MOREL, S.D	LA SALLE, III. (See Peoria, III.)			57,800		■ *124,800
LEANTON, Okla. (See Wieblin Falls, Tex.) KORN-TV (A,N) WORTHER AT (A) 100, 100, 100, 100, 100, 100, 100, 10		53,000		21 500	WPTZ (A,N)	
EERANDR, Ps. 158e Lancester, Ps.)	LAWTON, Okla. (See Wichita Falls, Tex.)			31,500		329,900
LEWISTON, May Lewiston, Lewiston, May Lewiston, Lewiston, May Lewiston, Lewiston, May Lewiston, Lewi	LEBANON, Pa. (See Lancaster, Pa.)		WALA-TV (N); WKRG-TV (C); WEAR-TV (††
WIGE-TV IN WASTH IAC	KLEW-TV (C,N)	20,600	MONAHANS, Tex88	33,000		166,700
LILLA_OND—S8		†72,000		169,000		230,400
LINCOLN, Neb.—87		†45,700		165,700	KGW-TV (N); KOIN-TV (C); KPTV (A);	476,300
MINCEL STATE STREET S	KOLN-TV (C)		WCOV-TV† (C); WSFA-TV (N,A); WCCB-TV† (A)	†46,400	PRESQUE ISLE, Me.—87	22,900
NASHVILLE, Tenn.—80				†23,000		710.100
REW PARTECH, KCOP, KHJ-TV, KTLA; 111 NARTFORD, Golom-25 727,400 WAVE-TV (N); KHTV (C); KREX-TV (A) 114 NARTFORD, Golom-25 727,400 WAVE-TV (N); WHAS-TV (C); WLKY-TV (A) 111 NEW ORLEANS, I.a.—89 136,300 WAVE-TV (N); WHAS-TV (C) WLKY-TV (A) 111 NEW ORLEANS, I.a.—89 136,500 WAVE-TV (N); WHAS-TV (C) WLKY-TV (A) 111 NEW ORLEANS, I.a.—89 WAVE-TV (A); WWUA-TV (A); WWUA-TV (A); WWUA-TV (C) WAVE-TV (A); WAVE		238,400			WJAR-TV (N); WPRO-TV (C);	,,,,,,,
LUISVILLE, Ky.—84 421,000 WIND-TVT (NI); WHCTT WORLANS, La.—89 103,000 WOSL-TV (NI); WIND-TVT (NI); WIND-TVT (NI); WIND-TVT (NI); WIND-TVT (NI); WORLANS, La.—89 132,700 WOSL-TVT (NI); WOWLATVT (NI); W	KABC-TV (A); KCOP; KHJ-TV; KTLA;		HARTFORD, Conn.—95			98,700
LUBBOCK, Tex.—88 KCBD-TV (N); KVUA-TV (A); WVL-TV (C) NEW YORK, N.Y.—95 WABC-TV (A); WNEW-TV; WCBS-TV (C); WARL-TV (A,N); WTD (N) WARCT (A); WNEW-TV; WCBS-TV (C); WOR-TV; WPIX; WNBC-TV (N) NORFOLK, Vs.—86 WAVY (N); WTAR-TV (C), WVEC-TV (A) NORFOLK, Vs.—86 KNOP-TV (N) NORFOLK, Vs.—86 WAVY (N); WTAR-TV (C), WVEC-TV (A) NORFOLK, Vs.—86 WAVY (N); WTAR-TV (C), WVEC-TV (A) NORFOLK, Vs.—86 KNOP-TV (N) REDDING, Calif.—87 KVIP-TV (A,N) R	LOUISVILLE, Ky.—84			1335,000		160,300
WABC-TV (A); WABW-TV; WCBS-TV (C); KCBS-TV (LUBBOCK, Tex.—88		WDSU-TV (N); WVUA-TV (A); WWL-TV (C	C)		353,600
NORFOLK, Va.—86 WLVA-TV (A) WLVA-TV (A) WORTH PLATTE, Neb.—86 WMAZ-TV (A,C) MACON, Ga.—83 WMAZ-TV (A,C,N) MADISON, Wis.—88 WMSC-TV (A,C) MADISON, Wis.—88 WMSC-TV (C); WKOW-TV† (A); WISC-TV (C); WKOW-TV† (A); WISC-TV (C); WKOW-TV† (A); WITH PLATTE, Neb.—86 KNOP-TV (N) MADISON, Wis.—88 WSC-TV (C); WKOW-TV† (A); WITH PLATTE, Neb.—86 KNOP-TV (N) MADISON, Wis.—88 WSC-TV (C); WKOW-TV† (A); WISC-TV (C); WKOW-TV† (C); KEDV (A); WEX-TV (A); WISC-TV (C); WKOW-TV† (A); WISC-TV (C); WKOW-TV† (C); WKOW-TV† (C); WKOW-TV† (C); WKOW-TV† (C); WKOW-TV† (A); WTOW, AND (C); WXEX-TV† (N) (Satellite of KNDO-TV†, Yakima, Wash.) RCHLAND, Wash. KNDU-TV† (A); WTVR (C); WXEX-TV† (N) (Petersburg, Va.) RIVERTON, Wyo.—83 WYOR-TV (C); WSEX-TV* (A) ROANOKE, Va.—85 WOBD-TV (C); WLOF-TV* (A); WESH-TV* (N) ROANOKE, Va.—85 WDB-TV* (C); WSES-TV* (A) ROCHESTER, Minn.—89 Lide-TV* (A), N) ROANOKE, Va.—85 WDB-TV* (C); WSES-TV* (A) ROANO	LUFKIN, Tex.—80	58,800	WABC-TV (A); WNEW-TV; WCBS-TV (C);	5,518,000	KOTA-TV (A,C); KRSD-TV (N) (KOTA-TV operates satellite KDUH-TV,	**56,700
MACON, Ga.—83 MACON, Macon, Mis.—88 MACON, Ga.—85 MACON, Ga.—85 MACON, Macon, Mis.—85 MACON, Mis.—86 MACON, Mis.—86 MACON, Mis.—87 MACON, Mis.—87 MACON, Mis.—87 MACON, Mis.—88 MACON, Mis.—88 MACON, Mis.—89 MACON, Mis.—80 MIS.—80 MACON, Mis.—80 MIS.	LYNCHBURG, Va.—85	174,300	NORFOLK, Va.—86 WAVY (N); WTAR-TV (C), WVEC-TV (A)	313,500	{KRSD-TV operates satellite KDSJ-TV,	
MADISON, Wis.—88		119.500		26,100		83,300
MADISON, Wis.—88				89,500		49,300
MANCHESTER, N.H.—90	WISC-TV (C); WKOW-TV† (A);				RICHLAND, Wash. KNDU-TV† (A)	††
MANKATO, Minn.—85 KEYC-TV (C) 110,300 OKLAHOMA CITY, Okla.—88 KWTV (C); WKY-TV (N); KOCO-TV (A) (Enid) 349,100 RIVERTON, Wyo.—83 KWRB-TV (C,N,A) (Petersburg, Va.) MARINETTE, Wis. (See Green Bay) OMAHA, Neb.—91 KMTV (N); WOW-TV (C); KETV (A) 324,500 ROMAHA, Neb.—91 KMTV (N); WOW-TV (C); KETV (A) ROANOKE, Va.—85 WDBO-TV (C); WSLS-TV (A,N) 325,400 WDBD-TV (C); WSLS-TV (A,N) MASON CITY, Iowa—89 KCLO-TV (C) 166,800 KTVO (C,N,A) OTTUMWA, Iowa—87 KTVO (C,N,A) 103,100 KTVO (C,N,A) KROC-TV (N) MAYAGUEZ, P.R. WORA-TV *** PADUCAH, Ky.—80 WPSD-TV (N) *** Inja,000 WPSD-TV (N) *** Major facility change in market subsequent to latest county survey measurement date. *** Market's coverage area being re-evaluated. *** U.H.F. MEDFORD, Ore.—89 KBES-TV (A,C); KMED-TV (N) 43,600 WIHG-TV (A,N) PANAMA CITY, Fla.—83 WIHG-TV (A,N) **** 29,400 WIHG-TV (A,N) **** 10,000 WIHG-TV (A,N)		152,000			RICHMOND, Va.—87	301,200
MARINETTE, Wis. (See Green Bay) OMAHA, Neb.—91 (S, KETV (A) 324,500 (KWRB-TV (C, N,A) KWRB-TV (C, N,A) MARQUETTE, Mich.—88 WLUC-TV (C,N,A) 60,200 (ORLANDO-DAYTONA, Fla.—92 (WDB)-TV (C); WLOF-TV (A); WESH-TV (N) 330,900 (WDB)-TV (C); WSLS-TV (A,N) ROANOKE, Va.—85 (WDB)-TV (C); WSLS-TV (A,N) 325,400 (WDB)-TV (C); WSLS-TV (A,N) ROCHESTER, Minn.—89 (MRD)-TV (C); WSLS-TV (A,N) 145,700 (MRS)-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) 145,700 (MRS)-TV (N) ROANOKE, Va.—85 (WDB)-TV (C); WSLS-TV (A,N) NECO-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) 145,700 (MRS)-TV (N) ROANOKE, Va.—85 (WDB)-TV (C); WSLS-TV (N) NECO-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) 145,700 (MRS)-TV (N) ROANOKE, Va.—85 (WDB)-TV (C); WSLS-TV (N) NECO-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) 145,700 (MRS)-TV (N) ROANOKE, Va.—85 (WDB)-TV (C); WSLS-TV (N) NECO-TV (N) ROANOKE, Va.—85 (WDB)-TV (C); WSLS-TV (N) NECO-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) 145,700 (MRS)-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) NECO-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (N) NECO-TV (N) ROANOKE, Va.—85 (MRS)-TV (N) NECO-TV (N) ROCHESTER, Minn.—89 (MRS)-TV (C); WSLS-TV (N) NECO-TV (N		110,300			(Petersburg, Va.)	12.700
MARQUETTE, Mich.—88 WLUC-TV (C,N,A) 60,200 ORLANDO-DAYTONA, Fla.—92 WDB0-TV (C); WLOF-TV (A); WESH-TV (N) 330,900 WDBJ-TV (C); WSLS-TV (A,N) MASON CITY, Iowa—89 KCLO-TV (C) 166,800 OTTUMWA, Iowa—87 KTVO (C,N,A) 103,100 KROC-TV (N) MAYAGUEZ, P.R. WORA-TV †† PADUCAH, Ky.—80 WPSD-TV (N) 193,000 Major facility change in market subsequent to latest county survey measurement date. MEDFORD, Ore.—89 KBES-TV (A,C); KMED-TV (N) 43,600 PANAMA CITY, Fla.—83 WIHG-TV (A,N) 129,400 11,H.F. †† Incomplete data. Here the control of the county survey measurement data. 11 Incomplete data. 11 Incomplete data.	MARINETTE, Wis. (See Green Bay)			324,500	KWRB-TV (C,N,A)	
MASON CITY, Iowa—89 KCLO-TV (C) MAYAGUEZ, P.R. WORA-TV MEDFORD, Ore.—89 KBES-TV (A,C); KMED-TV (N) OTTUMWA, Iowa—87 KTVO (C,N,A) Till PADUCAH, Ky.—80 WPSD-TV (N) MPSD-TV (N) MEDFORD, Ore.—89 KBES-TV (A,C); KMED-TV (N) MIGGRE TO THE MAJOR facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date. Major facility change in market subsequent to latest county survey measurement date.		60,200			WDBJ-TV (C); WSLS-TV (A,N)	325,400
County survey measurement date.		166,800		103,100		145,700
MEDFORD, Ore.—89 43,600 PANAMA CITY, Fla.—83 #29,400 † U.H.F. KBES-TV (A,C); KMED-TV (N) WJHG-TV (A,N) #29,400 † incomplete data. †† New station; coverage study not completed.		††	PADUCAH, Ky.—80 WPSD-TV (N)	■193,000	county survey measurement date,Market's coverage area being re-evaluated.	ent to latest
* U.S. Coverage only.		43,600		■ 29,400	† U.H.F. †† Incomplete data. ††† New station; coverage study not completed.	
MEMPHIS, Tenn.—81 497,800 PARKERSBURG, W. Va.—54 †22,600 ** Includes circulation of satellite (or booster). WHBQ-TV (A); WMCT (N); WREC-TV (C) WTAPT (A,C,N) *** Does not include circulation of satellite.		497,800		†22,600	** Includes circulation of satellite (or booster)).



Yes, this is a full-size, fully equipped machine, not a lightweight. It can withstand all the rigors of heavy office duty.

How is it possible to introduce such a machine for \$95 under the price of any other true office electric? Basically, by simplification of the mechanism. Not by giving up any of the features.

An ingenious new cam, for example, did away with 645 parts in type-bar linkages. That means 645 fewer parts to pay for in the first place. And the fewer the moving parts, the sturdier the machine.

The motor is simplified and yet more powerful than motors half again its size.

Throughout, simplification not only saves you money but

results in a strong, trustworthy machine. Quiet. Rugged.

But you do not merely save money. You get all the features you want-and a few found nowhere else. The new Magic Monitor,™ for example, automatically adjusts to the thickness of the carbon pack. The result; print work as neat and uniform as a business card—with remarkably clear, crisp, carbon copies.

For full-featured ability with a small price tag, isn't the new Royal Electress the logical choice? A Royal representative will be proud to show you the

Electress. He is in the Yellow Pages. Or write Royal McBee Corporation, Dept. 90 BE, 850 Third Ave., N.Y., N.Y. SPECIALISTS IN BUSINESS MACHINES



Market & Stations—% Penetration	TV Homes	Market & Stations—% Penetration	TV Homes	Market & Stations—% Penetration	TV Homes
ROCHESTER, N.Y.—94 WROC-TV (N); WHEC-TV (C); WOKR (A)	329.600	SIOUX FALLS, S.D.—86 KELO-TV (C,A); KSOO-TV (N,A) (KELO-TV operates boosters KDLO-TV, Flor	**224,600	VALLEY CITY, N.D.—84 KXJB-TV (C) (See also Fargo, N.D.)	152,200
ROCKFORD, 11(.—92 WREX-TV (A,C); WTVO† (N)	210,500 †106,000	S.D. and KPLO-TV, Reliance, S.D.)	crics,	WACO-TEMPLE, Tex.—85 ■	***139,900
ROCK ISLAND, 111DAVENPORT, Iowa—92 WHBF-TV (A,C); WOC-TV (N)	332,400	SOUTH BEND-ELKHART, Ind.—66 WNDL-TV† (N); WSBT-TV† (C); WSJV-TV†	■†143,500 -{A}	KWTX-TV (A,C); KCEN-TV (N) (KWTX-TV operates satellite KBTX-TV, Bryan WASHINGTON, D.C.—91	n, Tex.)
ROME-UTICA, N.Y. (See Utica)		SPARTANBURG-GREENVILLE, S.C ASHEVILLE, N.C85	446,800	WMAL-TV (A); WRC-TV (N); WTOP-TV (C) WTTG	
ROSWELL, N.M.—88 KSWS-TV (A,C,N)	m 15,400	WSPA-TV (C); WFBC-TV (N); WLOS-TV (A WISE-TV†); ††	WASHINGTON-GREENVILLE, N.C.—84 WITN (N): WNCT IA,C)	m 218,300
SACRAMENTO-STOCKTON, Calif.—93 KXTV (C); KCRA-TV (N); KOVR (A)	475,200	SPOKANE, Wash.—87 KHQ-TV (N); KREM-TV (A); KXLY-TV (C)	264,200	WATERBURY, Conn. WATR-TV† (A)	ŤŤ
SAGINAW-BAY CITY-FLINT, Mich.—93 WKNX-TV† (C); WNEM-TV (N); WJRT (A)	395,900 †61,300	SPRINGFIELD, 111.—75 WICS† (N) (Operates satellites WCHU†, Champaign,	**†167,300	WATERLOO-CEDAR RAPIDS, Iowa—91 KWWL-TV (N); KCRG-TV (A); WMT-TV (C)	306,600
ST. JOSEPH, Mo.—85 KFEQ-TV (C,A)	143,500	and WICD-TV†, Danville, III.) SPRINGFIELD-HOLYOKE, Mass.—91	**†181,000	WATERTOWN-CARTHAGE, N.Y. (See Carthage)	
ST. LOUIS, Mo.—91 KSD-TV (N); KTVI (A); KMOX-TV (C); KPLF	842,000	WHYN-TV1 (A,C); WWLP1 (N) (WWLP1 operates satellite WRLP1, Greenfiel		WAUSAU, Wis.—87 WSAU-TV (A,C,N)	132,800
ST. PAUL-MINNEAPOLIS, Minn.—92 WTCN-TV; WCCO-TV (C); KSTP (N);	753,500	SPRINGFIELD, Mo.—78 KTTS-TV (C); KYTV (A,N)	■ 128,500	WESLACO-HARLINGEN, Tex.—81 KRGV-TV (N,A); KGBT-TV (A,C)	*70,600
KMSP-TV (A)		STEUBENVILLE, Ohio—90 WSTV-TV (A,C)	450,300	WEST PALM BEACH, Fla.—91 WEAT-TV (A); WPTV (N)	113,400
ST. PETERSBURG-TAMPA, Fla.—92 WSUN-TV† (A); WFLA-TV (N); WTVT (C)	475,500 †295,700	STOCKTON-SACRAMENTO, Calif.—93	475,200	WESTON, W. Va84 WJPB-TV (A)	98,800
ST. THOMAS, V.I. WBNB-TV (C,N,A)	ŤŤ	KOVR (A); KCRA (N); KXTV (C) SUPERIOR, WisDULUTH, Minn.—88	161,400	WHEELING, W. Va.—89 WTRF-TV (A,N)	312,400
SALINA, Kan. KSLN-TV† (A)	†††	WDSM-TV (N,A), KDAL-TV (C) SWEETWATER, Tex.—89	57,100	WICHITA-HUTCHINSON, Kan.—87 KAKE-TV (A); KARD-TV (N); KTVH (C)	**351,600
SALINAS-MONTEREY, Calif.—89	**230,400	KPAR-TV (A,C)	37,100	(KCLD-TV, Garden City, KCKT-TV, Great Ben KOMC-TV, Oberlin-McCook, satellites of KAR	
KSBW-TV (A,C,N) (See also San Jose, Calif.) (Includes circulation of optional satellite, KSBY-TV, San Luis Obispo)		SYRACUSE, N.Y.—93 WHEN-TV (C); WSYR-TV (N); WNYS-TV (A (WSYR-TV operates satellite WSYE-TV, Elmi		WICHITA FALLS, Tex.—87 KFDX-TV (N); KSYD-TV (C); KSWO-TV (A) (Lawton)	143,900
SALISBURY, Md.—68 WBOC-TV† (A,C)	†34,200	TACOMA-SEATTLE, Wash.—93 KTNT-TV; KTVW; KING-TV (N); KOMO-TV (A); KIRO-TV (C)	*595,000	WILKES-BARRE-SCRANTON, Pa.—81 WBRE-TV† (N); WNEP-TV† (A); WDAU-TV†	† 292,700 (C)
SALT LAKE CITY, Utah—91 KSL-TV (C); KCPX (A); KUTV (N)	266,800	TALLAHASSEE, FlaTHOMASVILLE, Ga.—81 WCTV (C)	183,800	(Includes CATV Homes) WILLISTON, N.D.—81	30,300
SAN ANGELO, Tex.—84 KCTV (A,C,N)	29,400	TAMPA-ST. PETERSBURG, Fla.—92	475,500	KUMY-TV (N,A)	30,300
SAN ANTONIO, Tex.—86	≡ 345,700	WFLA-TV (N); WTVT (C); WSUN-TV† (A)	†295,700	WILMINGTON, N.C.—83 WECT (A,N,C)	127,000
KENS-TV (C); KONO (A); WOAI-TV (N); KWEX-TV†	††	TEMPLE-WACO, Tex.—85 KCEN-TV (N); KWTX-TV (A,C) (KWTX-TV operates satellite KBTX-TV, Brya	r***139,900 in, Tex.)	WINSTON-SALEM-GREENSBORO, N.C.—87 WSJS-TV (N); WFMY-TV (A,C)	394,400
SAN DIEGO, Calif.—98 KFMB-TV (C); KOGO-TV (N); XETV (A) (Tiji	*337,000 uana)	TERRE HAUTE, Ind.—87 WTHI-TV (A,C)	183,900	WORCESTER, Mass. WWOR†	††
SAN FRANCISCO-OAKLAND, Calif.—93 KGO-TV (A); KPIX (C); KRON-TV (N); KTVU	1,408,100 J	TEXARKANA, Tex. (See Shreveport)		YAKIMA, Wash.—78 * KIMA-TV† (C,N); KNDO-TV† (A)	**†3 8,90 0
SAN JOSE, Calif.—95 KNTV (A,C,N) (See also Salinas-Monterey, Calif.)	320,000	THOMASVILLE, GaTALLAHASSEE, Fla. (See Tallahassee)		(KIMA-TV† operates satellites KLEW-TV, Lew Idaho, KBAS-TV†, Ephrata, Wash., KEPR-Pasco, Wash.; KNDO-TV† operates satellite KI	-TV†,
SAN JUAN, P.R.	††	TOLEDO, Ohio—92 WSPD-TV (A,N); WTOL-TV (C,N)	392,600	TV†, Richland, Wash.)	*44 000
WAPA-TV (A,N); WKAQ-TV (C)		TOPEKA, Kan.—87	129,600	YORK, Pa.—58 WSBA-TV† (A)	†44,000
SAN LUIS OBISPO, Calif. (See Salinas-Monterey) SANTA BARBARA, Calif.—90	76,700	WIBW-TV (C,A,N)	,	YOUNGSTOWN, Ohio—68 WFMJ-TV†; WKBN-TV† (C); WKST-TV† (A)	†175,800
KEYT (A,C,N)		TRAVERSE CITY, Mich.—88 WPBN-TV (N,A) (WPBN-TV operates S-2 satellite WTOM-TV	m°°°41,200 √.	(Includes CATV Homes) YUMA, Ariz.—83	27,100
SAVANNAH, Ga.—84 WSAV-TV (N,A); WTOC-TV (C,A)	118,000	Cheboygan)	• •	KIVA (C,N,A)	
SCHENECTADY-ALBANY-TROY, N.Y.—93 WRCB (N); WTEN (C); WAST (A) (WTEN operates satellite WCDC, Adams, Ma	**426,600 ss.)	TROY-ALBANY-SCHENECTADY, N.Y.—93 WRGB (N); WTEN (C); WAST (A) (WTEN operates satellite WCDC, Adams, M.	**426,600 ass.)	ZANESVILLE, Ohio51 WHIZ-TV† (A,C,N)	†19,300
SCRANTON-WILKES-BARRE, Pa.—81 WDAU† (C); WBRE-TV† (N); WNEP-TV† (A) (Includes CATV Homes)	т 292,700	TUCSON, Ariz.—88 KGUN-TV (A); KOLD-TV (C); KVOA-TV (N)	110,200	 Major facility change in market subsequent county survey measurement date. Market's coverage area being re-evaluated. U.H.F. 	to latest
SEATTLE-TACOMA, Wash.—93	*595,000	TULSA, Okla.—86 KOTV (C); KVOO-TV (N); KTUL-TV (A)	326,800	†† Incomplete data. ††† New station; coverage study not completed.	
KING-TV (N); KOMO-TV (A); KTNT-TV; KTVW; KIRO-TV (C)		TUPELO, Miss.—80 WTWV (N)	62,700	# U.S. coverage only. ## Includes circulation of satellite (or booster). ### Does not include circulation of satellite.	
SELMA, Ala.—74 WSLA-TV	1 3,8 00	TWIN FALLS, Idaho—88	30,500	TV MARKETS	
SHREVEPORT, La.—84 KSLA (C); KTBS-TV (A); KTAL-TV (N) (Texarkana, Tex.)	≡ 298,100	KLIX-TV (A,C,N) TYLER, Tex.—83 KLTV (A,C,N)	136,400	1—channel markets 2—channel markets 3—channel markets 4—(or more)—channel markets	59 66
SIOUX CITY, Iowa—89 KTIV (A,N); KVTV (A,C)	165,400	UTICA-ROME, N.Y.—94 WKTV (A,C,N)	162,500	Total U.S. markets	307



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MONEY IS THE ROOT OF ALL THAT TALK OF EVIL

For reasons that are understandable, but rarely admitted, there is growing resentment against the centralization of program control in the three television networks. The resentment is especially acute among advertising agency executives and independent program producers. It was articulated by Lee Rich, vice president of Benton & Bowles, at a recent panel session before the Academy of Television Arts & Sciences (which is extensively reported elsewhere in this issue).

Mr. Rich was speaking for a good many agency men and producers when he called for a halt to the acquisition of program authority by networks that "have hamstrung our freedom of action and entirely subverted whatever opinions we may hold to theirs." He was leading a parade when he cried: "They [the networks] cannot and must not be the sole judges of television programming." And there undoubtedly were many of like mind who uttered "hear, hear" when he said that the networks were inviting government intervention if they insisted on maintaining their roles as the "sovereigns of the air waves."

The main argument of Mr. Rich, and of those he represents, is that creativity is somehow being stifled by the concentration of decision-making power. The facts suggest otherwise. If creativity has been affected at all by the networks' assertion of authority, it has been liberated instead of repressed. Creative ventures suffered at least as much discouragement when agencies were calling the shots as they are suffering now from the networks. In support of that statement is considerable evidence including a remark by Rod Serling, the well known writer and producer, at the same panel session where Mr. Rich appeared: "In some 15 years of writing for this medium I have yet-repeat yet-to have a comment from an ad agency man on any show that talked about characterization, motivation, scene design, structure or theme. Those areas which he was concerned with happened to involve the sponsor's product."

Creativity is not what Mr. Rich is really talking about when he deplores the agencies' loss of status in the production of television programs. What he ac-

tually mourns is the loss of agency bargaining power.

When it was customary for advertisers to buy full sponsorships of television network shows and for their agencies to own the programs, the agencies could negotiate with networks from strength. The agency that controlled both a program and its advertising revenue could influence the scheduling and content of the show by threatening to move both the show and the billing to another network. That kind of leverage is no longer available; billings can still be moved, but shows can be kept where networks want them and can be sold to others if advertisers defect.

A loss of bargaining power is also what independent producers are mourning when they complain of the networks' assertion of control. When agencies still were buying programs direct from program sources, producers had a multitude of customers they could play against one another in selling and setting prices of their shows. The producers' points of sale have markedly diminished, but there is no evidence that this condition has shrunk the market for network programs or depressed the quality of network shows. There are more network programs on the air today than there were when agencies were in the control room, and quality is being measured as it always has—by audience acceptance.

As a practical consequence of the shift in program control, television networking has moved in the direction of the publishing concept. That concept cannot be logically resisted by agencies or by producers unless they are willing to argue that magazines would be improved if authors were able to get their manuscripts in print by selling them to the magazines' advertisers.

The publishing system provides no guarantee of "better" magazines and newspapers, but it does concentrate the responsibility and authority in editors whose only purpose is to produce the best publication they can, and not in advertisers whose interest in a publication is secondary to their interest in their advertisements that it may contain.

It is a progressive step that television networks have taken. If it is to be resisted, let the real reasons for resistance be made clear.

TV Camera of the Sixties!





Distinctive silhouette of "TK-60", television studio camera that's years ahead in performance.

After five years of intensive development and two years of field testing, the TK-60 advanced studio TV camera is here! Big picture 4½" image orthicon pickup tube combines with stabilized circuits, ease of camera set-up, and simplicity of operation to make it every inch the TV Camera for the "sixties". Here's a great new monochrome camera that's sure to be a success with producers and station-men alike! The TK-60 produces pictures of sensationally new quality... over extended periods, without alignment delays. You can control contrast and mood as never before. You can produce tapes and live commercials that show the client's product in sparkling, life-like detail, with effects not possible on any other camera. Where striking picture quality can mean stepped-up product sales, this is the camera that "says it" and "sells it" best!

See the RCA Broadcast Representative for the complete story Or write RCA Broadcast and Television Equipment, Building 15-5, Camden, N. J.



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CO-STARS: MARK GODDARD • TIGE ANDREWS • ADAM WEST • RUSSELL THORSON • LEE FARR

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